

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**
Washington, D.C. 20549

FORM 6-K

**Report of Foreign Private Issuer Pursuant to Rule 13a-16 or 15d-16
under the Securities Exchange Act of 1934**

For the Month of September 2015

1-15240
(Commission File Number)

JAMES HARDIE INDUSTRIES plc
(Translation of registrant's name into English)

Europa House, Second Floor
Harcourt Centre
Harcourt Street, Dublin 2, Ireland
(Address of principal executive offices)

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or
Form 40-F.

Form 20-F..X.... Form 40-F.....

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1): Not Applicable

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7): Not Applicable

TABLE OF CONTENTS

Forward-Looking Statements	3
Exhibit Index	5
Signatures	6

Forward-Looking Statements

This Form 6-K contains forward-looking statements. James Hardie Industries plc (the "company") may from time to time make forward-looking statements in its periodic reports filed with or furnished to the Securities and Exchange Commission, on Forms 20-F and 6-K, in its annual reports to shareholders, in offering circulars, invitation memoranda and prospectuses, in media releases and other written materials and in oral statements made by the company's officers, directors or employees to analysts, institutional investors, existing and potential lenders, representatives of the media and others. Statements that are not historical facts are forward-looking statements and such forward-looking statements are statements made pursuant to the Safe Harbor Provisions of the Private Securities Litigation Reform Act of 1995.

Examples of forward-looking statements include:

- statements about the company's future performance;
- projections of the company's results of operations or financial condition;
- statements regarding the company's plans, objectives or goals, including those relating to strategies, initiatives, competition, acquisitions, dispositions and/or its products;
- expectations concerning the costs associated with the suspension or closure of operations at any of the company's plants and future plans with respect to any such plants;
- expectations concerning the costs associated with the significant capital expenditure projects at any of the company's plants and future plans with respect to any such projects;
- expectations regarding the extension or renewal of the company's credit facilities including changes to terms, covenants or ratios;
- expectations concerning dividend payments and share buy-backs;
- statements concerning the company's corporate and tax domiciles and structures and potential changes to them, including potential tax charges;
- statements regarding tax liabilities and related audits, reviews and proceedings;
- expectations about the timing and amount of contributions to Asbestos Injuries Compensation Fund (AICF), a special purpose fund for the compensation of proven Australian asbestos-related personal injury and death claims;
- expectations concerning indemnification obligations;
- expectations concerning the adequacy of the company's warranty provisions and estimates for future warranty-related costs;
- statements regarding the company's ability to manage legal and regulatory matters (including but not limited to product liability, environmental, intellectual property and competition law matters) and to resolve any such pending legal and regulatory matters within current estimates and in anticipation of certain third-party recoveries; and
- statements about economic conditions, such as changes in the US economic or housing recovery or changes in the market conditions in the Asia Pacific region, the levels of new home construction and home renovations, unemployment levels, changes in consumer income, changes or stability in housing values, the availability of mortgages and other financing, mortgage and other interest rates, housing affordability and supply, the levels of foreclosures and home resales, currency exchange rates, and builder and consumer confidence.

Words such as "believe," "anticipate," "plan," "expect," "intend," "target," "estimate," "project," "predict," "forecast," "guideline," "aim," "will," "should," "likely," "continue," "may," "objective," "outlook" and similar expressions are intended to identify forward-looking statements but are not the exclusive means of identifying such statements. Readers are cautioned not to place undue reliance on these forward-looking statements and all such forward-looking statements are qualified in their entirety by reference to the following cautionary statements.

Forward-looking statements are based on the company's current expectations, estimates and assumptions and because forward-looking statements address future results, events and conditions, they, by their very nature, involve inherent risks and uncertainties, many of which are unforeseeable and beyond the company's control. Such known and unknown risks, uncertainties and other factors may cause actual results, performance or other achievements to differ materially from the anticipated results, performance or achievements expressed, projected or implied by these forward-looking statements. These factors, some of which are discussed under "Risk Factors" in Section 3 of the Form 20-F filed with the Securities and Exchange Commission on 21 May 2015, include, but are not limited to: all matters relating to or arising out of the prior manufacture of products that contained asbestos by current and former company subsidiaries; required contributions to AICF, any shortfall in AICF and the effect of currency exchange rate movements on the amount recorded in the company's financial statements as an asbestos liability; governmental loan facility to AICF; compliance with and changes in tax laws and treatments; competition and product pricing in the markets in which the company operates; the consequences of product failures or defects; exposure to environmental, asbestos, putative consumer class action or other legal proceedings; general economic and market conditions; the supply and cost of raw materials; possible increases in competition and the potential that competitors could copy the company's products; reliance on a small number of customers; a customer's inability to pay; compliance with and changes in environmental and health and safety laws; risks of conducting business internationally; compliance with and changes in laws and regulations; the effect of the transfer of the company's corporate domicile from the Netherlands to Ireland, including changes in corporate governance and any potential tax benefits related thereto; currency exchange risks; dependence on customer preference and the concentration of the company's customer base on large format retail customers, distributors and dealers; dependence on residential and commercial construction markets; the effect of adverse changes in climate or weather patterns; possible inability to renew credit facilities on terms favorable to the company, or at all; acquisition or sale of businesses and

business segments; changes in the company's key management personnel; inherent limitations on internal controls; use of accounting estimates; and all other risks identified in the company's reports filed with Australian, Irish and US securities agencies and exchanges (as appropriate). The company cautions you that the foregoing list of factors is not exhaustive and that other risks and uncertainties may cause actual results to differ materially from those referenced in the company's forward-looking statements. Forward-looking statements speak only as of the date they are made and are statements of the company's current expectations concerning future results, events and conditions. The company assumes no obligation to update any forward-looking statements or information except as required by law.

EXHIBIT INDEX

<u>Exhibit No.</u>	<u>Description</u>
99.1	Appendix 3Y D Harrison 7 September 2015
99.2	Appendix 3B 9 September 2015
99.3	Investor Presentation September 2015
99.4	Financial and Market Dynamics September 2015
99.5	Business and Northern Markets September 2015
99.6	Central Operations September 2015
99.7	Southern Markets Update September 2015
99.8	Manufacturing Efficiencies September 2015

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: 10 September 2015

James Hardie Industries plc

By: /s/ Natasha Mercer

Natasha Mercer

Company Secretary

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Appendix 3Y

Change of Director's Interest Notice

Information or documents not available now must be given to ASX as soon as available. Information and documents given to ASX become ASX's property and may be made public.

Introduced 30/09/01 Amended 01/01/11

Name of entity	James Hardie Industries plc
ARBN	097 829 895

We (the entity) give ASX the following information under listing rule 3.19A.2 and as agent for the director for the purposes of section 205G of the Corporations Act.

Name of Director	David D. HARRISON
Date of last notice	11 June 2015

Part 1 – Change of director's relevant interests in securities

In the case of a trust, this includes interests in the trust made available by the responsible entity of the trust

Note: In the case of a company, interests which come within paragraph (i) of the definition of "notifiable interest of a director" should be disclosed in this part.

Direct or indirect interest	Indirect
Nature of indirect interest (including registered holder) <small>Note: Provide details of the circumstances giving rise to the relevant interest.</small>	Interest in ordinary shares/CUFS of James Hardie Industries plc held in the form of American Depository Receipts (ADRs). The ADRs are issued by the registered holder Deutsche Bank Trust Company Americas.
Date of change	1 September 2015
No. of securities held prior to change	<ul style="list-style-type: none"> • Indirect interest in 3,100 ADRs, equivalent to a holding of 15,500 ordinary shares/CUFS. The registered holder is Deutsche Bank Trust Company Americas and they are held on account for the following beneficial owners: <ul style="list-style-type: none"> o 200 ADRs for David D. Harrison; and o 2,900 ADRs for David D. Harrison and Susan H. Harrison; and • 2,384 ordinary shares/CUFS registered in the name of David D. Harrison.

+ See chapter 19 for defined terms.

Appendix 3Y
Change of Director's Interest Notice

Class	ADRs. ADRs trade on the NYSE in the United States and one ADR is equivalent to five ordinary shares/CUFS.
Number acquired	275 ADRs, equivalent to a holding of 1,375 ordinary shares/CUFS.
Number disposed	Nil
Value/Consideration <small>Note: If consideration is non-cash, provide details and estimated valuation</small>	US\$16,486.25
No. of securities held after change	<p>Current relevant interest is:</p> <ul style="list-style-type: none"> • Indirect interest in 3,375 ADRs, equivalent to a holding of 16,875 ordinary shares/CUFS. The registered holder is Deutsche Bank Trust Company Americas and they are held on account for the following beneficial owners: <ul style="list-style-type: none"> o 200 ADRs for David D. Harrison; and o 3,175 ADRs for David D. Harrison and Susan H. Harrison; and • 2,384 ordinary shares/CUFS registered in the name of David D. Harrison.
Nature of change <small>Example: on-market trade, off-market trade, exercise of options, issue of securities under dividend reinvestment plan, participation in buy-back</small>	On-market purchase

Part 2 – Change of director's interests in contracts

Note: In the case of a company, interests which come within paragraph (ii) of the definition of "notifiable interest of a director" should be disclosed in this part.

Detail of contract	Not applicable
Nature of interest	Not applicable
Name of registered holder (if issued securities)	Not applicable
Date of change	Not applicable
No. and class of securities to which interest related prior to change <small>Note: Details are only required for a contract in relation to which the interest has changed</small>	Not applicable

+ See chapter 19 for defined terms.

Interest acquired	Not applicable
Interest disposed	Not applicable
Value/Consideration <small>Note: If consideration is non-cash, provide details and an estimated valuation</small>	Not applicable
Interest after change	Not applicable

Part 3 – +Closed period

Were the interests in the securities or contracts detailed above traded during a +closed period where prior written clearance was required?	No
If so, was prior written clearance provided to allow the trade to proceed during this period?	Not applicable
If prior written clearance was provided, on what date was this provided?	Not applicable

+ See chapter 19 for defined terms.

Appendix 3B

New issue announcement, application for quotation of additional securities and agreement

Information or documents not available now must be given to ASX as soon as available. Information and documents given to ASX become ASX's property and may be made public.

Introduced 01/07/96 Origin: Appendix 5 Amended 01/07/98, 01/09/99, 01/07/00, 30/09/01, 11/03/02, 01/01/03, 24/10/05, 01/08/12, 04/03/13

Name of entity

James Hardie Industries plc

ABN

097 829 895 Incorporated in Ireland. The liability of members is limited.

We (the entity) give ASX the following information.

Part 1 - All issues

You must complete the relevant sections (attach sheets if there is not enough space).

1	+Class of +securities issued or to be issued Ordinary shares/CUFS
2	Number of +securities issued or to be issued (if known) or maximum number which may be issued 28,000 ordinary shares/CUFS
3	Principal terms of the +securities (e.g. if options, exercise price and expiry date; if partly paid +securities, the amount outstanding and due dates for payment; if +convertible securities, the conversion price and dates for conversion) Ordinary shares/CUFS issued on exercise of options, as follows: • 28,000 at \$8.90 with expiry date of 1 December 2015

<p>4 Do the +securities rank equally in all respects from the +issue date with an existing +class of quoted +securities?</p> <p>If the additional +securities do not rank equally, please state:</p> <ul style="list-style-type: none"> • the date from which they do • the extent to which they participate for the next dividend, (in the case of a trust, distribution) or interest payment • the extent to which they do not rank equally, other than in relation to the next dividend, distribution or interest payment 	<p>Yes, rank equally with issued ordinary shares/CUFS</p>
<p>5 Issue price or consideration</p>	<p>Allotment of ordinary shares/CUFS on exercise of options:</p> <p>28,000 at \$8.90</p>
<p>6 Purpose of the issue (If issued as consideration for the acquisition of assets, clearly identify those assets)</p>	<p>Exercise of stock options</p>
<p>6a Is the entity an +eligible entity that has obtained security holder approval under rule 7.1A?</p> <p>If Yes, complete sections 6b – 6h <i>in relation to the +securities the subject of this Appendix 3B</i>, and comply with section 6i</p>	<p>No</p>
<p>6b The date the security holder resolution under rule 7.1A was passed</p>	<p>Not applicable</p>
<p>6c Number of +securities issued without security holder approval under rule 7.1</p>	<p>Not applicable</p>
<p>6d Number of +securities issued with security holder approval under rule 7.1A</p>	<p>Not applicable</p>

+ See chapter 19 for defined terms.

6e	Number of +securities issued with security holder approval under rule 7.3, or another specific security holder approval (specify date of meeting)	Not applicable														
6f	Number of +securities issued under an exception in rule 7.2	Not applicable														
6g	If +securities issued under rule 7.1A, was issue price at least 75% of 15 day VWAP as calculated under rule 7.1A.3? Include the +issue date and both values. Include the source of the VWAP calculation.	Not applicable														
6h	If +securities were issued under rule 7.1A for non-cash consideration, state date on which valuation of consideration was released to ASX Market Announcements	Not applicable														
6i	Calculate the entity's remaining issue capacity under rule 7.1 and rule 7.1A – complete Annexure 1 and release to ASX Market Announcements	Not applicable														
7	<p>+Issue dates</p> <p><small>Note: The issue date may be prescribed by ASX (refer to the definition of issue date in rule 19.12). For example, the issue date for a pro rata entitlement issue must comply with the applicable timetable in Appendix 7A.</small></p> <p><small>Cross reference: item 33 of Appendix 3B.</small></p>	9 September 2015														
8	Number and +class of all +securities quoted on ASX (including the +securities in section 2 if applicable)	<table border="1"> <thead> <tr> <th data-bbox="722 808 982 850">Number</th> <th data-bbox="990 808 1542 850">+Class</th> </tr> </thead> <tbody> <tr> <td data-bbox="722 850 982 913">445,861,736</td> <td data-bbox="990 850 1542 913">Ordinary shares/CUFS</td> </tr> </tbody> </table>	Number	+Class	445,861,736	Ordinary shares/CUFS	<table border="1"> <thead> <tr> <th data-bbox="990 808 1542 850">+Class</th> </tr> </thead> <tbody> <tr> <td data-bbox="990 850 1542 913">Ordinary shares/CUFS</td> </tr> </tbody> </table>	+Class	Ordinary shares/CUFS							
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10,100 RSUs have been cancelled.																
No Stock Options have been cancelled.																
+Class																
Options																
Restricted Stock Units																

10 Dividend policy (in the case of a trust, distribution policy) on the increased capital (interests)	Ordinary shares/CUFS issued on exercise of stock options rank for dividends equally with issued ordinary shares/CUFS
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Part 2 - Pro rata issue

11 Is security holder approval required?	Not applicable
12 Is the issue renounceable or non-renounceable?	Not applicable
13 Ratio in which the +securities will be offered	Not applicable
14 +Class of +securities to which the offer relates	Not applicable
15 +Record date to determine entitlements	Not applicable
16 Will holdings on different registers (or subregisters) be aggregated for calculating entitlements?	Not applicable
17 Policy for deciding entitlements in relation to fractions	Not applicable
18 Names of countries in which the entity has security holders who will not be sent new offer documents <small>Note: Security holders must be told how their entitlements are to be dealt with. Cross reference: rule 7.7.</small>	Not applicable
19 Closing date for receipt of acceptances or renunciations	Not applicable
20 Names of any underwriters	Not applicable
21 Amount of any underwriting fee or commission	Not applicable
22 Names of any brokers to the issue	Not applicable

+ See chapter 19 for defined terms.

23	Fee or commission payable to the broker to the issue	Not applicable
24	Amount of any handling fee payable to brokers who lodge acceptances or renunciations on behalf of security holders	Not applicable
25	If the issue is contingent on security holders' approval, the date of the meeting	Not applicable
26	Date entitlement and acceptance form and offer documents will be sent to persons entitled	Not applicable
27	If the entity has issued options, and the terms entitle option holders to participate on exercise, the date on which notices will be sent to option holders	Not applicable
28	Date rights trading will begin (if applicable)	Not applicable
29	Date rights trading will end (if applicable)	Not applicable
30	How do security holders sell their entitlements <i>in full</i> through a broker?	Not applicable
31	How do security holders sell <i>part</i> of their entitlements through a broker and accept for the balance?	Not applicable
32	How do security holders dispose of their entitlements (except by sale through a broker)?	Not applicable
33	+Issue date	Not applicable

Part 3 - Quotation of securities

You need only complete this section if you are applying for quotation of securities

34 Type of +securities
(tick one)

(a) +Securities described in Part 1

(b) All other +securities

Example: restricted securities at the end of the escrowed period, partly paid securities that become fully paid, employee incentive share securities when restriction ends, securities issued on expiry or conversion of convertible securities

Entities that have ticked box 34(a)

Additional securities forming a new class of securities

Tick to indicate you are providing the information or documents

- 35 If the +securities are +equity securities, the names of the 20 largest holders of the additional +securities, and the number and percentage of additional +securities held by those holders
- 36 If the +securities are +equity securities, a distribution schedule of the additional +securities setting out the number of holders in the categories
1 - 1,000
1,001 - 5,000
5,001 - 10,000
10,001 - 100,000
100,001 and over
- 37 A copy of any trust deed for the additional +securities

Entities that have ticked box 34(b)

38 Number of +securities for which
+quotation is sought

39 +Class of +securities for which
quotation is sought

+ See chapter 19 for defined terms.

40 Do the +securities rank equally in all respects from the +issue date with an existing +class of quoted +securities?

If the additional +securities do not rank equally, please state:

- the date from which they do
- the extent to which they participate for the next dividend, (in the case of a trust, distribution) or interest payment
- the extent to which they do not rank equally, other than in relation to the next dividend, distribution or interest payment

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41 Reason for request for quotation now

Example: In the case of restricted securities, end of restriction period

(if issued upon conversion of another +security, clearly identify that other +security)

--

42 Number and +class of all +securities quoted on ASX (*including* the +securities in clause 38)

Number	+Class

Quotation agreement

1 +Quotation of our additional +securities is in ASX's absolute discretion. ASX may quote the +securities on any conditions it decides.

2 We warrant the following to ASX.

- The issue of the +securities to be quoted complies with the law and is not for an illegal purpose.
- There is no reason why those +securities should not be granted +quotation.
- An offer of the +securities for sale within 12 months after their issue will not require disclosure under section 707(3) or section 1012C(6) of the Corporations Act.

Note: An entity may need to obtain appropriate warranties from subscribers for the securities in order to be able to give this warranty

- Section 724 or section 1016E of the Corporations Act does not apply to any applications received by us in relation to any +securities to be quoted and that no-one has any right to return any +securities to be quoted under sections 737, 738 or 1016F of the Corporations Act at the time that we request that the +securities be quoted.
- If we are a trust, we warrant that no person has the right to return the +securities to be quoted under section 1019B of the Corporations Act at the time that we request that the +securities be quoted.

3 We will indemnify ASX to the fullest extent permitted by law in respect of any claim, action or expense arising from or connected with any breach of the warranties in this agreement.

4 We give ASX the information and documents required by this form. If any information or document is not available now, we will give it to ASX before +quotation of the +securities begins. We acknowledge that ASX is relying on the information and documents. We warrant that they are (will be) true and complete.

Sign here: /s/ Natasha Mercer.....
Company Secretary

Date: 9 September 2015

Print name: Natasha Mercer.....

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INVESTOR PRESENTATION

SEPTEMBER 2015

DISCLAIMER

FORWARD-LOOKING STATEMENTS

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DISCLAIMER (continued)

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AGENDA

- Global Strategy and Business Overview
- USA & Europe Fiber Cement
- Asia Pacific Fiber Cement
- Capital Management Framework
- Guidance
- Appendix

In this Investor Presentation, the company may present financial measures, sales volume terms, financial ratios, and Non-US GAAP financial measures included in the Definitions and other terms section of this document. The company presents financial measures that it believes are customarily used by its Australian investors. Specifically, these financial measures, which are equivalent to or derived from certain US GAAP measures as explained in the definitions, include "EBIT", "EBIT margin", "Operating profit before income taxes" and "Net operating profit". The company may also present other terms for measuring its sales volume ("million square feet" or "mmsf" and "thousand square feet" or "msf"); financial ratios ("Gearing ratio", "Net interest expense cover", "Net interest paid cover", "Net debt payback", "Net debt (cash)"); and Non-US GAAP financial measures ("Adjusted EBIT", "Adjusted EBIT margin", "Adjusted net operating profit", "Adjusted diluted earnings per share", "Adjusted operating profit before income taxes", "Adjusted effective tax rate on earnings", "Adjusted EBITDA", and "Adjusted selling, general and administrative expenses". Unless otherwise stated, results and comparisons are of the first quarter of the current fiscal year versus the first quarter of the prior fiscal year.

Industry Leadership and Profitable Growth

- Introduce differentiated products to deliver a sustainable competitive advantage
- Aggressively grow demand for our products in targeted market segments



A GROWTH FOCUSED COMPANY



- Annual net sales US\$1.7b
- Total assets US\$2.1b
- Strong cash generation
- Operations in North America, Asia Pacific and Europe
- 3,208 employees
- Market cap US\$5.9b (approx)
- S&P/ASX 100 company
- NYSE ADR listing

Market capitalization as at 20 August 2015. Total assets as at 30 June 2015 and employees as at 31 March 2015. Annual net sales for three months to 30 June 2015 annualised. Total assets exclude asbestos compensation

GROUP OVERVIEW – 1ST QUARTER FY16 RESULTS

Three Months Ended 30 June

	Q1'16	Q1'15	Change
Adjusted EBIT (US\$ millions)	89.7	71.2	26%
Adjusted EBIT Margin %	20.9%	17.1%	3.8 pts
Adjusted Net Operating Profit (US\$ millions)	63.5	50.1	27%
Net operating cash flow (US\$ million)	55.1	42.5	30%
Adjusted Diluted EPS (US cents)	14	11	27%



KEY THEMES – 1ST QUARTER FY16 RESULTS

- **Group net sales** increased 3% for the quarter compared to pcp¹
- **Group adjusted net operating profit** increased 27% to US\$63.5 million for the quarter, compared to pcp¹
- **Higher volumes and average net sales price** across our USA and Europe and Asia Pacific Fiber Cement segments
- Results are largely driven by lower production costs due to the continued focus on operating performance and lower input costs of our USA and European Fiber Cement segment
- Our current quarter USA and Europe Fiber Cement segment **EBIT margin** is 26.6% compared to 21.2% in the pcp, above our target range of 20% to 25%
- Subsequent to period end, approximately 1.7 million shares were repurchased, at an aggregate cost of US\$22.5 million, under the previously announced share buyback program
- We started up our sheet machine as part of the previously announced Carole Park capacity expansion project in the quarter, and that project remains on track

¹ Prior corresponding period

WORLD LEADER IN FIBER CEMENT



Employees¹

- 2,267 in USA and Europe
- 941 in Asia Pacific

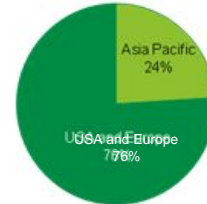
- KEY**
- USA & Europe
 - Asia Pacific
 - ▲ Research & Development
 - Manufacturing Facilities

Geographic Mix¹

.Net.Sales



EBIT²



¹ All percentages and numbers are for the full year ended 31 March 2015

² EBIT – excludes research and development, asbestos-related expenses and adjustments and New Zealand weathertightness claims

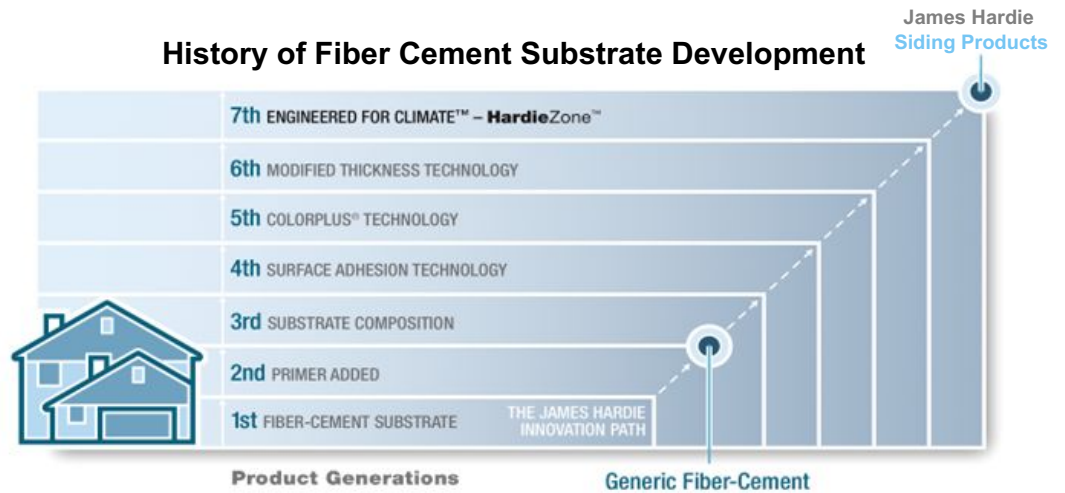
CREATING A SUSTAINABLE AND DIFFERENTIATED ADVANTAGE

Research & Development: Significant and consistent investment

- US\$31.7m spent on Research & Development in FY15
- US\$394.8m spent on Research & Development since 2000

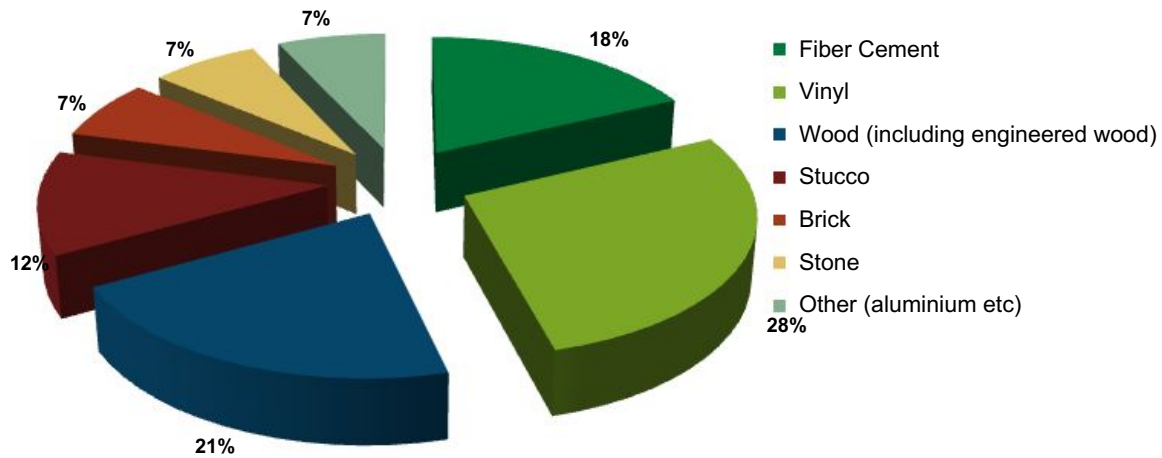


History of Fiber Cement Substrate Development



DRIVING CATEGORY AND MARKET SHARE GAINS

North America External Cladding Share¹



35/90 Plan

- Grow fiber cement share to 35% of the exterior cladding market against other wood-looking siding alternatives
- Maintain JHX's category share at 90%

Currently:

- JHX wins ~90% of the fiber cement category, while fiber cement used in ~18% of the total market
- Current estimate is wood-look siding (Wood, Vinyl and Fiber Cement) is 60-65% of total market

¹Source: Internal estimates based on NAHB product usage data adjusted for regional market intelligence

DELIVERING SUPERIOR PRODUCT PERFORMANCE

Fiber cement is more durable than wood and engineered wood, looks and performs better than vinyl, and is more cost effective and quicker to build with than brick

Fiber Cement



- Fire resistant ?
- Hail resistant ?
- Resists warping ?
- Resists buckling ?
- Lasting color ?
- Dimensional stability ?
- Can be repainted ?

Vinyl

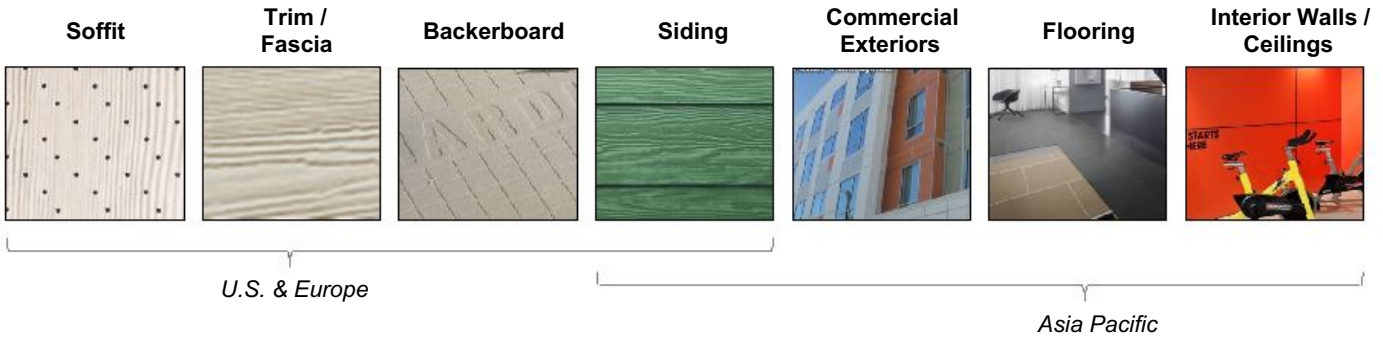


Engineered Wood



BUILDING A PORTFOLIO OF PRODUCTS AND BRANDS

Primary Products



Brand Portfolio



HardieBacker®

PREVAIL™
MULTIFAMILY SIDING PRODUCTS

artisan
JamesHardie

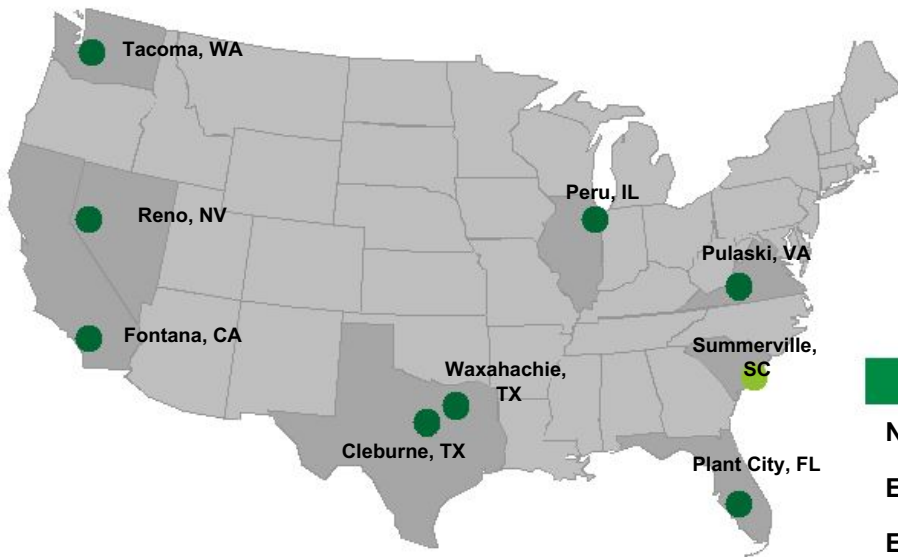


James Hardie®
Siding Products



USA AND EUROPE FIBER CEMENT SEGMENT

USA Plant Locations



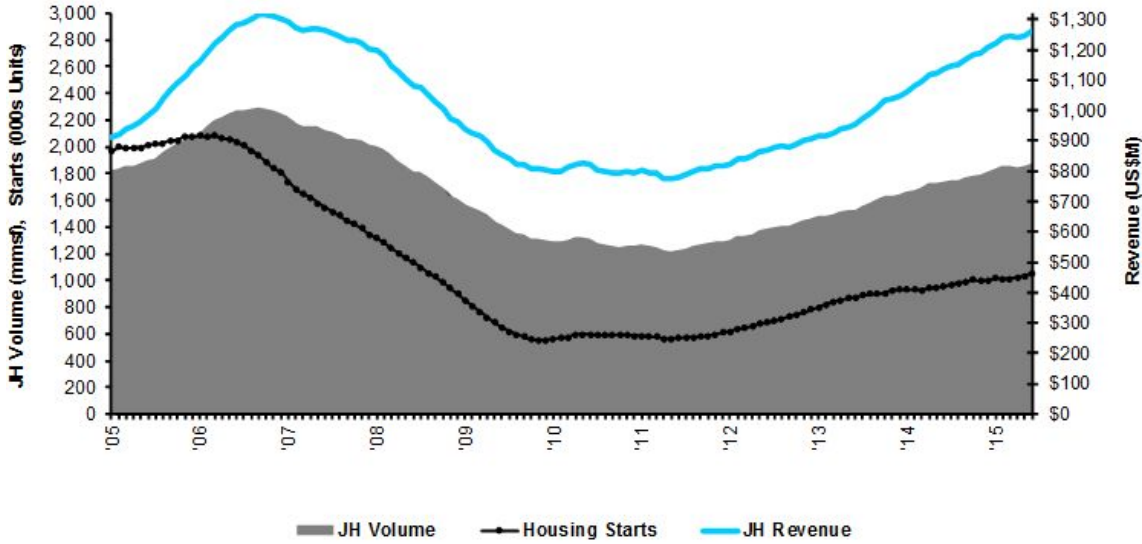
- Largest fiber cement producer in North America
- 2,267 employees
- 9 manufacturing plants¹
- 2 research and development facilities

	Q1 FY16	Q1 FY15
Net Sales	US\$337.0m	US\$321.5m
EBIT	US\$89.5m	US\$68.0m
EBIT Margin (US\$)	26.6%	21.2%

¹ Production was suspended at the Summerville plant in November 2008

AGGRESSIVELY GROWING DEMAND FOR OUR PRODUCTS

USA Fiber Cement Top Line Growth



Rolling 12 month average of seasonally adjusted estimate of housing starts by US Census Bureau



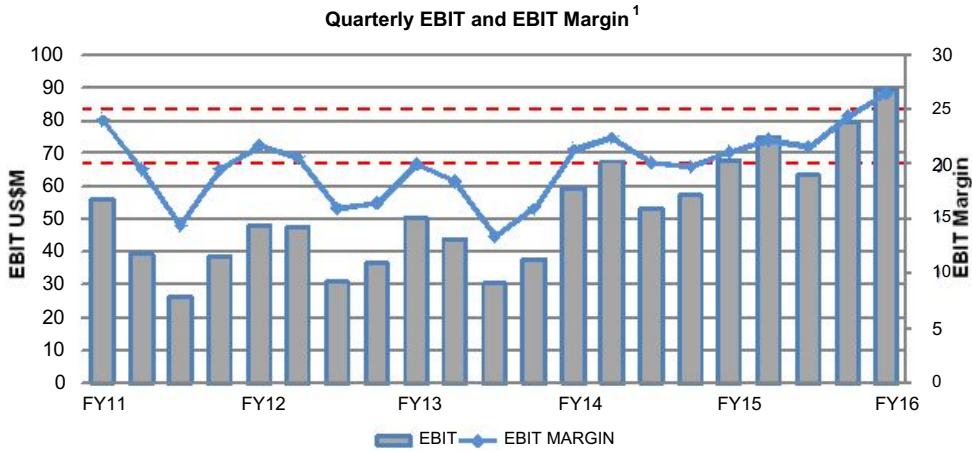
ACHIEVING THE RIGHT VALUE FOR OUR PRODUCTS



USA and Europe Fiber Cement



USA AND EUROPE: DELIVERING STRONG RETURNS



We expect EBIT margins for fiscal year 2016 to be towards the higher end of, and may exceed our stated target range of 20% to 25%

¹ Excludes asset impairment charges of US\$14.3 million in 4th quarter FY12, US\$5.8 million in 3rd quarter FY13 and US\$11.1 million in 4th quarter FY13

ASIA PACIFIC FIBER CEMENT SEGMENT

Asia Pacific Plant Locations



- 941 employees
- 5 manufacturing plants across Australia, New Zealand and the Philippines
- 1 research and development facility

	Q1 FY16	Q1 FY15
Net Sales	A\$117.4m	A\$102.2m
EBIT	A\$25.4m	A\$22.1m
EBIT Margin (A\$)	21.6%	21.6%

EBIT and EBIT margin excludes New Zealand weathertightness claims

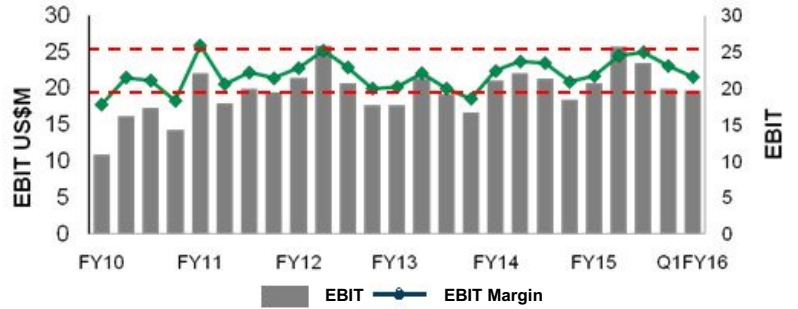
ASIA PACIFIC: DELIVERING STRONG RETURNS

Asia Pacific Fiber Cement Segment

Average Net Sales Price



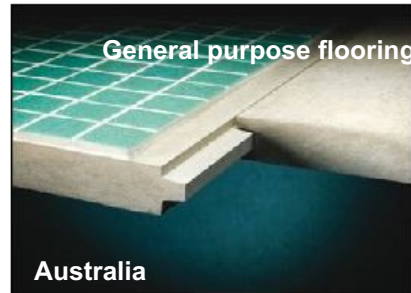
Quarterly EBIT and EBIT Margin¹



¹ EBIT and EBIT margin excludes New Zealand weathertightness claims

TARGETTING THE RIGHT PRODUCT INTO THE RIGHT MARKET

Asia Pacific Core Markets



FINANCIAL MANAGEMENT SUPPORTING GROWTH

1 Strong Financial Management

- Strong margins and operating cash flows
- Strong governance and transparency
- Investment-grade financial management

2 Disciplined Capital Allocation

- Investing in R&D and capacity expansion to support organic growth
- Maintain ordinary dividends within the defined payout ratio
- Flexibility for:
 - Accretive and strategic inorganic opportunities
 - Withstand market cycles
 - Consider further shareholder returns when appropriate

3 Liquidity and Funding

- ~\$590 million of bank facilities, 68% liquidity as of Q'16
- 2.2 year weighted average maturity of bank facilities
- Completed the sale of US\$325 million 8 year 5.875% senior unsecured notes
- Conservative leveraging of balance sheet within 1-2 times adjusted EBITDA target

Financial management consistent with an investment grade credit.
Ability to withstand market cycles and other unanticipated events.

FY2016 GUIDANCE

- Management notes the range of analysts' forecasts for net operating profit excluding asbestos for the year ending 31 March 2016 is between US\$244 million and US\$286 million
- Management expects full year Adjusted net operating profit to be between US\$240 million and US\$270 million assuming, among other things, housing conditions in the United States continuing to improve in line with our assumed forecasted new construction starts, input prices and production efficiencies remaining consistent and an average exchange rate at or near current levels is applicable for the remainder of the year
- Management cautions that although US housing activity has been improving, market conditions remain somewhat uncertain and some input costs remain volatile
- Management is unable to forecast the comparable US GAAP financial measure due to uncertainty regarding the impact of actuarial estimates on asbestos-related assets and liabilities in future periods



APPENDIX

FINANCIAL SUMMARY

US\$ Millions	Three Months Ended 30 June		
	Q1 '16	Q1 '15	% Change
Net Sales			
USA and Europe Fiber Cement	\$ 337.0	\$ 321.5	5
Asia Pacific Fiber Cement	91.3	95.3	(4)
Total Net Sales	\$ 428.3	\$ 416.8	3
EBIT - US\$ Millions			
USA and Europe Fiber Cement	\$ 89.5	\$ 68.0	32
Asia Pacific Fiber Cement ¹	19.7	20.7	(5)
Research & Development	(6.0)	(6.8)	12
General Corporate ²	(13.5)	(10.7)	(26)
Adjusted EBIT	\$ 89.7	\$ 71.2	26
Net interest expense excluding AICF interest income	(6.0)	(0.9)	
Other income (expense)	2.7	(3.7)	
Adjusted income tax expense	(22.9)	(16.5)	(39)
Adjusted net operating profit	\$ 63.5	\$ 50.1	27

¹ Asia Pacific Fiber Cement EBIT excludes New Zealand weathertightness expense of US\$0.2 million in Q1'FY16 and benefit of US\$1.3 million in Q1'FY15

² Excludes Asbestos related expenses and adjustments

KEY RATIOS

Three Months Ended 30 June			
	3 Months FY16	3 Months FY15	3 Months FY14
EPS (Diluted) ¹ (US Cents)	14c	11c	12c
EBIT/ Sales (EBIT margin) ²	20.9%	17.1%	18.1%
Gearing Ratio ¹	20.4%	(3.3)%	(16.5)%
Net Interest Expense Cover ²	15.0x	79.1x	84.4x
Net Interest Paid Cover ²	108.5x	89.0x	67.5x
Net Debt Payback	1.4yrs	-	-

¹ Excludes asbestos adjustments, AICF SG&A expenses, AICF interest income, New Zealand weathertightness claims, tax adjustments

² Excludes asbestos adjustments, AICF SG&A expenses, New Zealand weathertightness claims

USA AND EUROPE FIBER CEMENT – 5 YEAR RESULTS OVERVIEW

	FY11	FY12	FY13	FY14	FY15
Net Sales US\$m	814	862	951	1,128	1,277
Sales Volume mmsf	1,248	1,332	1,489	1,697	1,850
Average Price US\$ per msf ²	648	642	626	652	675
EBIT US\$m ¹	160	163	163	237	286
EBIT Margin % ¹	20	19	17	21	22

¹Excludes asset impairment charges of US\$14.3 million and US\$16.9 million in FY12 and FY13, respectively

²During the second quarter of FY14, the company refined its methodology for calculating average net sales price in both the USA and Europe and Asia Pacific Fiber Cement segments to exclude ancillary products that have no impact on fiber cement sales volume, which is measured and reported in mmsf. As the revenue contribution of these ancillary products has been increasing, the company believes the refined methodology provides an improved disclosure of average net sales price, in line with the company's primary fibre cement business, which is a key segment performance indicator. The company has restated average net sales price in the prior periods to conform with the current calculation of average net sales price.

ASIA PACIFIC FIBER CEMENT – 5 YEAR RESULTS OVERVIEW

	FY11	FY12	FY13	FY14	FY15
Net Sales US\$m	353	376	370	366	380
Sales Volume mmsf	408	392	394	417	456
Average Price A\$ per msf ¹	906	906	901	930	942
EBIT US\$m ²	79	86	75	83	90
EBIT Margin % ²	23	23	20	23	24

¹During the second quarter of FY14, the company refined its methodology for calculating average net sales price in both the USA and Europe and Asia Pacific Fiber Cement segments to exclude ancillary products that have no impact on fiber cement sales volume, which is measured and reported in mmsf. As the revenue contribution of these ancillary products has been increasing, the company believes the refined methodology provides an improved disclosure of average net sales price, in line with the company's primary fiber cement business, which is a key segment performance indicator. The company has restated average net sales price in the prior periods to conform with the current calculation of average net sales price.

²Excludes New Zealand weathertightness claims of US\$5.4 million, US\$13.2 million, US\$1.8 million and US\$4.3 million in FY12, FY13, FY14 and FY15, respectively

RESULTS FOR THE 1st FY16 QUARTER

Three Months Ended 30 June

US\$ Millions	Q1 '16	Q1 '15	% Change
Net sales	428.3	416.8	3
Gross profit	157.6	140.2	12
SG&A expenses	(61.5)	(59.9)	(3)
Research & development expenses	(7.1)	(8.4)	15
Asbestos adjustments	(4.5)	(21.5)	79
EBIT	84.5	50.4	68
Net interest expense	(5.9)	(1.1)	
Other income (expense)	2.7	(3.7)	
Income tax expense	(21.3)	(16.7)	(28)
Net operating profit	60.0	28.9	

Net sales increased 3%

- Higher sales volumes
- Higher average net sales prices in local currencies

Gross profit margin increased 320 bps

- Continued performance improvement across our US plants
- Lower input costs in the USA and Europe Fiber Cement segment
- Higher average net sales price

SG&A expenses increased

- Higher stock compensation expenses due to a 14% appreciation in our stock price
- Higher discretionary expenses and realized losses on foreign currency transactions caused by the strengthening of the US dollar
- Partially offset by lower SG&A expenses in the business units

Non-operating expenses

- Interest expense increased related to our debt position
- Other income (expense) includes: gain on the sale of the Australian pipes business and favorable unrealized foreign exchange gains and interest rate swaps
- Income tax expense increased primarily driven by the increase in operating income

RESULTS FOR THE 1st FY16 QUARTER (continued)

Three Months Ended 30 June

US\$ Millions	Q1 '16	Q1 '15	% Change
Net operating profit	60.0	28.9	

Asbestos:

Asbestos adjustments	4.5	21.5	(79)
Other asbestos ¹	0.4	0.8	(50)
New Zealand weathertightness claims	0.2	(1.3)	
Asbestos and other tax adjustments	(1.6)	0.2	
Adjusted net operating profit	63.5	50.1	27

Asbestos adjustments

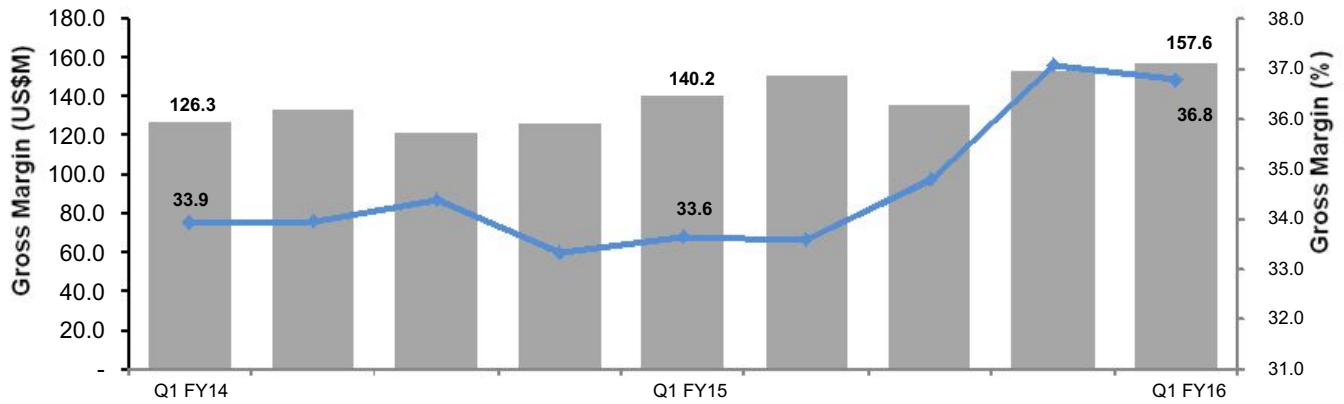
- 1% change in the AUD / USD exchange rate from beginning to ending balance sheet date for the period compared to a 2% change in spot rates in the prior corresponding period

Adjusted net operating profit increased 27%

- 26% increase in Adjusted EBIT
- A US\$6.4 million increase in Adjusted income tax expense
- Favorable movement in other income (expense) of US\$6.4 million
- Gross interest expense of US\$5.7 million

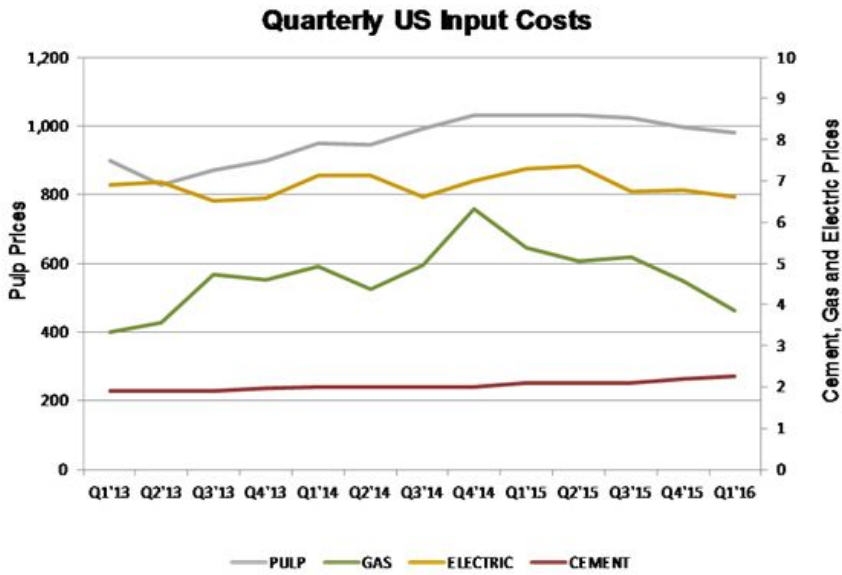
¹ Includes AICF SG&A expenses and AICF interest income, net

GROSS PROFIT - GROUP



- Gross profit margins remain strong
- Price improvements continue as we execute on pricing strategies and reduce pricing inefficiencies
- Input costs for pulp and utilities are lower and plant performance remains on a positive trend line as we continue to focus on cost management and operational excellence

US INPUT COSTS



- The price of NBSK pulp reduced by ~5% compared to pcp¹, while cement has increased ~8% over pcp¹
- The cost of electricity for industrial users decreased from prior period
- The cost of gas continued to trend down quarter over quarter

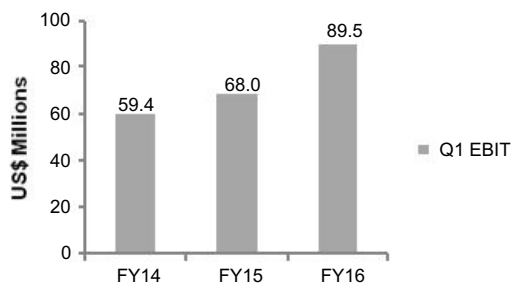
The information underlying the table above is sourced as follows:

- Pulp – Cost per ton – from RISI
- Gas – Cost per thousand cubic feet for industrial users – from US Energy Information Administration
- Electric – Cost per thousand kilowatt hour for industrial users – from US Energy Information Administration
- Cement – Relative index from the Bureau of Labor Statistics

¹ Prior corresponding period

SEGMENT EBIT – 1st QUARTER FY16

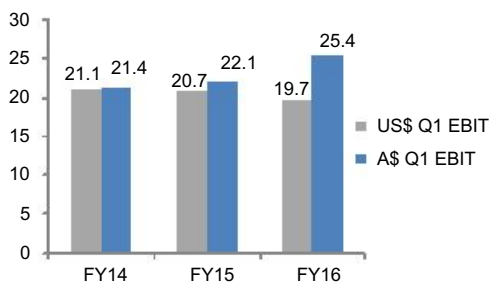
USA and Europe Fiber Cement



USA and Europe Fiber Cement EBIT summary:

- EBIT increased by 32% when compared to pcp
- The increase for the quarter was driven by improved plant performance, lower input costs, increased volumes and lower segment SG&A expenses

Asia Pacific Fiber Cement¹



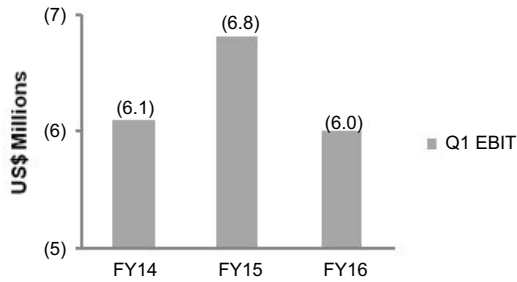
Asia Pacific Fiber Cement EBIT summary:

- Quarter EBIT¹ decreased 5% compared to pcp. The Asia Pacific Fiber Cement segment results in US dollars were impacted by a 17% unfavorable change in the weighted average period AUD/USD exchange rate relative to the prior corresponding quarter.
- EBIT¹ in local currency for the quarter increased 15% compared to pcp

¹ Excludes New Zealand weathertightness claims

SEGMENT EBIT – 1st QUARTER FY16

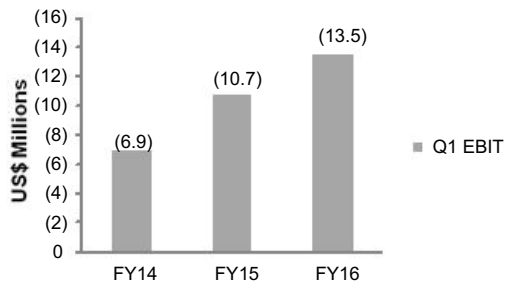
Research and Development



R&D summary:

- Continued broadly in line with historic trend line on a percentage of sales basis
- Fluctuations reflect normal variation and timing in number of R&D projects in process in any given period

General Corporate Costs¹



General corporate costs:

- Results for the quarter increased due to higher :
 - Stock compensation related to share price appreciation
 - Discretionary expenses
 - Foreign exchange losses

¹ Excludes Asbestos related expenses and adjustments and ASIC expenses

CHANGES IN AUD vs. USD



- Unfavorable impact from translation of Asia Pacific results
- Favorable impact on corporate costs incurred in Australian dollars
- Unfavorable impact from translation of asbestos liability balance

<u>Earnings</u>	<u>Balance Sheet</u>
✓	N/A
✓	N/A
✓	✓

INCOME TAX

Three Months Ended 30 June

	Q1'16	Q1'15
Operating profit before taxes	81.3	45.6
Asbestos:		
Asbestos adjustments ¹	4.9	22.3
NZ weathertightness claims	0.2	(1.3)
Adjusted net operating profit before taxes	86.4	66.6
Adjusted income tax expense ²	(22.9)	(16.5)
Adjusted effective tax rate	26.5%	24.8%
Income tax expense	(21.3)	(16.7)
Income taxes paid	4.3	2.5
Income taxes payable	15.1	6.5

26.5% estimated adjusted effective tax rate (ETR) for the year

- Adjusted income tax expense increased due to the increase in operating profit before income taxes, primarily in the US
- The difference between adjusted income tax expense and income tax expense increased primarily due to lower asbestos and other tax adjustments
- Income taxes are paid and payable in Ireland, the US, Canada, New Zealand and the Philippines
- Income taxes are not currently paid or payable in Europe (excluding Ireland) or Australia due to tax losses. Australian tax losses primarily result from deductions relating to contributions to AICF

¹ Includes Asbestos adjustments, AICF SG&A expenses and AICF interest expense, net

² Excludes tax effects of Asbestos and other tax adjustments

CASHFLOW

(US\$ Millions)	Q1'16	Q1'15	Change (%)
Net Income	60.0	28.9	
Asbestos related ¹	4.6	20.9	(78)
Depreciation & amortization	18.2	16.6	10
Working capital	1.4	(0.4)	
Other non-cash items	(29.1)	(23.5)	(24)
Cash Flow from Operations	55.1	42.5	30
Capital expenditures ²	(16.4)	(48.6)	66
Acquisition of assets	(0.5)	-	
Free Cash Flow	38.2	(6.1)	
Dividends paid	-	(124.6)	
Net payment of long-term debt	(15.0)	-	
Share related activities	1.2	(6.6)	
Free Cash Flow after Financing Activities	24.4	(137.3)	

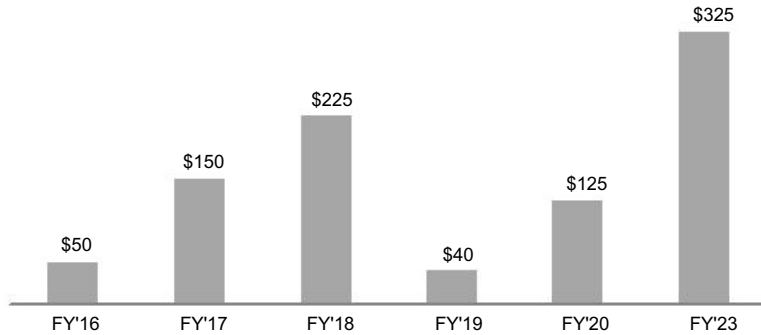
- Net income increased US\$31.1 million compared to prior corresponding period
- Improved working capital driven by:
 - Improved inventory and A/P turns
 - Partially offset by an unfavorable change in A/R due to the timing of billing and collections
- Lower capital expenditures:
 - Reflecting near completion of our previously announced US and Australian capacity projects
 - While continuing to invest in maintenance capital expenditure programs
- Lower financing activities:
 - No dividends being paid in the current period, compared to the US\$124.6 million payment of the one-time 125 year anniversary special dividend during the first quarter of fiscal year 2015

¹ Includes Asbestos Adjustments and changes in asbestos-related assets and liabilities

² Includes capitalized interest and proceeds from sale of property, plant and equipment

LIQUIDITY PROFILE

Debt Maturity Profile ¹



• Strong balance sheet position:

- US\$92.3 million of cash
 - US\$382.6 million of gross debt
 - US\$590 million of bank debt facilities
 - US\$325 million 8 year unsecured notes ^{2,3}
 - 68% liquidity as of Q1'16
- At 30 June 2015, **net debt of US\$290.3 million** compared to net debt of US\$330.5 million at 31 March 2015
 - At 30 June 2015, we have US\$325.0 million in senior unsecured notes due 15 February 2023 with an interest of rate 5.875%. Interest is payable semi-annually in arrears on 15 August and 15 February each year.
- ## • Net Debt within target range of 1-2 times EBITDA excluding asbestos
- We remain in compliance with all debt covenants

Liquidity Profile of Bilateral Facilities	Three months ended 30 June
Cash	US\$92.3 million
Total Combined Bank Facilities	US\$590.0 million
Drawn Bank Facilities	US\$60.0 million
Undrawn Bank Facilities	US\$530.0 million
Weighted Average Interest Rate of drawn Bank Facilities	1.4%
Fixed / Floating Interest Ratio	110% fixed
Weighted Average Term (Bank Facilities)	2.2 years
Weighted Average Term (Total Facilities)	4.1 years

¹ Debt maturities as at Q1'16 were as follows: US\$50 million in Q4'16, US\$150 million in Q1'17, US\$100 million in Q1'18, US\$125 million Q3'18, US\$40 million in Q4'19, US\$125 million in Q1'20 and US\$325 million in Q4'23

² Callable from February 2018

³ Original issue discount (OID) US\$2.4 million at 30 June 2015

ASBESTOS CLAIMS DATA

Claims Data

	Three Months Ended 30 June		
	Q1 '16	Q1 '15	% Change
Claims received	139	156	11
Actuarial estimate for the period	164	153	(7)
Difference in claims received to actuarial estimate	25	(3)	
Average claim settlement ¹ (A\$)	233,000	223,000	(4)
Actuarial estimate for the period ² (A\$)	302,000	289,000	(4)
Difference in claims paid to actuarial estimate	69,000	66,000	(5)

- Claims received during the quarter were 15% below actuarial estimates and 11% lower than the prior corresponding period
- Mesothelioma claims reported in the current quarter are 2% above actuarial estimates and are 5% below the prior corresponding period
- Average claim settlement sizes are generally lower across all disease types compared to actuarial expectations for fiscal year 2016
- The average claim settlement is 23% below actuarial estimates and 4% higher than the prior corresponding period

¹ Average claim settlement is derived as the total amount paid divided by the number of non-nil claim settlements

² This actuarial estimate is a function of the assumed experience by disease type and the relative mix of settlements assumed by disease type. Any variances in the assumed mix of settlements by disease type will have an impact on the average claim settlement experience

DEFINITIONS AND OTHER TERMS

This Management Presentation forms part of a package of information about the company's results. It should be read in conjunction with the other parts of this package, including the Management's Analysis of Results, Media Release and Consolidated Financial Statements

Definitions

Non-financial Terms

AFFA – Amended and Restated Final Funding Agreement

AICF – Asbestos Injuries Compensation Fund Ltd

NBSK – Northern Bleached Soft Kraft; the company's benchmark grade of pulp

Legacy New Zealand weathertightness claims (“New Zealand weathertightness claims”) – Expenses arising from defending and resolving claims in New Zealand that allege poor building design, inadequate certification of plans, inadequate construction review and compliance certification and deficient work by sub-contractors

DEFINITIONS AND OTHER TERMS

Financial Measures – US GAAP equivalents

This document contains financial statement line item descriptions that are considered to be non-US GAAP, but are consistent with those used by Australian companies. Because the company prepares its Consolidated Financial Statements under US GAAP, the following table cross-references each non-US GAAP line item description, as used in Management's Analysis of Results and Media Release, to the equivalent US GAAP financial statement line item description used in the company's Condensed Consolidated Financial Statements:

Management's Analysis of Results and Media Release	Consolidated Statements of Operations and Other Comprehensive Income (Loss) (US GAAP)
Net sales	Net sales
Cost of goods sold	Cost of goods sold
Gross profit	Gross profit
Selling, general and administrative expenses	Selling, general and administrative expenses
Research and development expenses	Research and development expenses
Asbestos adjustments	Asbestos adjustments
EBIT*	Operating income (loss)
Net interest income (expense)*	Sum of interest expense and interest income
Other income (expense)	Other income (expense)
Operating profit (loss) before income taxes*	Income (loss) before income taxes
Income tax (expense) benefit	Income tax (expense) benefit
Net operating profit (loss)*	Net income (loss)

*- Represents non-US GAAP descriptions used by Australian companies.

DEFINITIONS AND OTHER TERMS

EBIT margin – EBIT margin is defined as EBIT as a percentage of net sales

Sales Volumes

mmsf – million square feet, where a square foot is defined as a standard square foot of 5/16" thickness

msf – thousand square feet, where a square foot is defined as a standard square foot of 5/16" thickness

Financial Ratios

Gearing Ratio – Net debt (cash) divided by net debt (cash) plus shareholders' equity

Net interest expense cover – EBIT divided by net interest expense (excluding loan establishment fees)

Net interest paid cover – EBIT divided by cash paid during the period for interest, net of amounts capitalised

Net debt payback – Net debt (cash) divided by cash flow from operations

Net debt (cash) – Short-term and long-term debt less cash and cash equivalents

Return on capital employed – EBIT divided by gross capital employed

NON-US GAAP FINANCIAL MEASURES

Adjusted EBIT and Adjusted EBIT margin – Adjusted EBIT and Adjusted EBIT margin are not measures of financial performance under US GAAP and should not be considered to be more meaningful than EBIT and EBIT margin. Management has included these financial measures to provide investors with an alternative method for assessing its operating results in a manner that is focused on the performance of its ongoing operations and provides useful information regarding its financial condition and results of operations. Management uses these non-US GAAP measures for the same purposes.

US\$ Millions	Three Months Ended 30 June	
	Q1 '16	Q1 '15
EBIT	\$ 84.5	\$ 50.4
Asbestos:		
Asbestos adjustments	4.5	21.5
AICF SG&A expenses	0.5	0.6
New Zealand weathertightness claims	0.2	(1.3)
Adjusted EBIT	89.7	71.2
Net sales	\$ 428.3	\$ 416.8
Adjusted EBIT margin	20.9%	17.1%

NON-US GAAP FINANCIAL MEASURES

Adjusted net operating profit – Adjusted net operating profit is not a measure of financial performance under US GAAP and should not be considered to be more meaningful than net operating profit. Management has included this financial measure to provide investors with an alternative method for assessing its operating results in a manner that is focused on the performance of its ongoing operations. Management uses this non-US GAAP measure for the same purposes.

US\$ Millions	Three Months Ended 30 June	
	Q1 '16	Q1 '15
Net operating profit	\$ 60.0	\$ 28.9
Asbestos:		
Asbestos adjustments	4.5	21.5
AICF SG&A expenses	0.5	0.6
AICF interest (income) expense, net	(0.1)	0.2
New Zealand weathertightness claims	0.2	(1.3)
Asbestos and other tax adjustments	(1.6)	0.2
Adjusted net operating profit	\$ 63.5	\$ 50.1

NON-US GAAP FINANCIAL MEASURES

Adjusted diluted earnings per share – Adjusted diluted earnings per share is not a measure of financial performance under US GAAP and should not be considered to be more meaningful than diluted earnings per share. Management has included this financial measure to provide investors with an alternative method for assessing its operating results in a manner that is focused on the performance of its ongoing operations. Management uses this non-US GAAP measure for the same purposes.

	Three Months Ended 30 June	
	Q1 '16	Q1 '15
Adjusted net operating profit (US\$ millions)	\$ 63.5	\$ 50.1
Weighted average common shares outstanding - Diluted (millions)	447.4	446.0
Adjusted diluted earnings per share (US cents)	14	11

NON-US GAAP FINANCIAL MEASURES

Adjusted income tax expense and Adjusted effective tax rate – Adjusted income tax expenses and Adjusted effective tax rate on earnings is not a measure of financial performance under US GAAP and should not be considered to be more meaningful than income tax expense and effective tax rate, respectively. Management has included this financial measure to provide investors with an alternative method for assessing its operating results in a manner that is focused on the performance of its ongoing operations. Management uses this non-US GAAP measure for the same purposes.

US\$ Millions	Three Months Ended 30 June	
	Q1 '16	Q1 '15
Operating profit before income taxes	\$ 81.3	\$ 45.6
Asbestos:		
Asbestos adjustments	4.5	21.5
AICF SG&A expenses	0.5	0.6
AICF interest (income) expense, net	(0.1)	0.2
New Zealand weathertightness claims	0.2	(1.3)
Adjusted operating profit before income taxes	\$ 86.4	\$ 66.6
Income tax expense	\$ (21.3)	\$ (16.7)
Asbestos and other tax adjustments	(1.6)	0.2
Adjusted income tax expense	\$ (22.9)	\$ (16.5)
Effective tax rate	26.2%	36.6%
Adjusted effective tax rate	26.5%	24.8%

NON-US GAAP FINANCIAL MEASURES

Adjusted EBITDA – is not a measure of financial performance under US GAAP and should not be considered an alternative to, or more meaningful than, income from operations, net income or cash flows as defined by US GAAP or as a measure of profitability or liquidity. Not all companies calculate Adjusted EBITDA in the same manner as James Hardie has and, accordingly, Adjusted EBITDA may not be comparable with other companies. Management has included information concerning Adjusted EBITDA because it believes that this data is commonly used by investors to evaluate the ability of a company's earnings from its core business operations to satisfy its debt, capital expenditure and working capital requirements

US\$ Millions	Three Months Ended 30 June	
	Q1 '16	Q1 '15
EBIT	\$ 84.5	\$ 50.4
Depreciation and amortization	18.2	16.6
Adjusted EBITDA	\$ 102.7	\$ 67.0

NON-US GAAP FINANCIAL MEASURES

Adjusted selling, general and administrative expenses – Adjusted selling, general and administrative expenses is not a measure of financial performance under US GAAP and should not be considered to be more meaningful than selling, general and administrative expenses. Management has included these financial measures to provide investors with an alternative method for assessing its operating results in a manner that is focused on the performance of its ongoing operations and provides useful information regarding its financial condition and results of operations. Management uses these non-US GAAP measures for the same purposes.

US\$ Millions	Three Months Ended 30 June	
	Q1 '16	Q1 '15
Selling, general and administrative expenses	\$ 61.5	\$ 59.9
Excluding:		
New Zealand weathertightness claims	(0.2)	1.3
AICF SG&A expenses	(0.5)	(0.6)
Adjusted selling, general and administrative expenses	\$ 60.8	\$ 60.6
Net sales	\$ 428.3	\$ 416.8
Selling, general and administrative expenses as a percentage of net sales	14.4%	14.4%
Adjusted selling, general and administrative expenses as a percentage of net sales	14.2%	14.5%



INVESTOR PRESENTATION

SEPTEMBER 2015



Financial and Market Dynamics

September 2015

DISCLAIMER

FORWARD-LOOKING STATEMENTS

This Investor Presentation contains forward-looking statements. James Hardie Industries plc (the "company") may from time to time make forward-looking statements in its periodic reports filed with or furnished to the Securities and Exchange Commission, on Forms 20-F and 6-K, in its annual reports to shareholders, in offering circulars, invitation memoranda and prospectuses, in media releases and other written materials and in oral statements made by the company's officers, directors or employees to analysts, institutional investors, existing and potential lenders, representatives of the media and others. Statements that are not historical facts are forward-looking statements and such forward-looking statements are statements made pursuant to the Safe Harbor Provisions of the Private Securities Litigation Reform Act of 1995.

Examples of forward-looking statements include:

- statements about the company's future performance;
- projections of the company's results of operations or financial condition;
- statements regarding the company's plans, objectives or goals, including those relating to strategies, initiatives, competition, acquisitions, dispositions and/or its products;
- expectations concerning the costs associated with the suspension or closure of operations at any of the company's plants and future plans with respect to any such plants;
- expectations concerning the costs associated with the significant capital expenditure projects at any of the company's plants and future plans with respect to any such projects;
- expectations regarding the extension or renewal of the company's credit facilities including changes to terms, covenants or ratios;
- expectations concerning dividend payments and share buy-backs;
- statements concerning the company's corporate and tax domiciles and structures and potential changes to them, including potential tax charges;
- statements regarding tax liabilities and related audits, reviews and proceedings;
- expectations about the timing and amount of contributions to Asbestos Injuries Compensation Fund (AICF), a special purpose fund for the compensation of proven Australian asbestos-related personal injury and death claims;
- expectations concerning indemnification obligations;
- expectations concerning the adequacy of the company's warranty provisions and estimates for future warranty-related costs;
- statements regarding the company's ability to manage legal and regulatory matters (including but not limited to product liability, environmental, intellectual property and competition law matters) and to resolve any such pending legal and regulatory matters within current estimates and in anticipation of certain third-party recoveries; and
- statements about economic conditions, such as changes in the US economic or housing recovery or changes in the market conditions in the Asia Pacific region, the levels of new home construction and home renovations, unemployment levels, changes in consumer income, changes or stability in housing values, the availability of mortgages and other financing, mortgage and other interest rates, housing affordability and supply, the levels of foreclosures and home resales, currency exchange rates, and builder and consumer confidence.

DISCLAIMER (continued)

Words such as "believe," "anticipate," "plan," "expect," "intend," "target," "estimate," "project," "predict," "forecast," "guideline," "aim," "will," "should," "likely," "continue," "may," "objective," "outlook" and similar expressions are intended to identify forward-looking statements but are not the exclusive means of identifying such statements. Readers are cautioned not to place undue reliance on these forward-looking statements and all such forward-looking statements are qualified in their entirety by reference to the following cautionary statements.

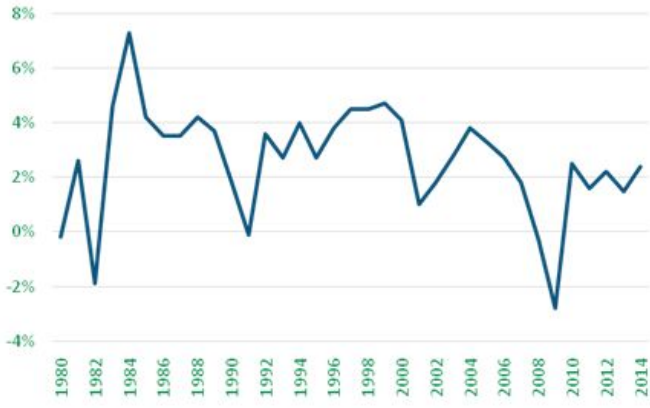
Forward-looking statements are based on the company's current expectations, estimates and assumptions and because forward-looking statements address future results, events and conditions, they, by their very nature, involve inherent risks and uncertainties, many of which are unforeseeable and beyond the company's control. Such known and unknown risks, uncertainties and other factors may cause actual results, performance or other achievements to differ materially from the anticipated results, performance or achievements expressed, projected or implied by these forward-looking statements. These factors, some of which are discussed under "Risk Factors" in Section 3 of the Form 20-F filed with the Securities and Exchange Commission on 21 May 2015, include, but are not limited to: all matters relating to or arising out of the prior manufacture of products that contained asbestos by current and former company subsidiaries; required contributions to AICF, any shortfall in AICF and the effect of currency exchange rate movements on the amount recorded in the company's financial statements as an asbestos liability; governmental loan facility to AICF; compliance with and changes in tax laws and treatments; competition and product pricing in the markets in which the company operates; the consequences of product failures or defects; exposure to environmental, asbestos, putative consumer class action or other legal proceedings; general economic and market conditions; the supply and cost of raw materials; possible increases in competition and the potential that competitors could copy the company's products; reliance on a small number of customers; a customer's inability to pay; compliance with and changes in environmental and health and safety laws; risks of conducting business internationally; compliance with and changes in laws and regulations; the effect of the transfer of the company's corporate domicile from the Netherlands to Ireland, including changes in corporate governance and any potential tax benefits related thereto; currency exchange risks; dependence on customer preference and the concentration of the company's customer base on large format retail customers, distributors and dealers; dependence on residential and commercial construction markets; the effect of adverse changes in climate or weather patterns; possible inability to renew credit facilities on terms favorable to the company, or at all; acquisition or sale of businesses and business segments; changes in the company's key management personnel; inherent limitations on internal controls; use of accounting estimates; and all other risks identified in the company's reports filed with Australian, Irish and US securities regulatory agencies and exchanges (as appropriate). The company cautions you that the foregoing list of factors is not exhaustive and that other risks and uncertainties may cause actual results to differ materially from those referenced in the company's forward-looking statements. Forward-looking statements speak only as of the date they are made and are statements of the company's current expectations concerning future results, events and conditions. The company assumes no obligation to update any forward-looking statements or information except as required by law.

U.S. MARKETPLACE



ECONOMY HAS STABILIZED

GDP GROWTH



Source: Bureau of Economic Analysis

INFLATION

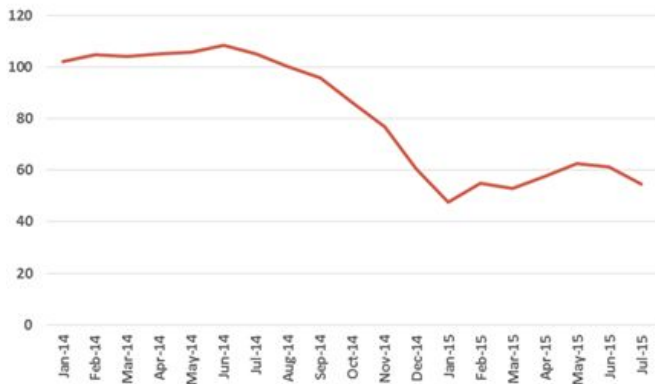


Source: U.S. Bureau of Labor Statistics

Overall economy has stabilized and is in a slow but steady recovery

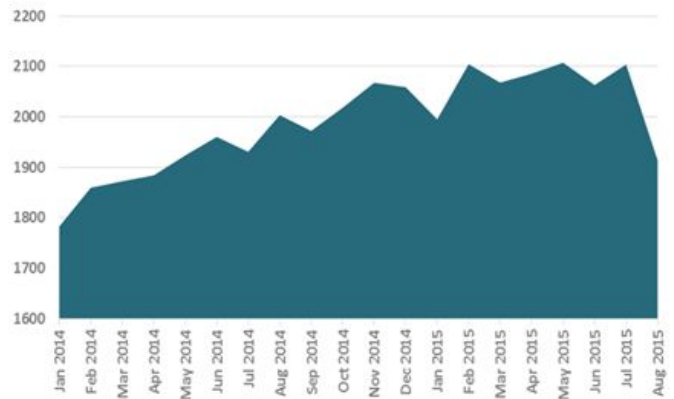
KEY INDICATORS POINT TO SOME VOLATILITY

Oil Prices - Price per Barrel (\$USD)



Source: World Bank

S&P 500

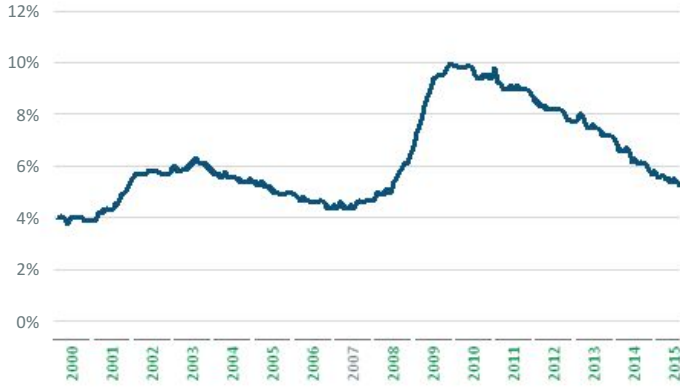


Source: Yahoo! Finance

Oil prices and equity markets have displayed volatility

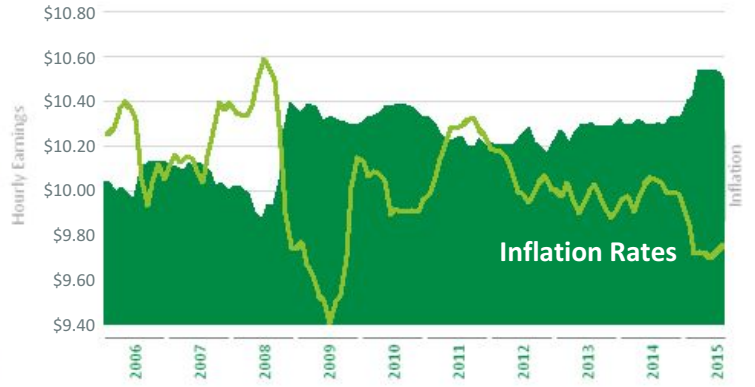
EMPLOYMENT SUPPORTS HOMEOWNERSHIP

Unemployment Rate - Seasonally Adjusted



Source: U.S. Bureau of Labor Statistics

Real Average Hourly Earnings



Source: U.S. Bureau of Labor Statistics

Unemployment back to pre-recession rates while wage inflation is starting to emerge

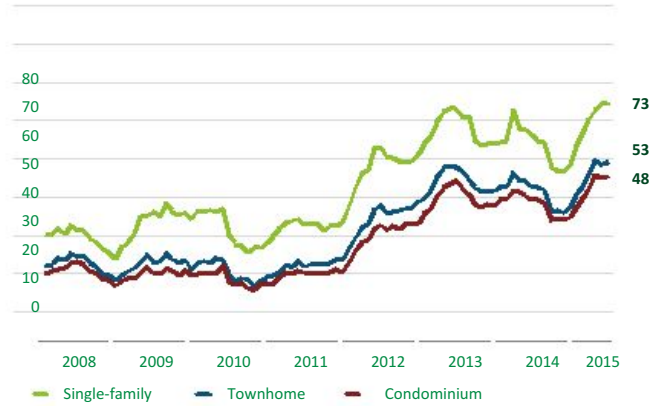
CONFIDENCE

Overall Consumer Confidence



Source: OECD August 2015, Confidence Index

Real Estate Confidence Index Current Conditions as of June 2015 (50="Moderate" Conditions)

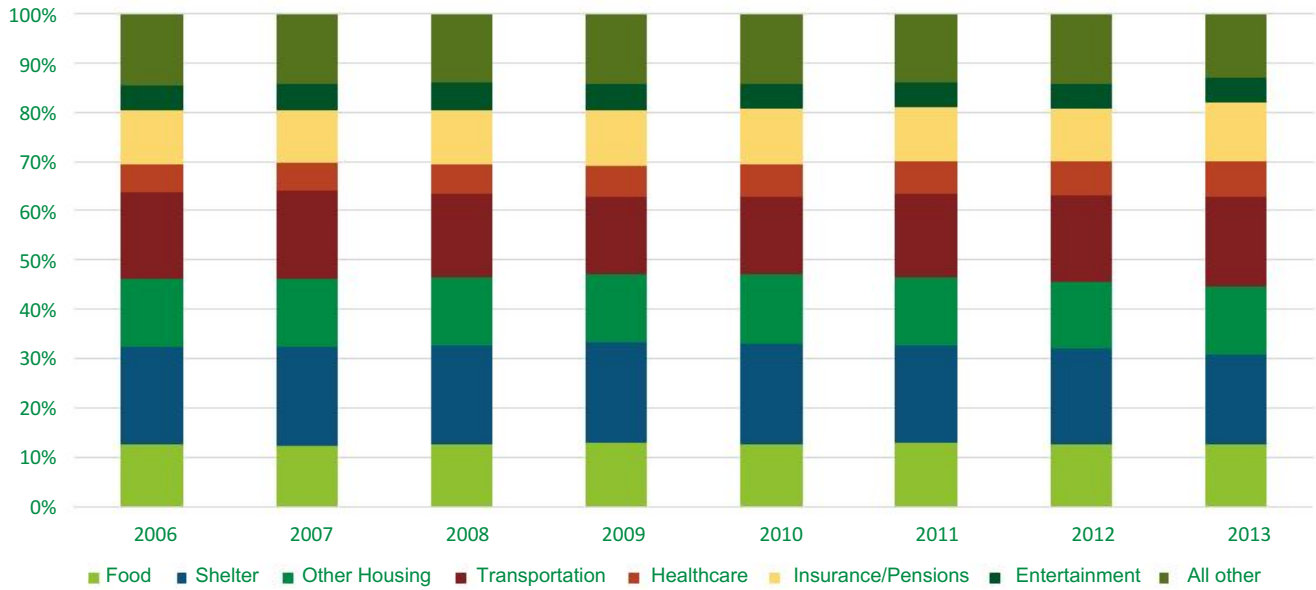


Source: Report on the June 2015 Survey, National Association of Realtors

Overall consumer confidence and real estate confidence are strong

CONSUMER SPEND

CONSUMER SPEND

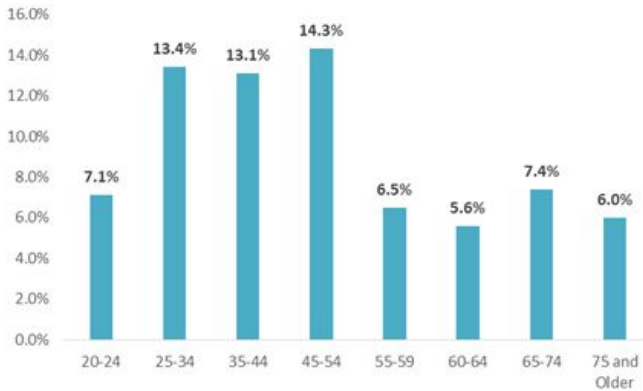


Source: U.S. Bureau of Labor Statistics

Shelter as a % of spend is stable. Total consumer spend is up 5% CAGR since 2006.

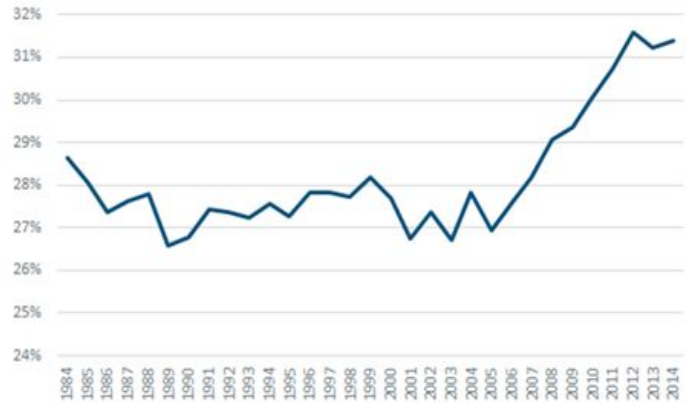
ELIGIBLE HOME BUYERS EXIST

% of U.S. Population by Age, 2013



Source: U.S. Census Bureau

Percentage of 18-34 Year-Olds Living with Their Parents



Source: U.S. Census Bureau

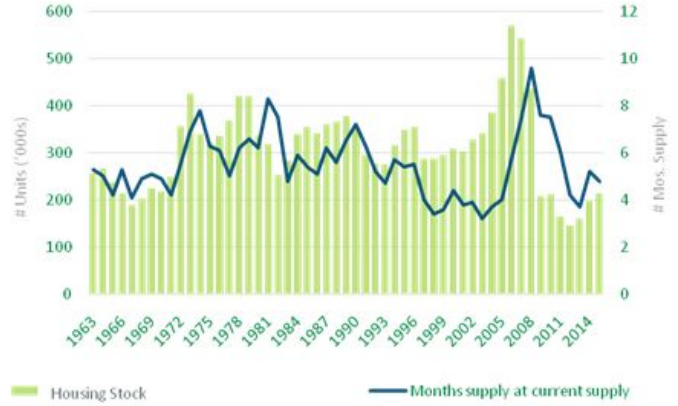
**Pent-up demand continues...
~20% of U.S. population between 20-34. ~30% living at home is historic high.**

DEMAND OUTPACING SUPPLY

Total Number of Households



Months of Supply at Current Sales Rate

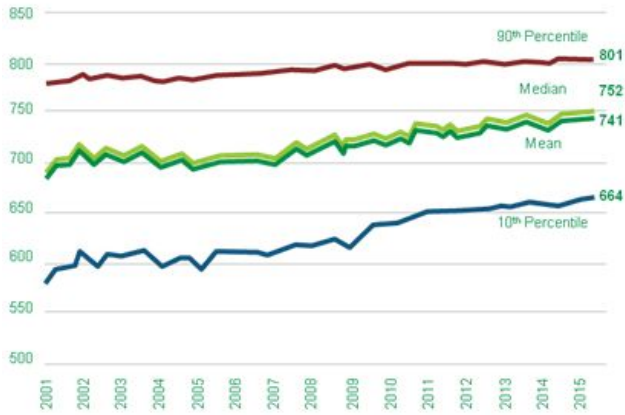


Source: U.S. Census Bureau

Supply is relatively low vs. historical rates

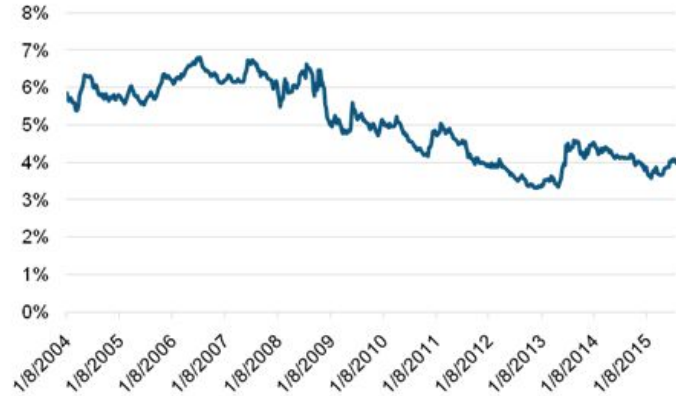
FINANCING

Borrower FICO Score at Origination



Sources: CoreLogic Servicing and Urban Institute, April 2015
Note: Purchase-only loans.

30-year Mortgage Rate



Source: Federal Reserve

Minimum FICO score for a mortgage has increased significantly while mortgage rates are low

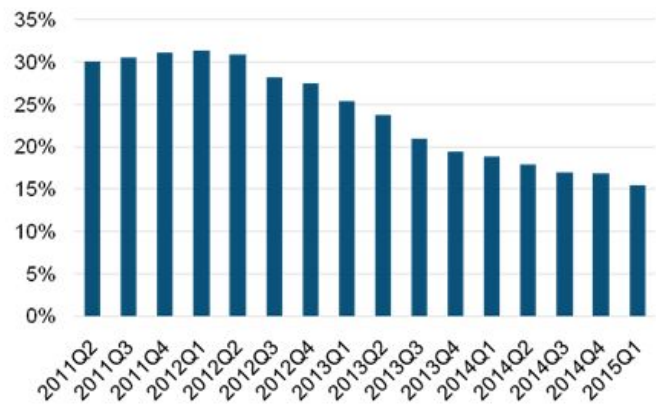
HOME OWNERSHIP PROFILE

**S&P/Case-Shiller
20-City Composite Home Price Index**



Source: S&P Dow Jones Indices

**Percent of Owner-Occupied Homes
with a Mortgage in Negative Equity (U.S.)**

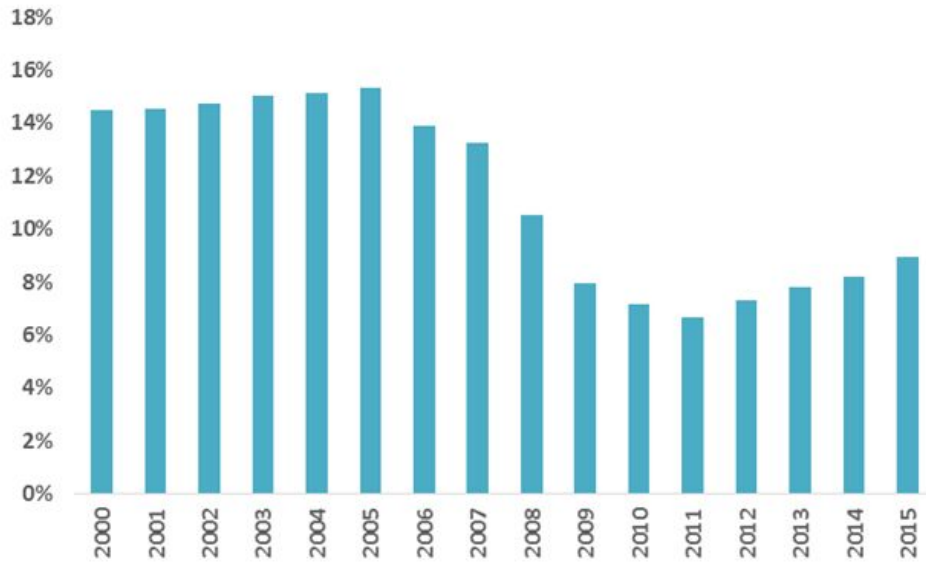


Source: Zillow Real Estate Research

**Home prices are improving as are owners' financial positions,
which should cause home ownership turnover**

NEW CONSTRUCTION VS. EXISTING HOME SALES

New Construction as a % of Home Sales

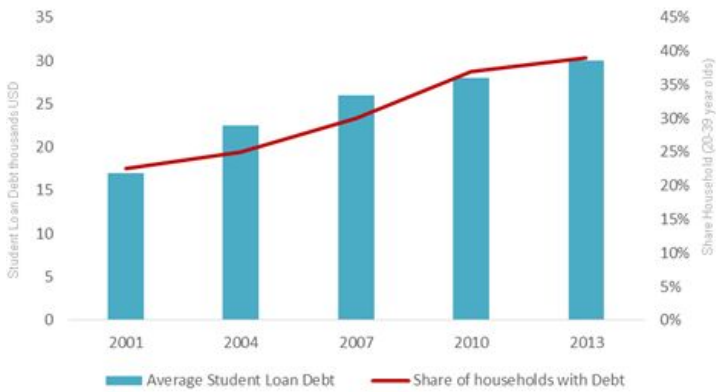


Source: National Association of Realtors and U.S. Census Bureau

New construction continues to gain momentum as a percent of total home sales

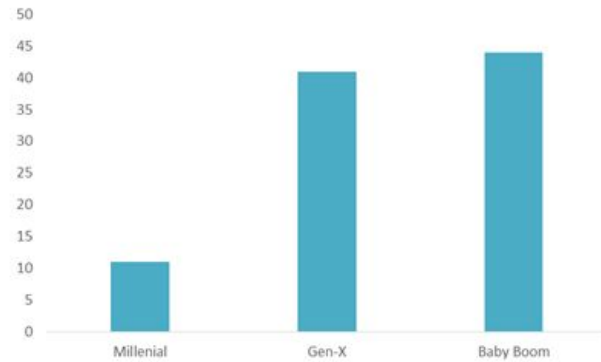
MILLENNIALS

Student Loan Debt



Source: JCHS Tabulation of Federal Reserve Board

Households 2013 in millions

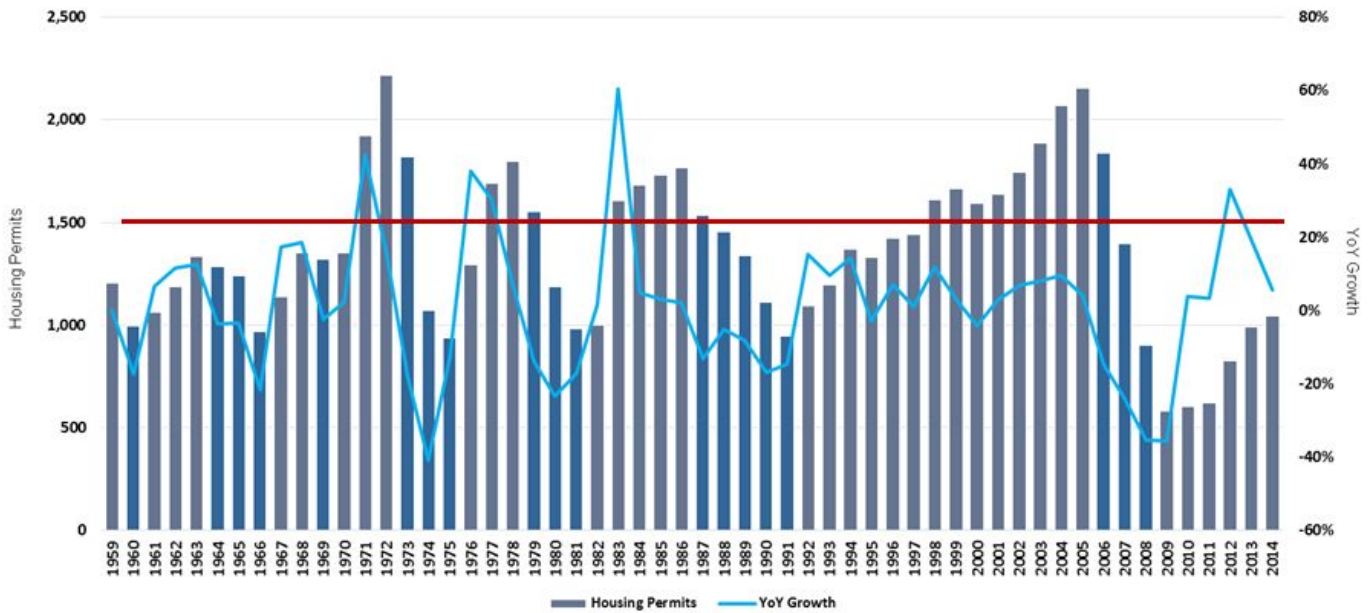


Source: JCHS Tabulation of U.S. Census Bureau

Millennials are a source of pent-up demand in the housing sector

SLOW AND STEADY RECOVERY

HOUSING PERMITS

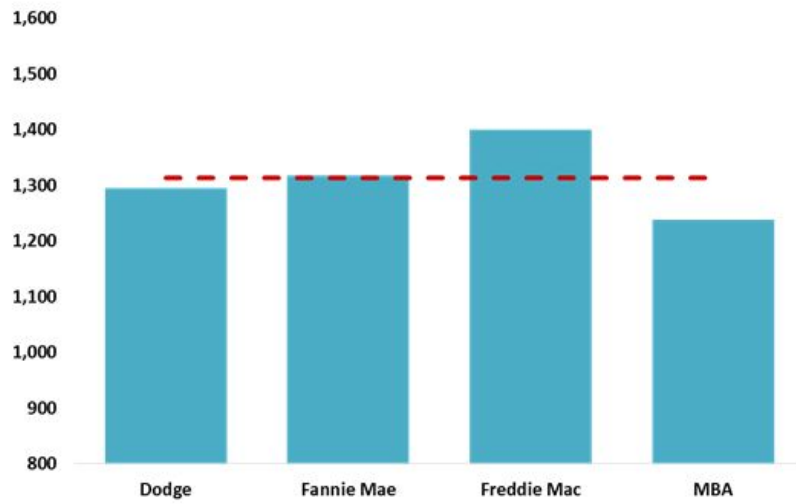


Source: U.S. Census Bureau

Starts continue to trend below historic average of 1.5M per year

STARTS FORECAST

2016 Forecasted Housing Starts

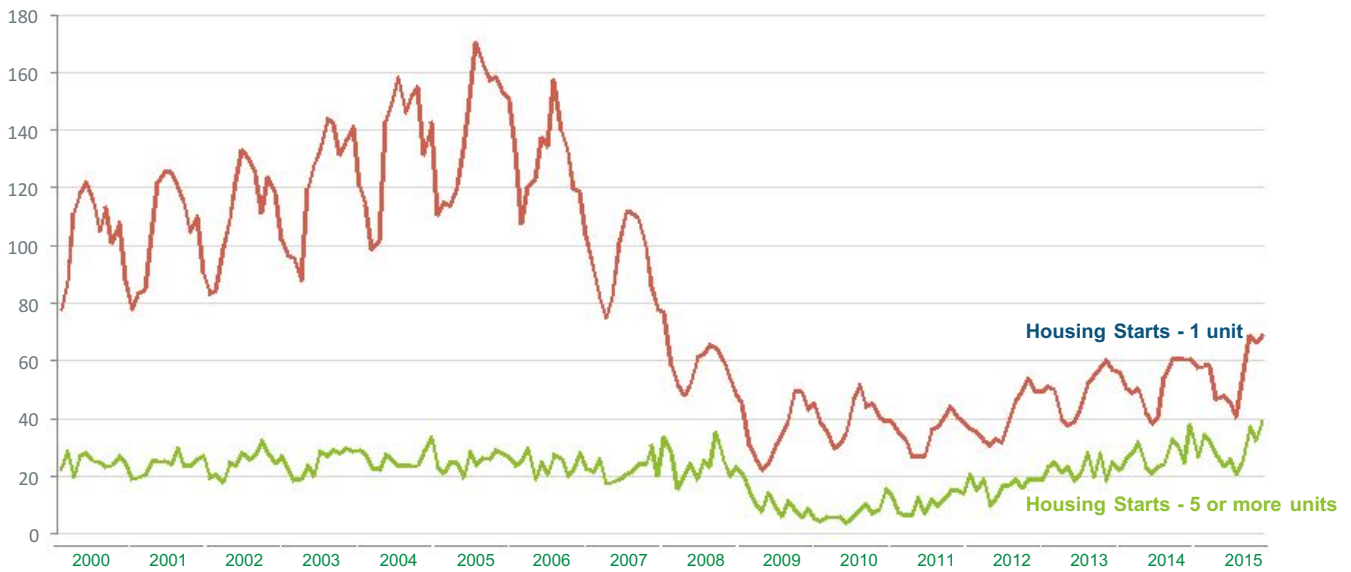


Source: Dodge, Fannie Mae, Freddie Mac and MBA

Starts forecasted to be 1.1M in 2015 and 1.3M in calendar year 2016

MULTI-FAMILY OUTPACING SINGLE-FAMILY

HOUSING STARTS
000s Homes



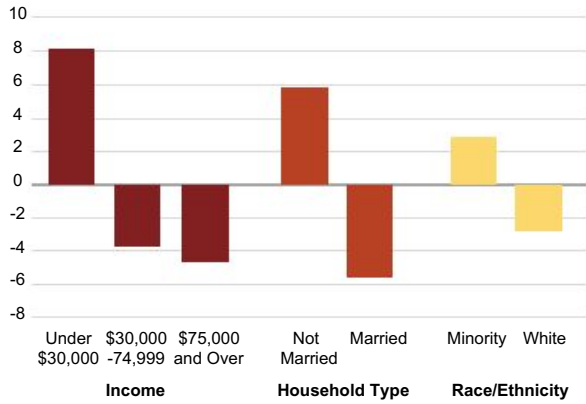
Source: U.S. Census Bureau

Multi-family starts are growing at a faster rate than single-family starts

MULTI-FAMILY TREND LIKELY TO CONTINUE

Today's younger households are increasingly likely to have characteristics associated with lower homeownership rates

Change in share of 25-34 year-old households 2003-13 (percentage points)



Source: JDHS tabulations of U.S. Department of Housing and Urban Development HUD, American Housing Surveys

% Homeownership



Source: U.S. Census Bureau

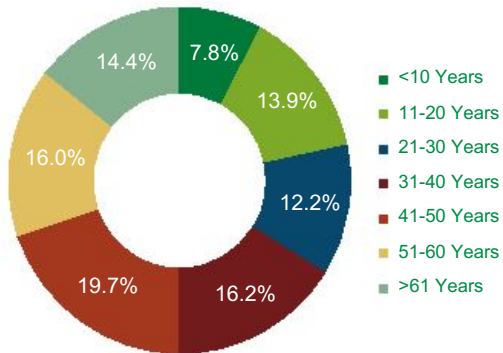
Housing Affordability Index



Source: National Association of Realtors

REPAIR AND REMODEL MARKET

Age of Housing Stock



Source: U.S. Census Bureau

Average Age = 40 Years

NAHB Remodeling Market Index

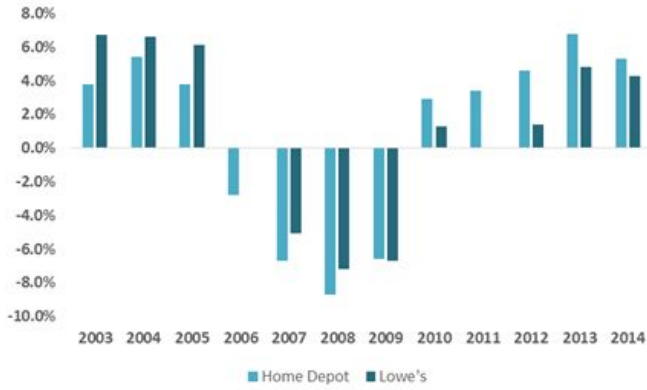


Source: National Association of Home Builders

Remodeling continues to be a strong segment of growth

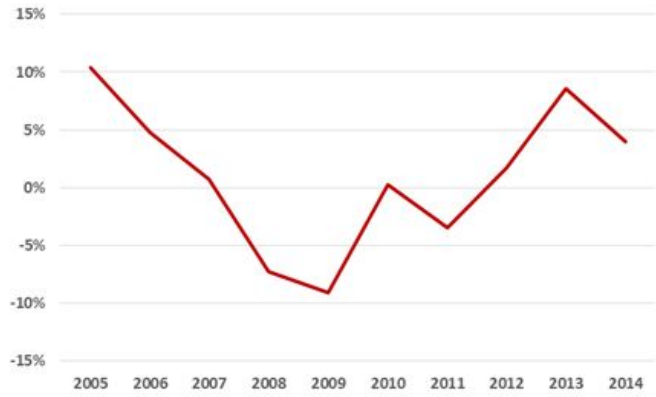
REPAIR AND REMODEL MARKET

**Home Depot and Lowe's
Same Store Comparable Sales**



Source: Company Filings

Hanley Wood R&R Siding Project Growth



Source: Hanley Wood

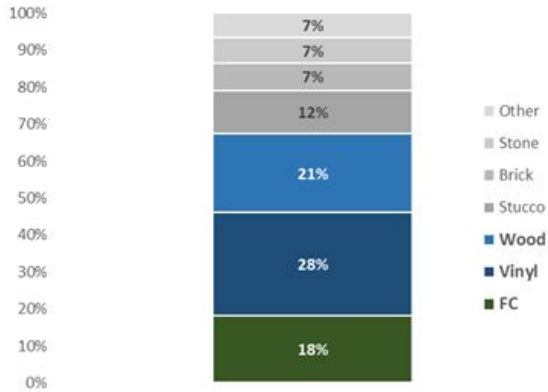
Repair and Remodel market continues to show strength through the recovery

JH PERFORMANCE



CURRENT MARKET SHARE LANDSCAPE

North America Siding Market Share

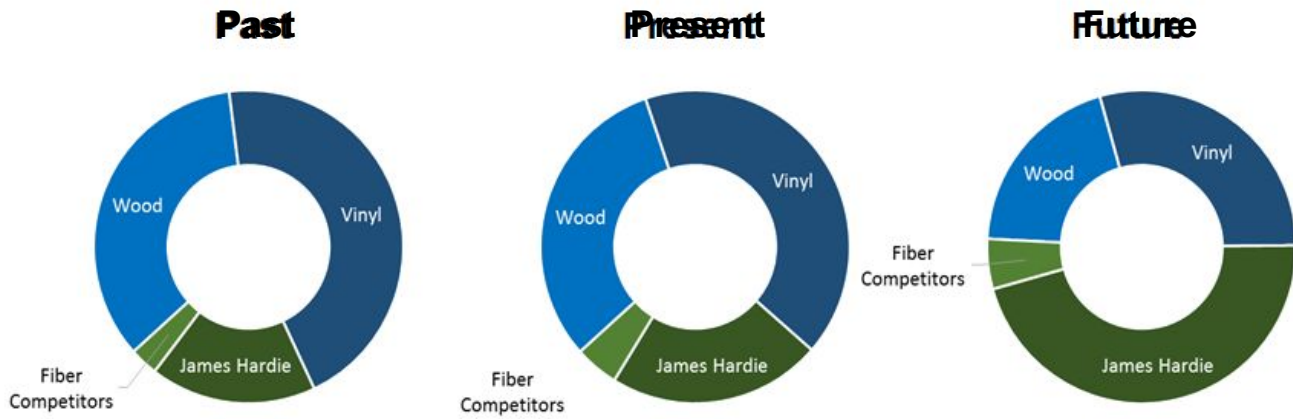


Source: Internal estimates based on NAHB product usage data adjusted for regional market intelligence

National Association of Homebuilders (NAHB) serves as our main source for market share measurement as it provides the following:

- Siding used in residential dwelling applications
- Square feet as unit of measurement
- Geographic detail allowing alignment to organizational structure
- Segmentation between single-family, multi-family and repair & remodel

WOOD-LOOK MARKET LANDSCAPE

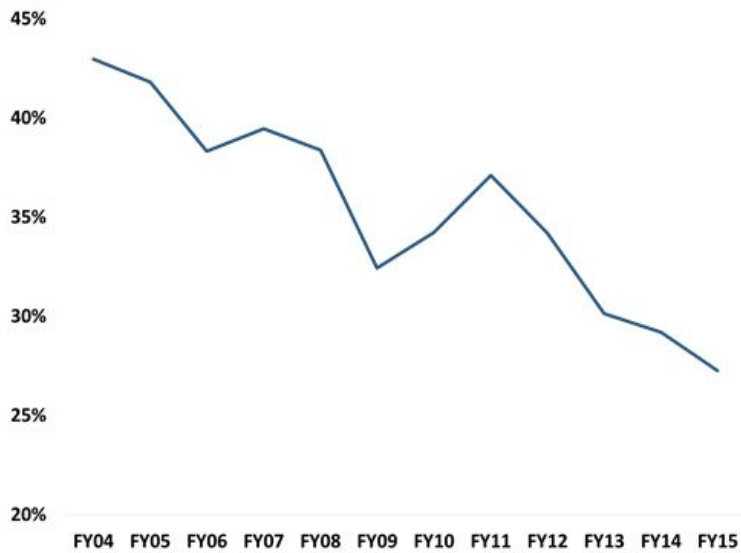


Source: Internal estimates based on NAHB product usage data adjusted for regional market intelligence

Continued focus on gaining share in the wood-look market

VINYL SHARE CONTINUES TO DECLINE

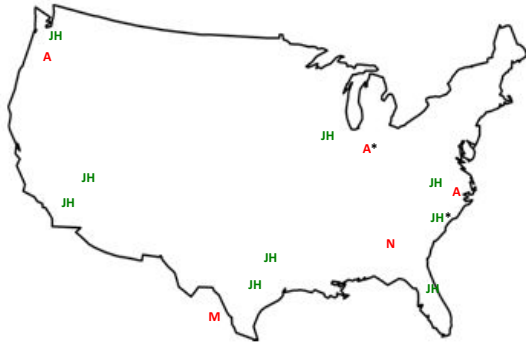
US Vinyl Market Share Estimate



Source: Internal estimates based on NAHB product usage data adjusted for regional market intelligence

- While vinyl continues to be the volume-leader in siding, market share has continued to steadily decline.
- With the wood-look market maintaining 65-70% market share, vinyl's decline is the result of gains by fiber cement and wood.

COMPETITIVE FIBER CEMENT



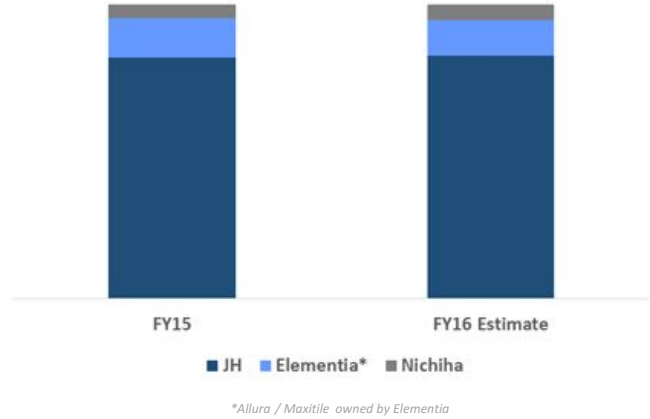
JH = James Hardie Plant A = Allura Plant N = Nichiha Plant M = MaxiTile Plant
 * = Notates Idled Plant

Competitive fiber cement plants ran at ~40% capacity in 2014

- Allura / Maxitile estimated capacity at ~35%
- Nichiha estimated capacity at ~60%

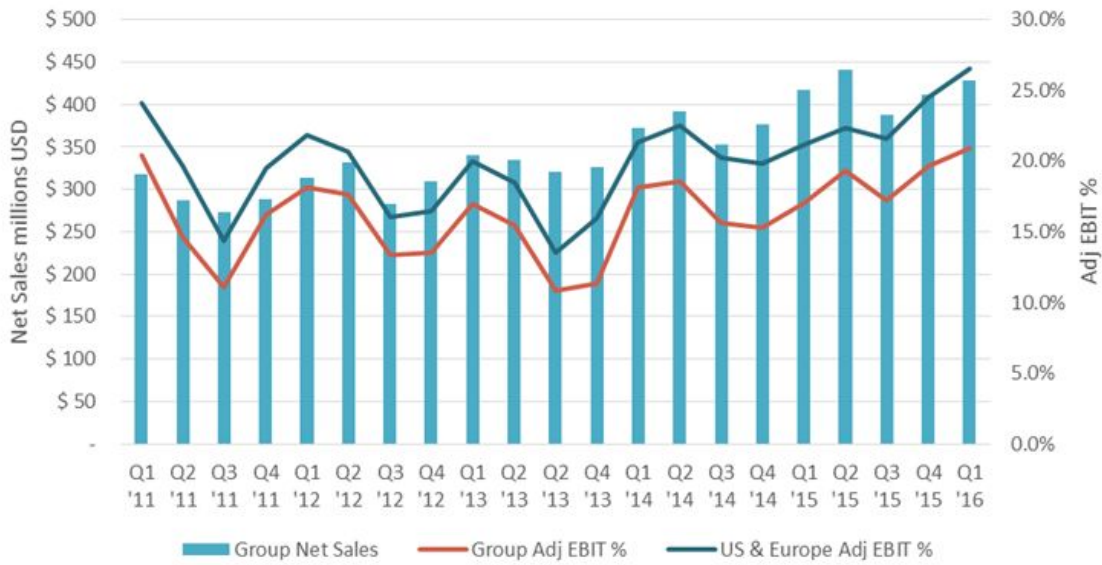
Source: Elementia financial filings and internal James Hardie estimates

Fiber Cement Category Market Share



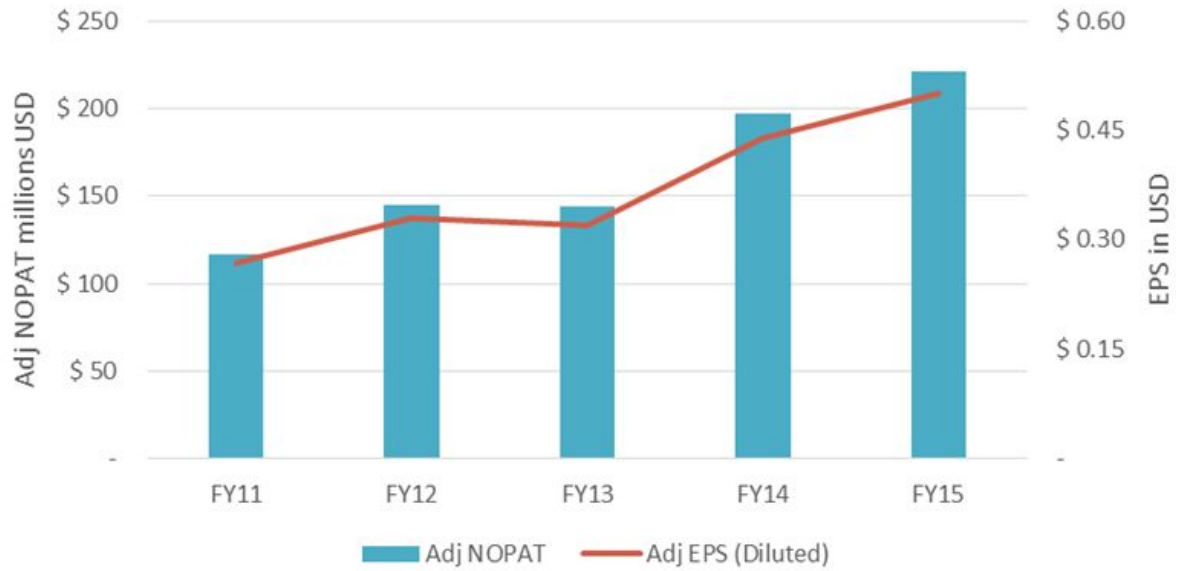
Though competitors have ample capacity to expand in the fiber cement category, James Hardie continues to maintain its category leadership

JAMES HARDIE GROUP AND U.S. & EUROPE SALES AND EBIT PERFORMANCE



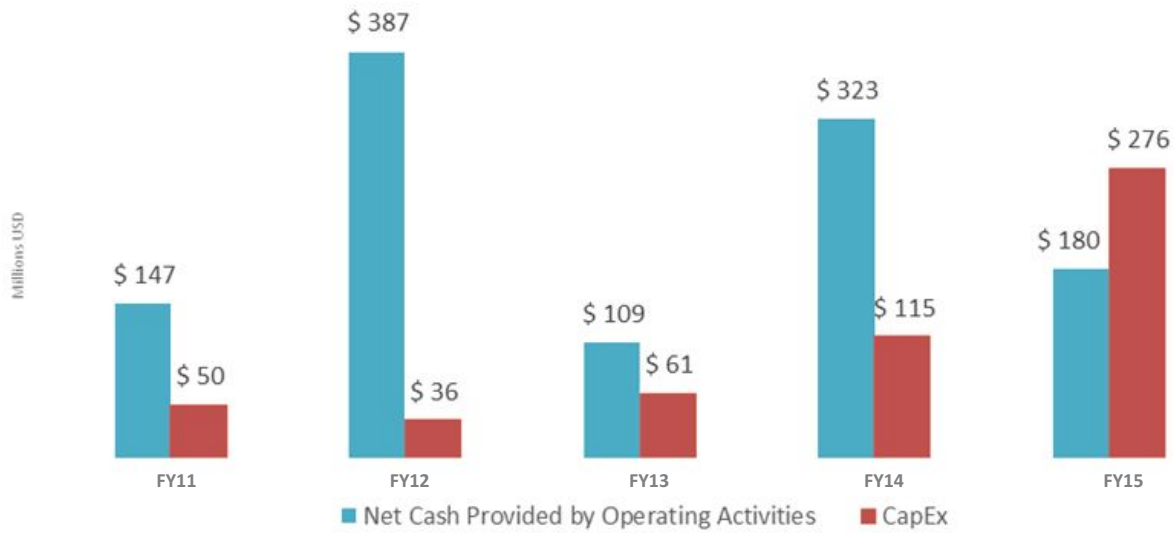
Due to strong operational performance, EBIT growth and margin are in line with expectations

NOPAT AND EPS PERFORMANCE



NOPAT and EPS Growth continue to increase

OPERATIONAL CASH FLOW AND CAPEX



Investments in NA and APAC capacity during FY15 largely completed. CapEx to return to primarily maintenance levels for FY16 and near term

CAPACITY – ANNUAL DESIGN

Plant Location	Owned/Leased	Design Capacity (mmsf)
Cleburne, Texas	Owned	466
Incremental capacity		200
Peru, Illinois	Owned	560
Plant City, Florida	Owned	300
Incremental capacity		300
Pulaski, Virginia	Owned	600
Reno, Nevada	Owned	300
Tacoma, Washington	Owned	200
Waxahachie, Texas	Leased	360
Fontana, California	Owned	250
Summerville, South Carolina	Owned	190
Total U.S. Network		~3,700

Historically, our disclosed capacity is based on running a standard 5/16th inch medium standard product:

- No accepted industry standard exists for the calculation of our fiber cement manufacturing facility design and utilization capacities
- Based on management's historical experience with our production process
- Good at standardizing capacity additions for comparative purposes
- Not reflective of actual capacity based on product mix, which is impacted by product size, thickness, and density

To evaluate capacity, utilization levels, and when incremental capacity will be needed, capacity utilization is determined by using machine hours

CAPACITY – GROSS HOURS

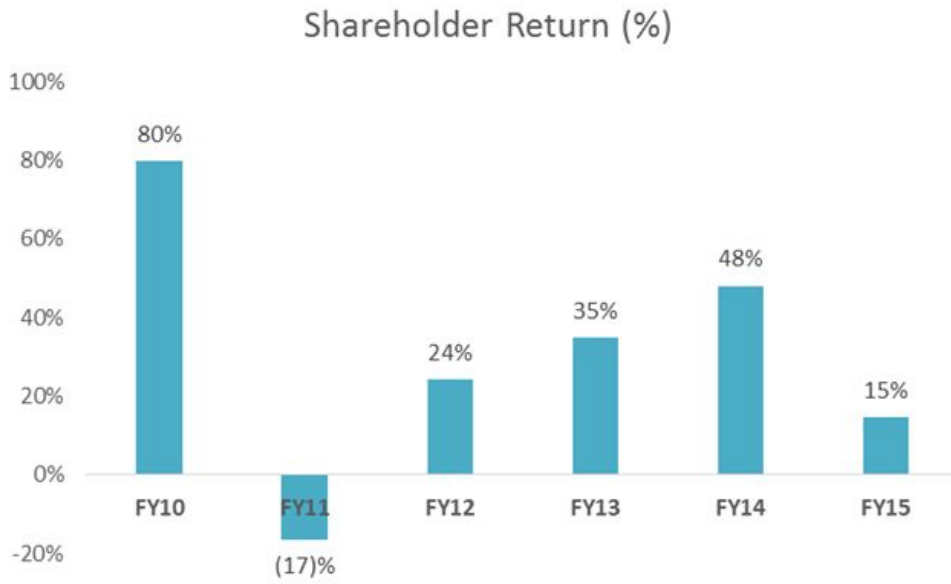
Capacity Utilization Determined by Machine Hours of Active Capacity



Active Capacity	% Utilization
Cleburne, Texas	72%
Peru, Illinois	
Plant City, Florida	
Pulaski, Virginia	
Reno, Nevada	
Tacoma, Washington	
Waxahachie, Texas	
Fontana, California	
Idle Capacity	
Cleburne, TX	New
Plant City, FL	New
Summerville, SC	Idle

72% utilization based on gross hours as of 1Q16

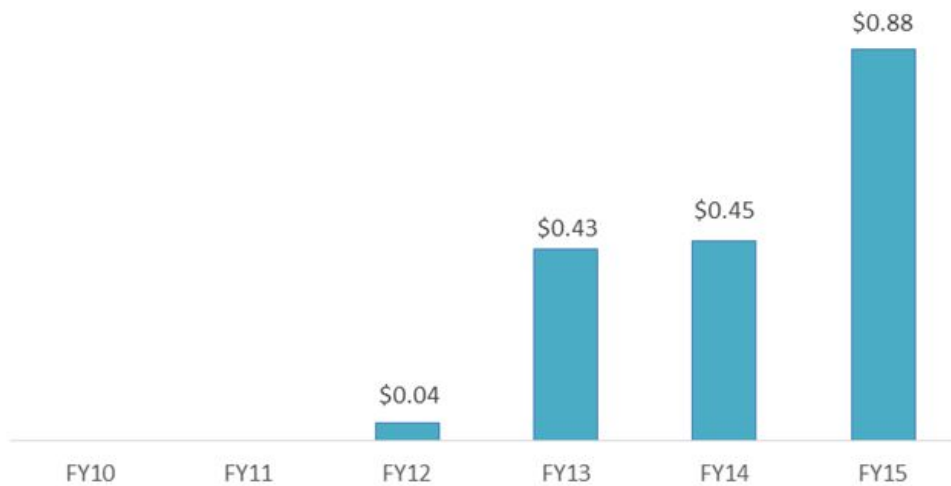
SHAREHOLDER RETURNS



31% average annual Total Shareholder Return since FY10

DIVIDENDS PAID PER SHARE

Dividends Paid per Share (USD)



Remain committed to Ordinary Dividend within the Defined Payout Ratio

SUMMARY

- **U.S. housing market continues modest recovery, albeit at a historically slower pace**
- **FY2016 continues to be in line with our guidance provided at the August Q1 FY16 result call, including the assumptions and discussion of:**
 - Volume and PDG
 - Average Selling Price and Sales
 - Margins
 - Balance Sheet and Capital Allocation

QUESTIONS



BUSINESS AND NORTHERN MARKETS

September 2015

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- expectations regarding the extension or renewal of the company's credit facilities including changes to terms, covenants or ratios;
- expectations concerning dividend payments and share buy-backs;
- statements concerning the company's corporate and tax domiciles and structures and potential changes to them, including potential tax charges;
- statements regarding tax liabilities and related audits, reviews and proceedings;
- expectations about the timing and amount of contributions to Asbestos Injuries Compensation Fund (AICF), a special purpose fund for the compensation of proven Australian asbestos-related personal injury and death claims;
- expectations concerning indemnification obligations;
- expectations concerning the adequacy of the company's warranty provisions and estimates for future warranty-related costs;
- statements regarding the company's ability to manage legal and regulatory matters (including but not limited to product liability, environmental, intellectual property and competition law matters) and to resolve any such pending legal and regulatory matters within current estimates and in anticipation of certain third-party recoveries; and
- statements about economic conditions, such as changes in the US economic or housing recovery or changes in the market conditions in the Asia Pacific region, the levels of new home construction and home renovations, unemployment levels, changes in consumer income, changes or stability in housing values, the availability of mortgages and other financing, mortgage and other interest rates, housing affordability and supply, the levels of foreclosures and home resales, currency exchange rates, and builder and consumer confidence.

DISCLAIMER (continued)

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Forward-looking statements are based on the company's current expectations, estimates and assumptions and because forward-looking statements address future results, events and conditions, they, by their very nature, involve inherent risks and uncertainties, many of which are unforeseeable and beyond the company's control. Such known and unknown risks, uncertainties and other factors may cause actual results, performance or other achievements to differ materially from the anticipated results, performance or achievements expressed, projected or implied by these forward-looking statements. These factors, some of which are discussed under "Risk Factors" in Section 3 of the Form 20-F filed with the Securities and Exchange Commission on 21 May 2015, include, but are not limited to: all matters relating to or arising out of the prior manufacture of products that contained asbestos by current and former company subsidiaries; required contributions to AICF, any shortfall in AICF and the effect of currency exchange rate movements on the amount recorded in the company's financial statements as an asbestos liability; governmental loan facility to AICF; compliance with and changes in tax laws and treatments; competition and product pricing in the markets in which the company operates; the consequences of product failures or defects; exposure to environmental, asbestos, putative consumer class action or other legal proceedings; general economic and market conditions; the supply and cost of raw materials; possible increases in competition and the potential that competitors could copy the company's products; reliance on a small number of customers; a customer's inability to pay; compliance with and changes in environmental and health and safety laws; risks of conducting business internationally; compliance with and changes in laws and regulations; the effect of the transfer of the company's corporate domicile from the Netherlands to Ireland, including changes in corporate governance and any potential tax benefits related thereto; currency exchange risks; dependence on customer preference and the concentration of the company's customer base on large format retail customers, distributors and dealers; dependence on residential and commercial construction markets; the effect of adverse changes in climate or weather patterns; possible inability to renew credit facilities on terms favorable to the company, or at all; acquisition or sale of businesses and business segments; changes in the company's key management personnel; inherent limitations on internal controls; use of accounting estimates; and all other risks identified in the company's reports filed with Australian, Irish and US securities regulatory agencies and exchanges (as appropriate). The company cautions you that the foregoing list of factors is not exhaustive and that other risks and uncertainties may cause actual results to differ materially from those referenced in the company's forward-looking statements. Forward-looking statements speak only as of the date they are made and are statements of the company's current expectations concerning future results, events and conditions. The company assumes no obligation to update any forward-looking statements or information except as required by law.

STRATEGY

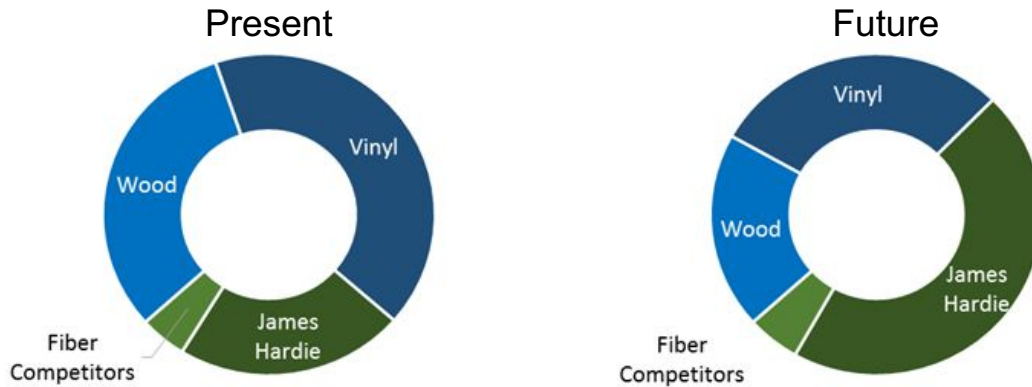
JAMES HARDIE US STRATEGY

- Grow Fiber cement by substituting for both wood and vinyl based sidings and trim all market segments **(35)**
- Maintain our Fiber cement category position by delivering differentiated value to supply chain participants, right through to the home owner **(90)**
- Build the business model in a way that delivers sustainable financial returns that far exceed industry averages



GROWTH - 35

- Focus on the wood look opportunity
- Grow significantly against vinyl and wood based products
- Grow in all segments



HARDIE VALUE AND SEGMENTS AT TERMINAL SHARE

Segment	Decision Maker	Value Creation	Share Implications
Repair and Remodel	<ul style="list-style-type: none">• Home Owner	<ul style="list-style-type: none">• Design• Low Maintenance	++
Single Family New Construction	<ul style="list-style-type: none">• Builder	<ul style="list-style-type: none">• Sell house for more, or sell homes faster	+
Multi Family	<ul style="list-style-type: none">• Management Firm/Owner	<ul style="list-style-type: none">• Total cost of ownership	+++

DEFEND THE CATEGORY - 90

- Align with channel partners in a way that allows full market access and leverage their local service capabilities and customer relationships
- Ensure that supply chain is built and operates in a manner that enables participants to earn acceptable category returns in the category
- Support our channel in a manner that protects and develops the category

JH VALUE PROPOSITION

James Hardie can deliver:

- Superior design compared to vinyl with a true wood look
- Superior durability and lower maintenance compared to real wood, hardboard/OSB exterior products
- Scale, field support and business-building programs to all members in the value chain

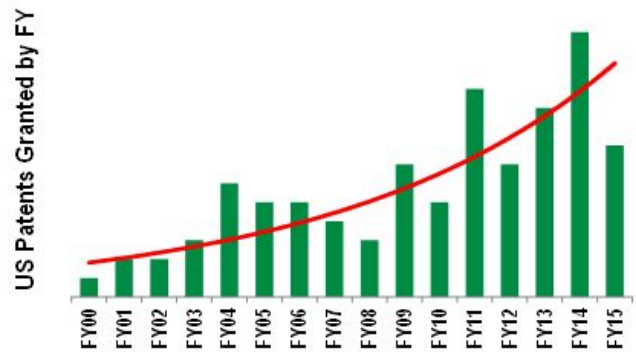




STRATEGIC COMPETITIVE ADVANTAGE

10 YEAR - R&D SPEND

- R&D spend is divided between research and development projects
 - Research – Core understanding of the technologies and science behind them
 - Development – Focus on implementing new technology and new products



RESEARCH CAPABILITIES



Thermal Properties



Compositional Analysis



Mechanical Properties



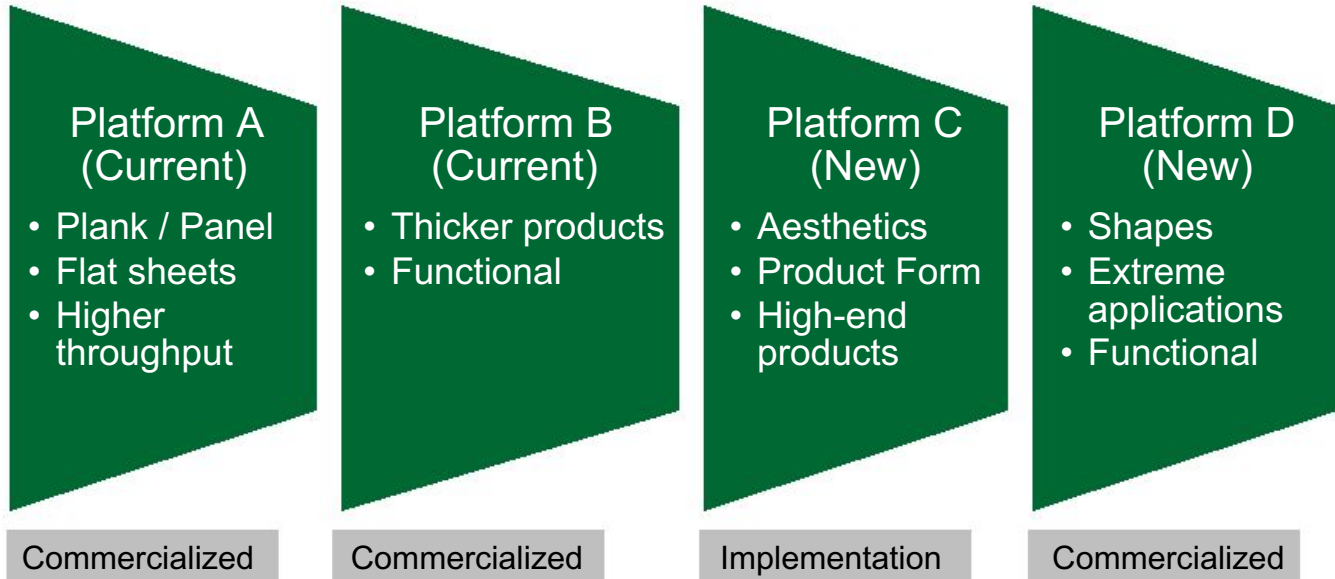
Microscopy

RESEARCH CAPABILITIES



PLATFORM DEVELOPMENT FOCUS

Invest in new manufacturing platforms to enable a step-change in current products or in a new category



PRODUCT DEVELOPMENT FOCUS

Balanced mix of step change products and product line extensions to drive JH category and market share growth

Form

- Aesthetics
- Texture
- Shape
- Weight
- Color

Function

- Water management
- Drainage
- Durability
- Energy efficiency

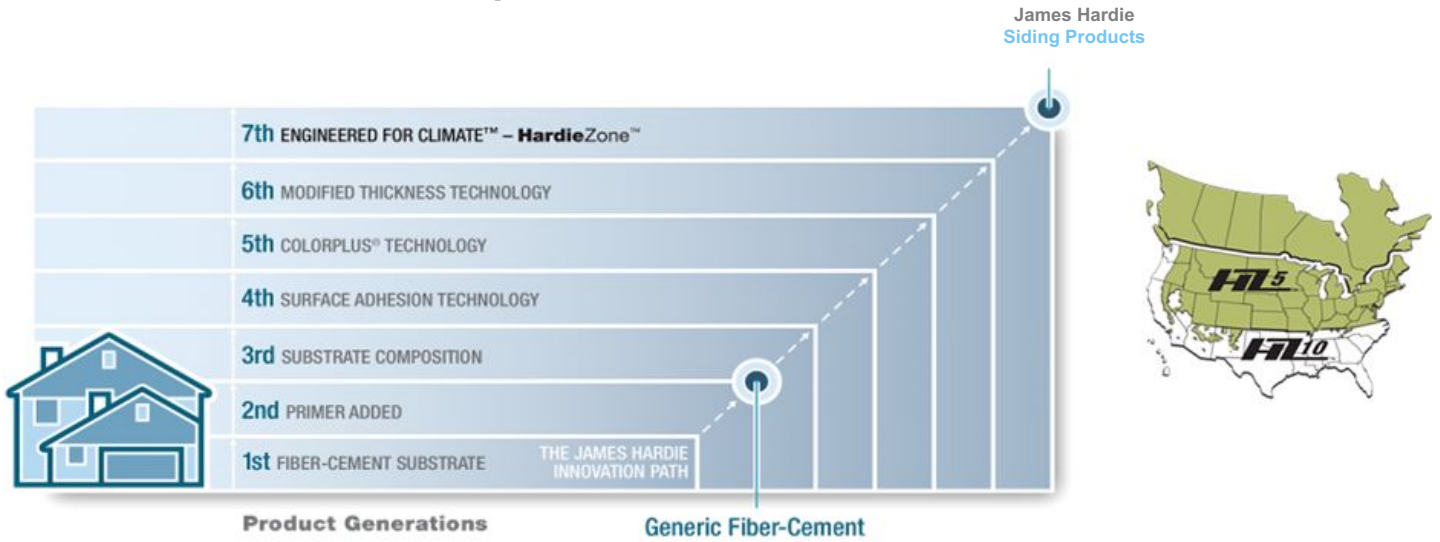
Features

- Concealed fastening
- Nail line
- Ease of install

HARDIEZONE® SYSTEM– ENGINEERED FOR CLIMATE®

Delivered HardieZone® Engineered for Climate® Products

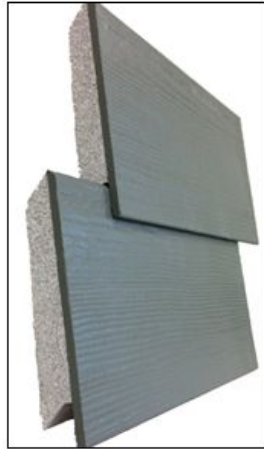
7th Generation of FC products



PRODUCT DEVELOPMENT



HardieReveal2.0™ Panel System



HardiePlank® Lap Siding with Insulation



HardieTrim® Mouldings



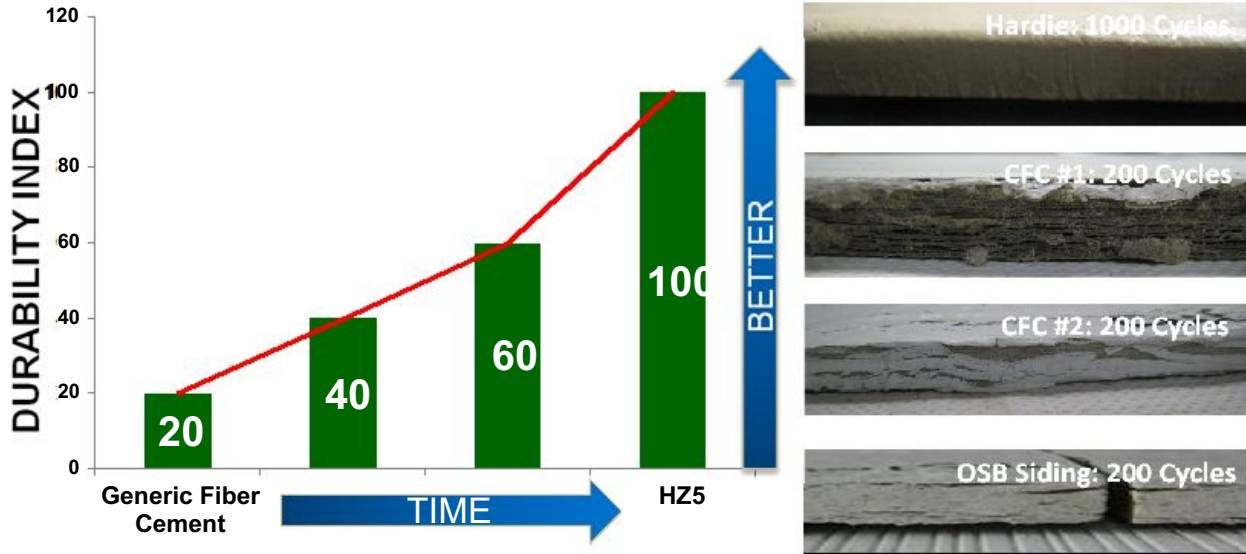
Artisan® V-Rustic Siding

Thickness	1 in.				
Width	3.5 in.	5.5 in.	7.25 in.	9.25 in.	11.25 in.
ColorPlus+	✓	✓	✓	✓	✓
Primed	✓	✓	✓	✓	✓
NEW					

HardieTrim® 5/4" NT3® Roughsawn

PRODUCT PERFORMANCE

HZ5[®] siding performs 5x better than generic FC in system testing



Source: James Hardie Internal Research and Testing

JH vs. COMPETITORS (OSB)

Like hardboard, OSB siding is a wood based, manufactured product that can experience similar issues when exposed in external applications:

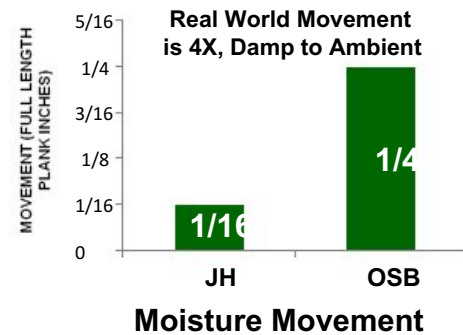
- Fire
- Splitting
- Mold Growth
- Termites
- Significant Moisture Movement
- Swelling



Mold Growth Termite Activity



Splitting



Source: James Hardie Internal Research and Testing

FLEXIBLE AND LOW COST MANUFACTURING

- **Low cost manufacturing**
 - Significant R&D investment in plant engineering, construction and design
 - Significantly lower capital \$ per square foot produced than our competitors
- **Enable James Hardie product leadership and brand promise**
 - Durability
 - Product portfolio



WELL DEVELOPED SUPPLY CHAIN

**Integrated supply chain designed for on-time service
at optimized landed costs**

Regional Sourcing Zones



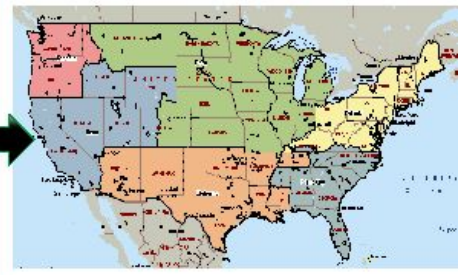
Customer demand is grouped into sourcing zones

Lowest Cost Sourcing



Manufacturing & freight costs determine "ideal" source plant

Actual Network Sourcing



Introducing manufacturing capacities shifts the model

ORGANIZATION CAPABILITY

- Driving an overall business capability that allows us to profitably participate in all segments
- Ability to move a market
- Very capable and above the industry norm
- Executing at a high level with a single focus
- Depth of leadership
- Tenure and continuity

Recruit

Engage

Develop

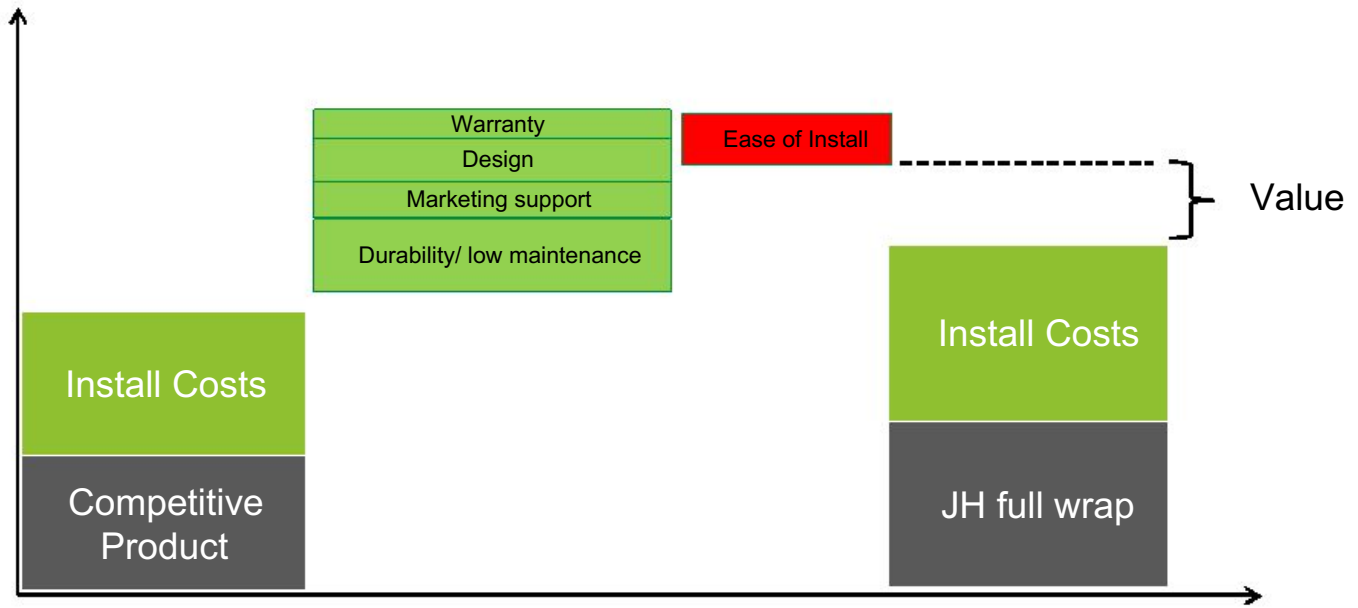
Evaluate

Promote

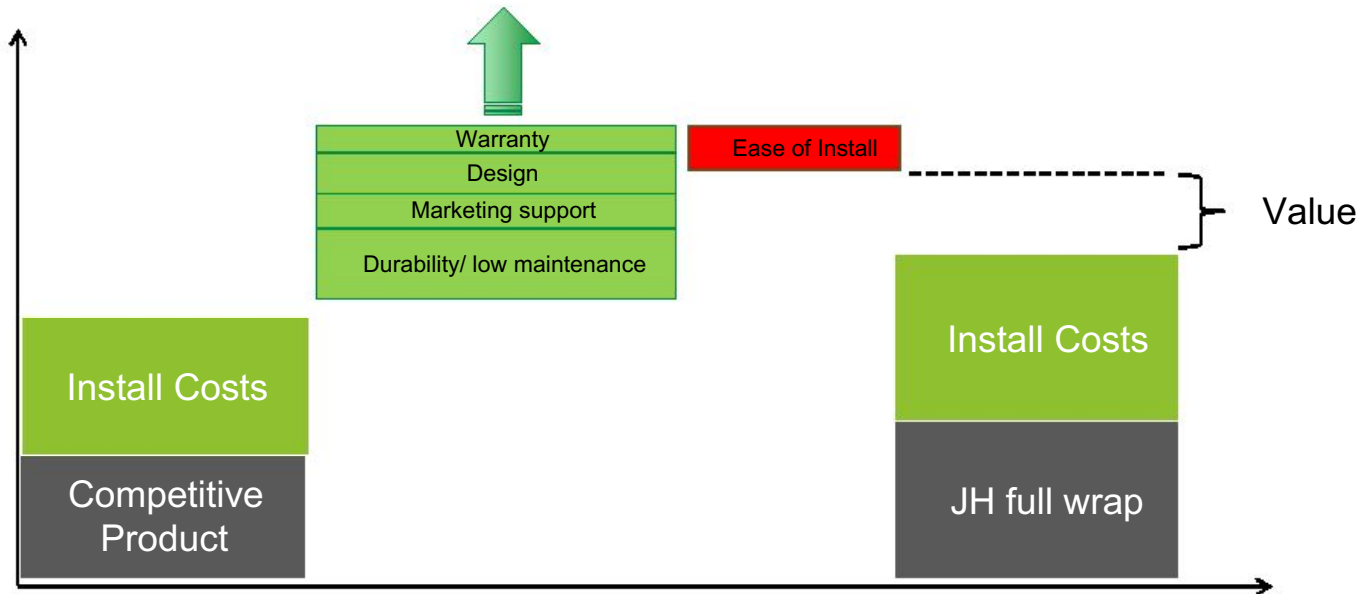


MARKET INITIATIVES DRIVING NON-PRODUCT ADVANTAGE

ECONOMIC VALUE ANALYSIS

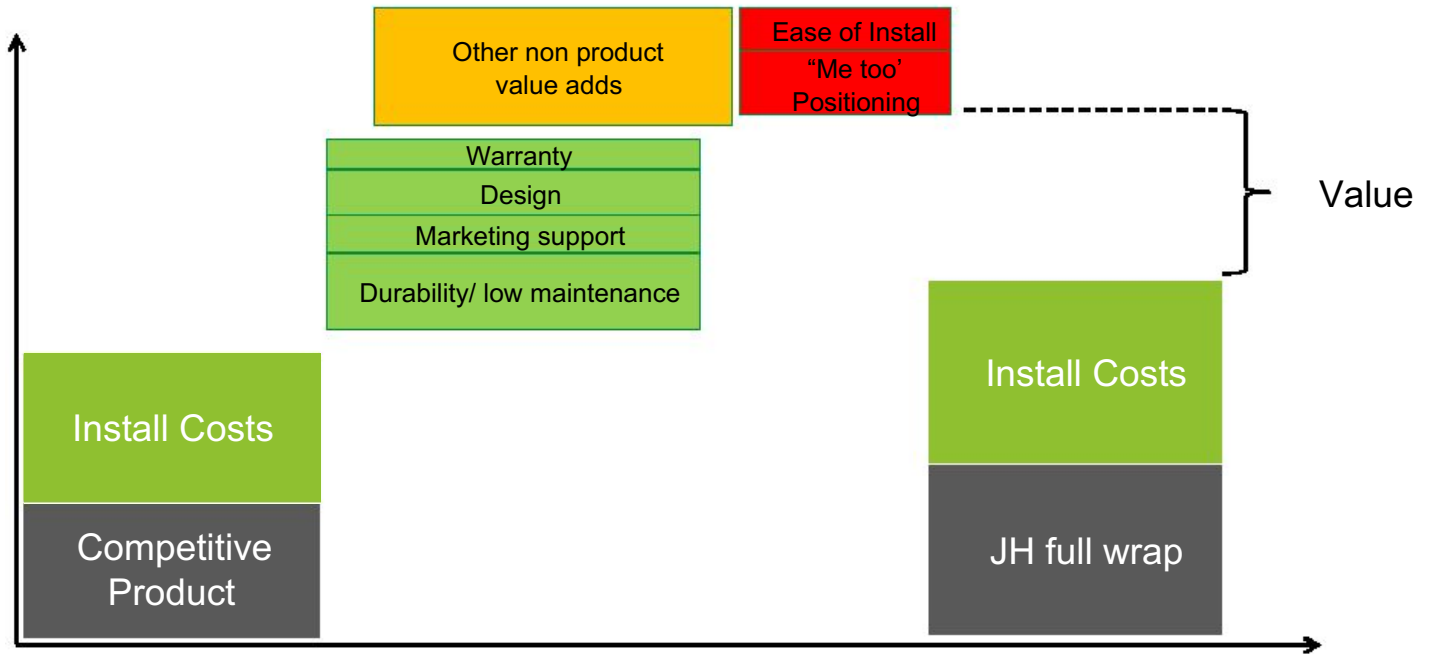


ECONOMIC VALUE ANALYSIS



As we get closer to 35 we need to continue to add value

ECONOMIC VALUE ANALYSIS



MARKET INITIATIVES

Aimed at facilitating growth

- SIDE Master Installation Program
- 100% HARDIE in single family new construction
- Hardie Ambassadors in repair and Remodel
- AskHardie™ Support in smaller markets



SIDE MASTER INSTALLATION PROGRAM

Process:



Output (JH Benefit):

- 1. Target Builder Conversions
- 2. New Builder Leads
- 3. Increased Compliance

- 1. Increased Compliance
- 2. New Builder Leads
- 3. Capacity Leads



100% HARDIE - SINGLE FAMILY NEW CONSTRUCTION

A program that:

- ...inspires confidence
- ...stands above the rest
- ...delivers results



For a home that looks beautiful longer,
CHOOSE 100% HARDIE™ SIDING AND TRIM

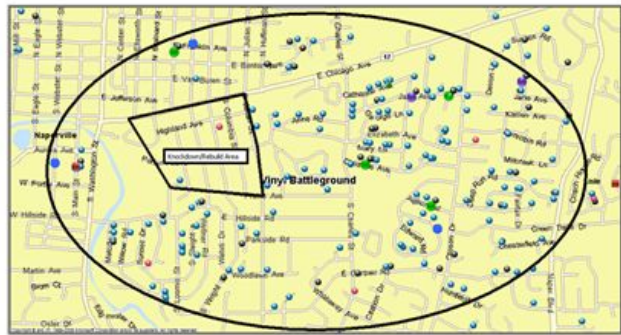
A new 100% HARDIE home is protected from every angle. With our high-performance siding, trim, soffit and finishes, you have the peace of mind that comes from choosing the best.

We are so confident in our 100% HARDIE exterior, that if you encounter any siding or trim issues during the first 10 years after construction, simply call James Hardie directly. We'll come to your home and correct the problem at no cost to you.* That promise is in addition to our standard 30-year non-prorated, transferable siding and 15-year limited trim warranties.

Our 10-Year Service Commitment covers 100% of labor and material costs.
To speak with a James Hardie representative about this program for new homes, call 1.844.833.2336

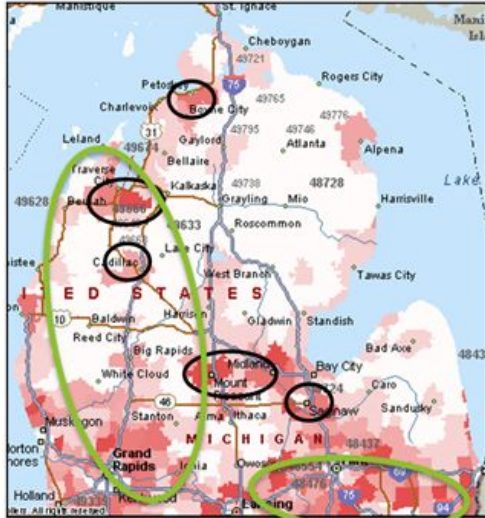
HARDIE AMBASSADOR PROGRAM – SINGLE FAMILY REPAIR AND REMODEL

- Drive awareness and preference for James Hardie products in vinyl battleground neighborhoods
- Reaching homeowners through multiple touch points
- Enabling contractor growth in these key neighborhoods



ASKHARDIE™ SUPPORT IN SMALLER MARKETS

Additional resources for the trade in select Midwest markets providing expedited response times through dedicated single source experts



askHardie Support



-  **Products**
Get immediate answers to your product-related questions, including the availability of profiles and sizes for your market and specific questions about accessories, colors and warranties.
-  **Installation**
Get customized support for your James Hardie® product and accessory installation questions. You can also arrange installation training events.
-  **Marketing Materials**
Get quick, easy access to a wide range of marketing materials such as brochures, samples and displays.
-  **Ordering**
Get expedited access to your product inquiries and order status.
-  **One-on-one Support**
Address any needs or questions you may have with one-on-one support from your representative.

QUESTIONS



CENTRAL OPERATIONS

September 2015

DISCLAIMER

FORWARD-LOOKING STATEMENTS

This Investor Presentation contains forward-looking statements. James Hardie Industries plc (the "company") may from time to time make forward-looking statements in its periodic reports filed with or furnished to the Securities and Exchange Commission, on Forms 20-F and 6-K, in its annual reports to shareholders, in offering circulars, invitation memoranda and prospectuses, in media releases and other written materials and in oral statements made by the company's officers, directors or employees to analysts, institutional investors, existing and potential lenders, representatives of the media and others. Statements that are not historical facts are forward-looking statements and such forward-looking statements are statements made pursuant to the Safe Harbor Provisions of the Private Securities Litigation Reform Act of 1995.

Examples of forward-looking statements include:

- statements about the company's future performance;
- projections of the company's results of operations or financial condition;
- statements regarding the company's plans, objectives or goals, including those relating to strategies, initiatives, competition, acquisitions, dispositions and/or its products;
- expectations concerning the costs associated with the suspension or closure of operations at any of the company's plants and future plans with respect to any such plants;
- expectations concerning the costs associated with the significant capital expenditure projects at any of the company's plants and future plans with respect to any such projects;
- expectations regarding the extension or renewal of the company's credit facilities including changes to terms, covenants or ratios;
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- **Introduction & Org Overview**
- **JH Manufacturing Advantage**
- **Capacity Update**
- **JH Supply Chain Advantage**
- **Freight & Procurement Update**

Central Operations

Supply Chain

Centralized Manufacturing

Raw Materials to Customer Integration:

- Procurement
- Production/Capacity Planning
- Outbound Freight
- Distribution Management (VMI)
- Customer Operations
- Supply Chain Strategy

Key Shared Manufacturing Capabilities:

- Long-Term Capacity Planning
- Greenfield Plant Design
- Reliability Engineering
- Process Control
- *Post-Autoclave Engineering*
- *Core Engineering Development*



JH MANUFACTURING

JH MANUFACTURING OVERVIEW

JH manufacturing: Major lever in our competitive advantage

Proprietary technology delivers unit cost & ROCE advantage

- ➔ Unique throughput advantage in our Hatscheck manufacturing
- ➔ Engineered scale creates labor and capital advantage
- ➔ Flexible manufacturing achieves low unit cost through market cycles

Innovation in process capability enables product leadership

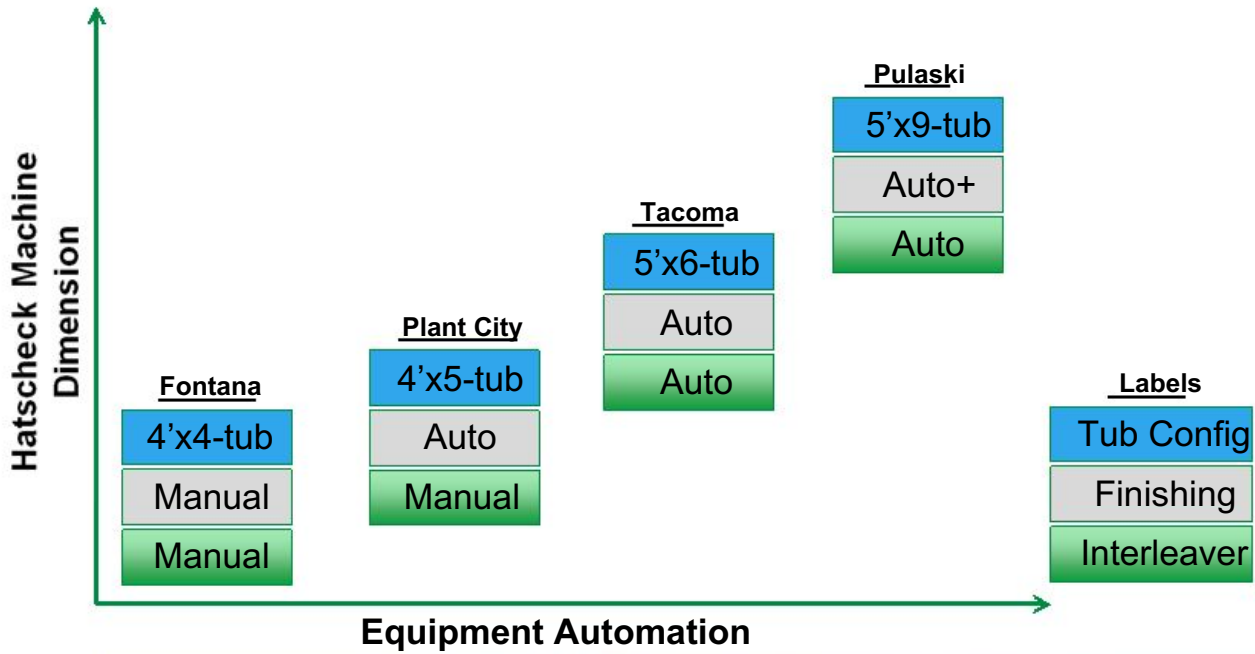
- ➔ Process capability to deliver innovative product differentiation
- ➔ Innovation approach delivers speed to market advantage
- ➔ Network flexibility creates delivered cost advantage

PROCESS TECHNOLOGY SEGMENTS MANUFACTURING APPROACH

	<u>Pre-Autoclave</u>	<u>Post-Autoclave</u>
Manufacturing Process	Continuous Process Raw Material Conversion	Material handling Coatings application
Key Process Objectives	Long Continuous runs Raw material yield	Optimize coating yield
Inventory Model	Make-to-Inventory	Mix of Make-to-Inventory & Make-to-Order

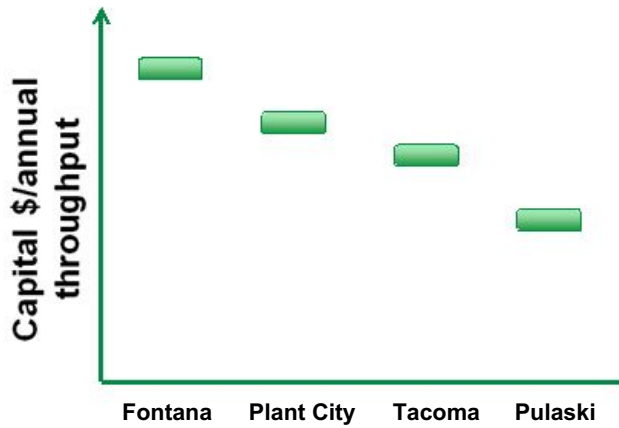
JH MANUFACTURING SCALE EVOLUTION

A culture of engineering step-change has yielded a tremendous increase in manufacturing scale

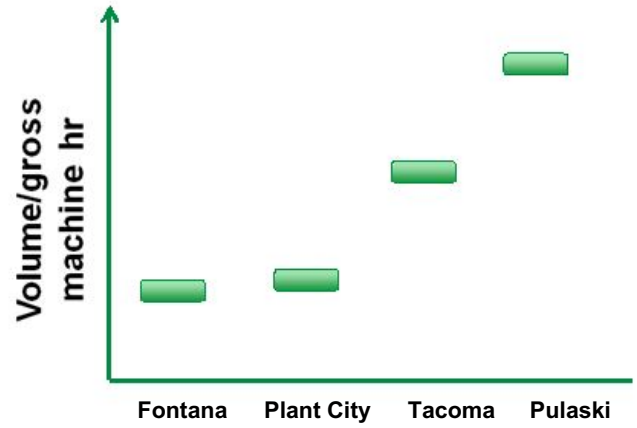


SCALE AS A COMPETITIVE ADVANTAGE

Manufacturing scale creates a significant competitive advantage



Capital Efficiency Unmatched by Competitors



Machine Size & Automation Yields High Labor Efficiency

JH MANUFACTURING ADVANTAGE

Internally developed process capability enables product differentiation

Product thickness
and density control



HardieTrim[®] and
Artisan product lines

Fit-to-purpose
manufacturing processing



HardieZone[®]
Engineered for Climate

Post-processing
engineering



HardieShingle[®]

Coatings application
expertise



ColorPlus[®] Technology

MANUFACTURING ADVANTAGE SUMMARY

- **Step change engineering focus has delivered a substantial manufacturing scale advantage**
- **Constant investment in manufacturing process capabilities enable our product differentiation**
- **Flexibility in manufacturing & capacity model allow for cost advantage through market cycles**



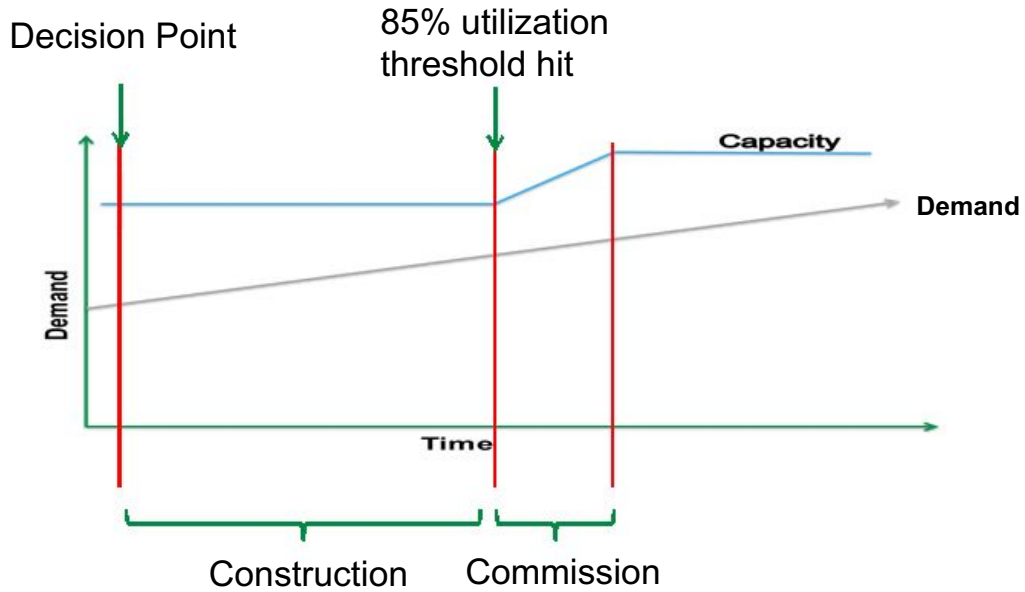
JH MANUFACTURING CAPACITY

CORE CONCEPTS OF OUR MANUFACTURING CAPACITY PHILOSOPHY:

- ➔ Enable 35/90 by ensuring market supply ahead of demand
- ➔ Commission new capacity to optimize network costs
- ➔ Invest in capacity that maximizes value creation

ENSURING MARKET SUPPLY LONG-TERM CAPACITY PLANNING

Our trigger to invest in new capacity is designed to buffer demand uncertainty over our design/construction/commission period



JH CAPACITY TYPES

As a result, we manage several different types of capacity:

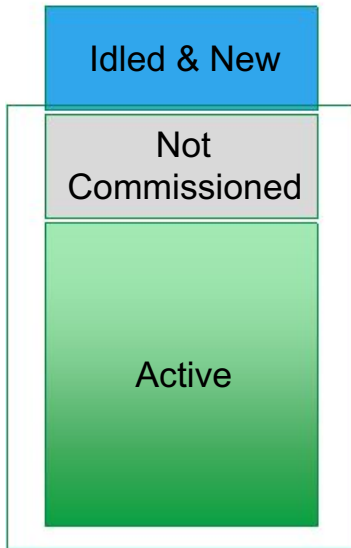
<u>Capacity Category</u>	<u>Time to Mobilize</u>	<u>Network Examples</u>
Idled & New	18-24 month construction lead-time	Summerville Next Greenfield
Not Commissioned	90-day start-up lead-time	Cleburne SM3 Plant City SM4
Active	30-day "flex" lead-time	Peru SM1 & SM2 Pulaski SM1 & SM2 Tacoma SM1

Used in our Short-Term Capacity Management Process

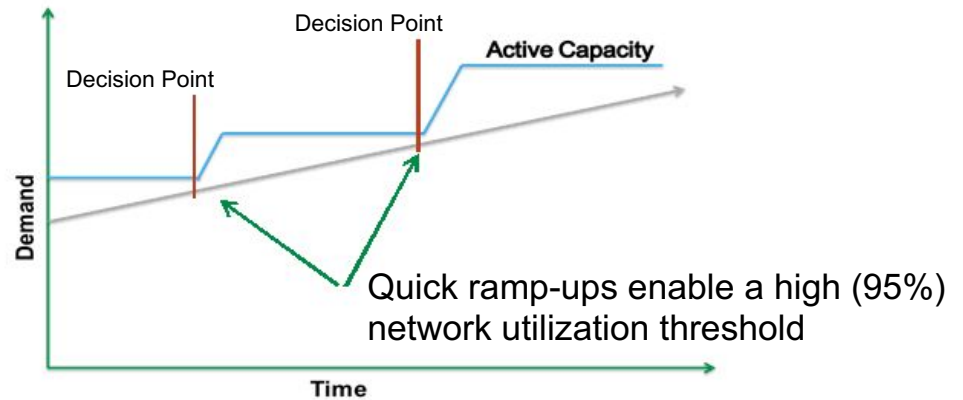
SHORT-TERM CAPACITY MANAGEMENT APPROACH

IN OUR SHORT-TERM CAPACITY PLANNING, ACTIVE & NOT COMMISSIONED CAPACITY ENABLES A HIGH UTILIZATION TARGET

Capacity Category



Utilization Triggers

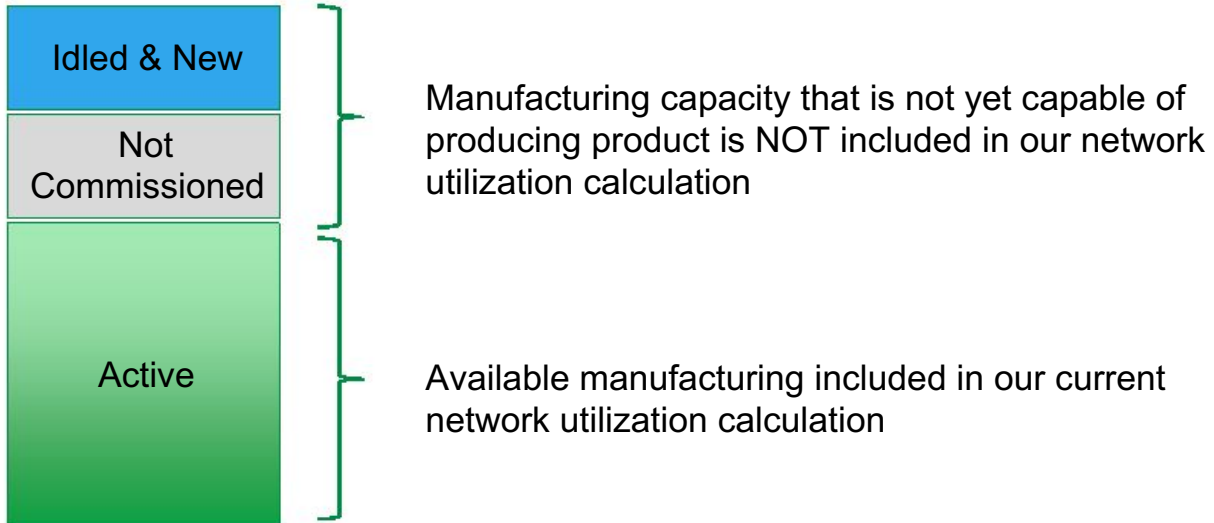


Targeting high network utilization optimizes total network cost while guaranteeing supply

HOW WE MEASURE UTILIZATION

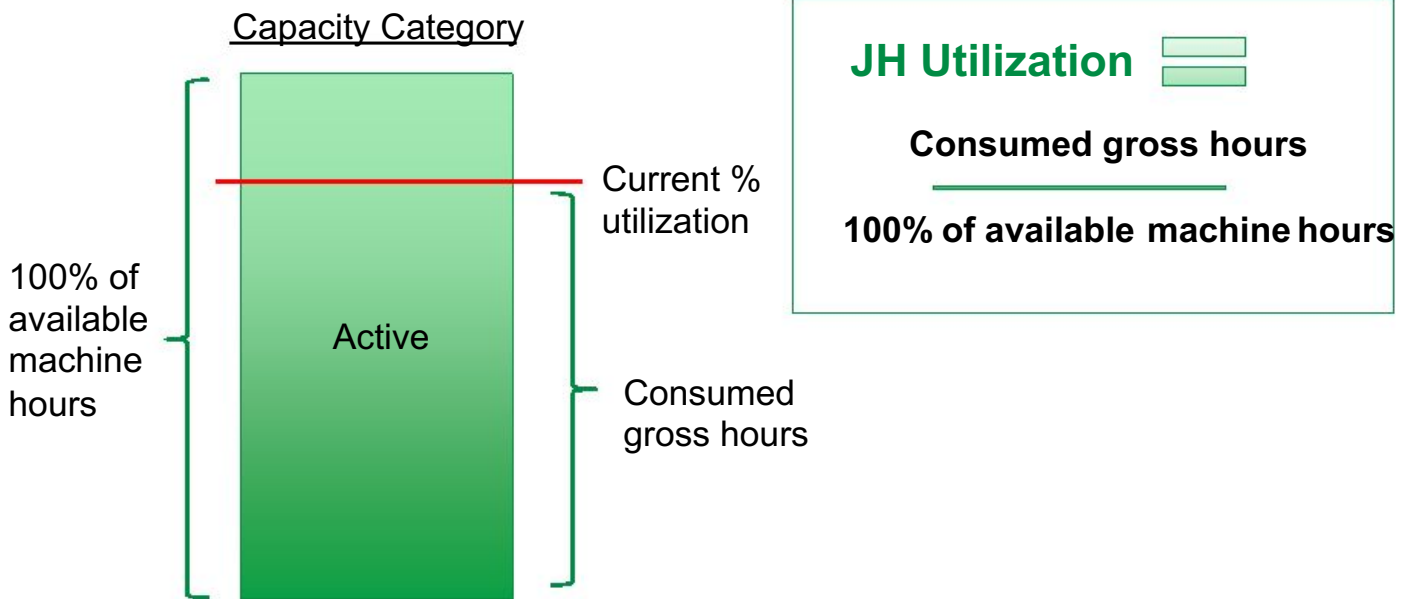
OUR UTILIZATION METRIC CONSIDERS THE ACTIVE CAPACITY BUCKET ONLY

Capacity Category



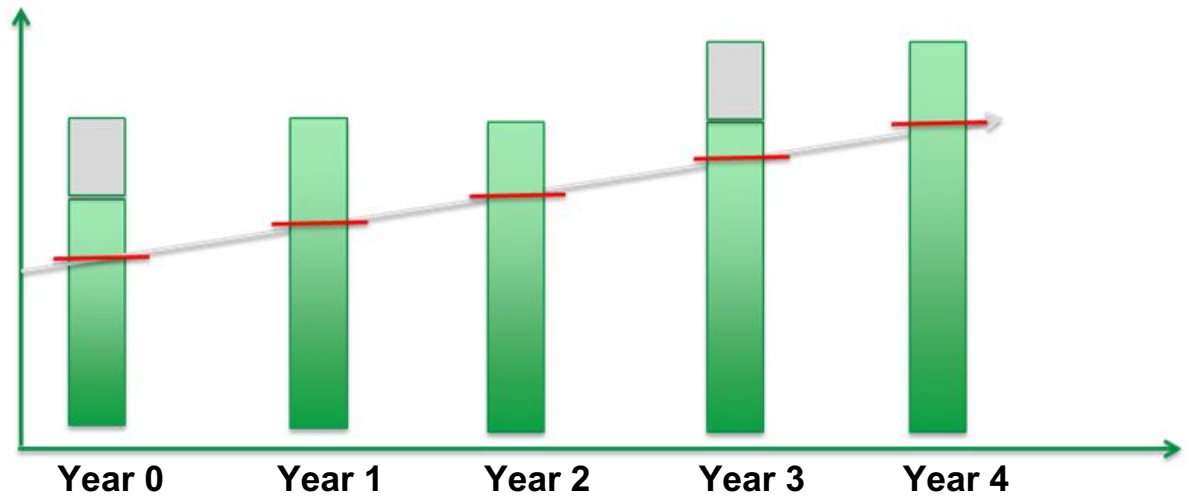
HOW WE CALCULATE UTILIZATION

OUR UTILIZATION METRIC IS CALCULATED BASED ON GROSS HOURS OF OUR "ACTIVE" CAPACITY



EXAMPLE CAPACITY ADD SEQUENCE

Line Commissioned	No	Yes	No	No	Yes
Active Utilization	88%	95%/78%	84%	93%	95%/84%
New Capacity Build Triggered	No	Yes – year 3	No	Yes – year 5	Yes – year 6



OUTLOOK ON NEW CAPACITY TIMING

Based on the this logic, our current outlook for capacity start-ups is:

MANUFACTURING CAPACITY	EXPECTED COMMISSIONING
PLANT CITY SM4	FY17 – FY18
CLEBURNE SM3	FY18 – FY19
SUMMERVILLE SM1	FY19 – FY21
TACOMA SM2	FY19 – FY22

Actual start-up dates are highly sensitive to: market growth, JH PDG performance, & product-specific capability requirements

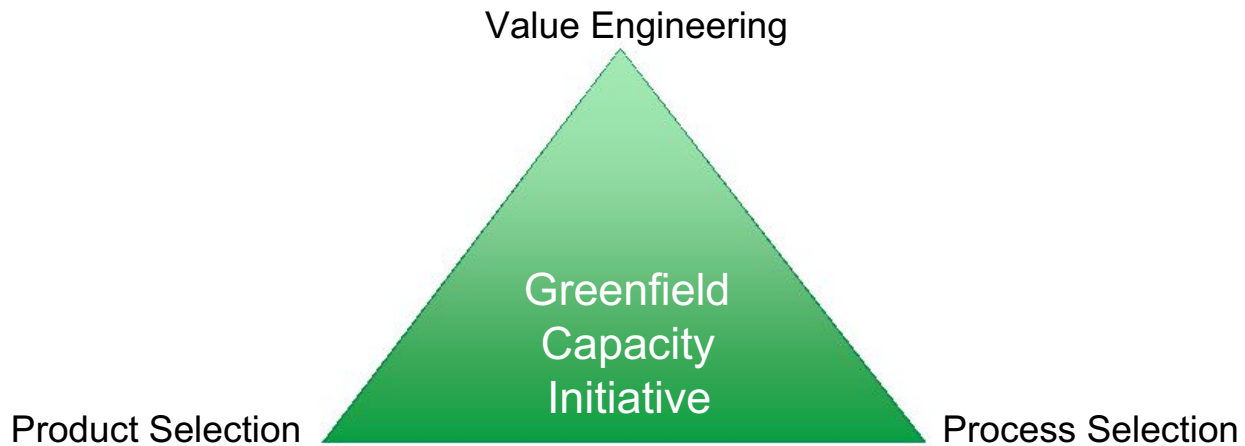
SEVERAL FACTORS ARE DRIVING UP THE COST TO CONSTRUCT NEW CAPACITY

- ➔ Increasing regulatory requirements in air & water
- ➔ Inflationary pressure in install & engineering labor
- ➔ Manufacturing processes to continue differentiation

We have recently begun several initiatives to off-set these costs

CAPITAL EFFICIENCY EXAMPLE: GREENFIELD CAPACITY INITIATIVE

We have recently resourced a team to off-set these cost headwinds



MANUFACTURING ADVANTAGE SUMMARY

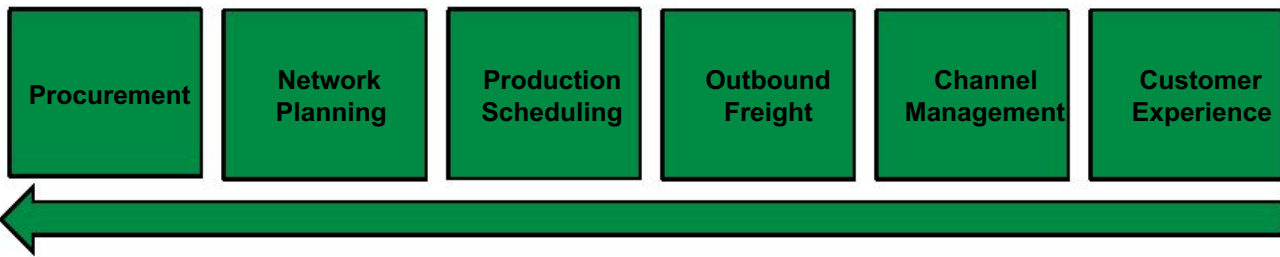
- We are committed to ensuring product supply and will continue to invest ahead of demand
- Our short-term capacity management program targets high active utilization
- We are resourcing programs to maintain our capital efficiency advantage



JH SUPPLY CHAIN ADVANTAGE

JH SUPPLY CHAIN OVERVIEW

A fully integrated value chain that begins with customer value creation...



...and has capabilities that create a substantial competitive advantage:

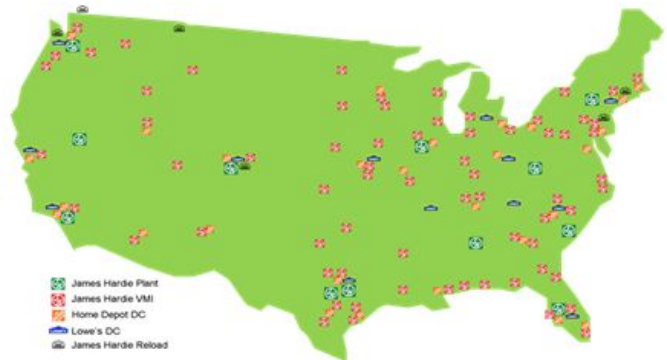
- Highly integrated customer/channel relationships
- To-the-piece order flow, manufacturing and delivery capability
- Automated production scheduling that leverages manufacturing scale
- Flexible network model providing redundancy and optimal landed cost

JH SUPPLY CHAIN SCALE ADVANTAGE

JH Network – Today



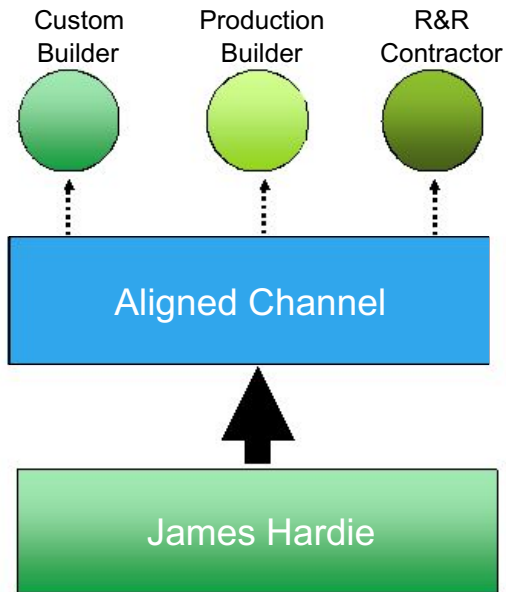
JH Network – 35/90



*Specific locations subject to change

JH SUPPLY CHAIN OBJECTIVES

JH SUPPLY CHAIN CREATES CUSTOMER VALUE WHILE OPTIMIZING TOTAL VALUE CHAIN COSTS



Enable access to differentiated products across all customer segments

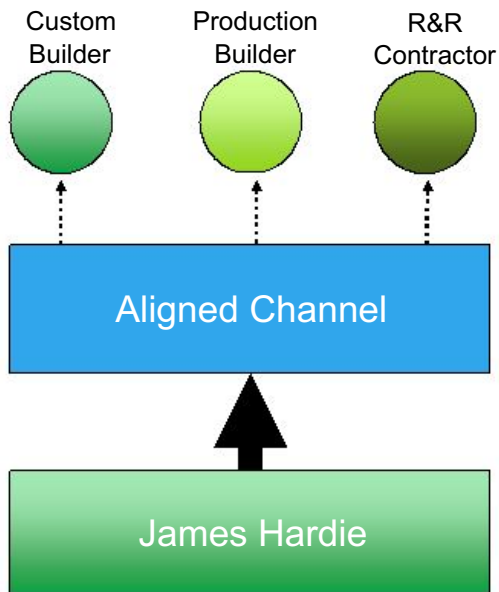
Minimize “total supply chain cost” through the entire channel

Leverage JH manufacturing and freight scale and capability advantage

SUPPLY CHAIN ADVANTAGE: JOBPACK EXAMPLE

JOBPACKS: TO-THE-PIECE COLORPLUS® HOUSE PACKS

DELIVERED VIA LTL FREIGHT IN 8 DAYS



Enable access – The entire ColorPlus® product range at an unmatched lead time

Minimize “total supply chain cost” removes the need for channel inventory on “the tail”

Optimize JH manufacturing and freight - automated order flow and truck routing that significantly minimize the “less-than-full” pallet/truck penalty

JH SUPPLY CHAIN – CAPABILITY ADVANTAGE

HIGHLY AUTOMATED, INTEGRATED SYSTEMS

Enable Customer Integration

(HardieLink®)
Automated
Order Taking
Software

Leverage & Exploit Manufacturing Scale

(APO) System
Generates VMI
Replenishments
Trucks

Optimize Delivered Cost with Freight/Sourcing

(JDA)
Sequential low
cost tendering
for delivery

(APO)
Optimization
Planning
Software builds &
aggregates large
production runs

(JDA) TMS Software
combines job packs
and VMI
replenishments to
optimize truck weight
and multi-stop routing

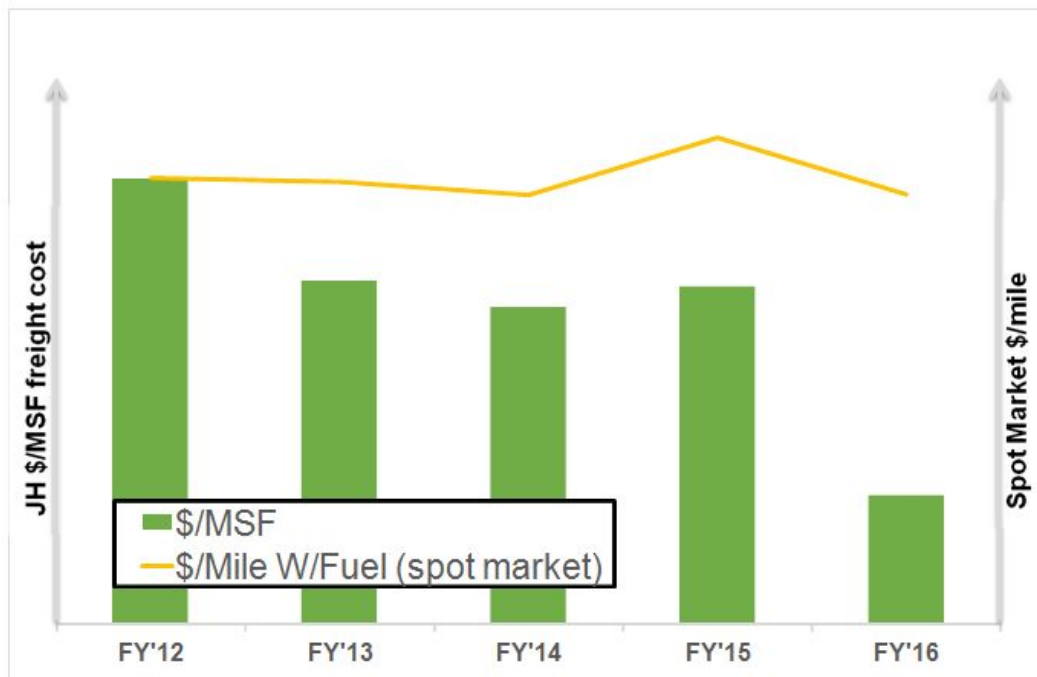


OPTIMIZING SUPPLY CHAIN COSTS

CORE CONCEPTS OF OUR APPROACH TO FREIGHT:

- ➔ We optimize much of our network around freight
- ➔ Freight is a commodity – the spot market is an advantage for us
- ➔ We manage to detailed performance metrics on controllable cost drivers

JH FREIGHT COST VS THE MARKET (FY12 – CURRENT)



Source: DAT Rateview (Spot market \$/Mile W/Fuel)

FY12 – FY16 PERFORMANCE IMPROVEMENT LEVERS

<u>Controllable Area</u>	<u>Result Achieved</u>	<u>How</u>
Truckload Utilization	→ 5.5% increase	<ul style="list-style-type: none"> → Optimized replenishment to VMI sites → Order parameters that maximize value for the entire value chain
Carrier Sourcing: Truckload Purchasing	→ >25% savings vs. published contract rates ²	<ul style="list-style-type: none"> → Leverage JH internal brokerage → Backhaul programs with aligned channel partners → Targeted “above market” lane program
Network Design: Mode & Routing Optimization	→ 14% reduction in average truckload haul ¹	<ul style="list-style-type: none"> → 150% increase in rail mode utilization → Automated job pack order consolidation and routing

¹ Source: DAT Rateview ² Source: DAT Rateview: Jul'14 – Jul'15

FREIGHT SUMMARY AND OUTLOOK

- JH will continue YOY improvement in controllable areas
- In FY16 we are benefitting from a favorable operating environment in both supply/demand and fuel costs
- While the current operating environment is soft, our future state thinking on freight is impacted by the following realities:
 - Regulatory changes that reduce driver capacity
 - Demographic shifts, resulting in fewer drivers in workforce
 - Uncertain economic climate which limits capacity investments

PROCUREMENT APPROACH

WE HAVE TWO PRIMARY OBJECTIVES FOR OUR PROCUREMENT PROCESSES

Ensure long-term supply

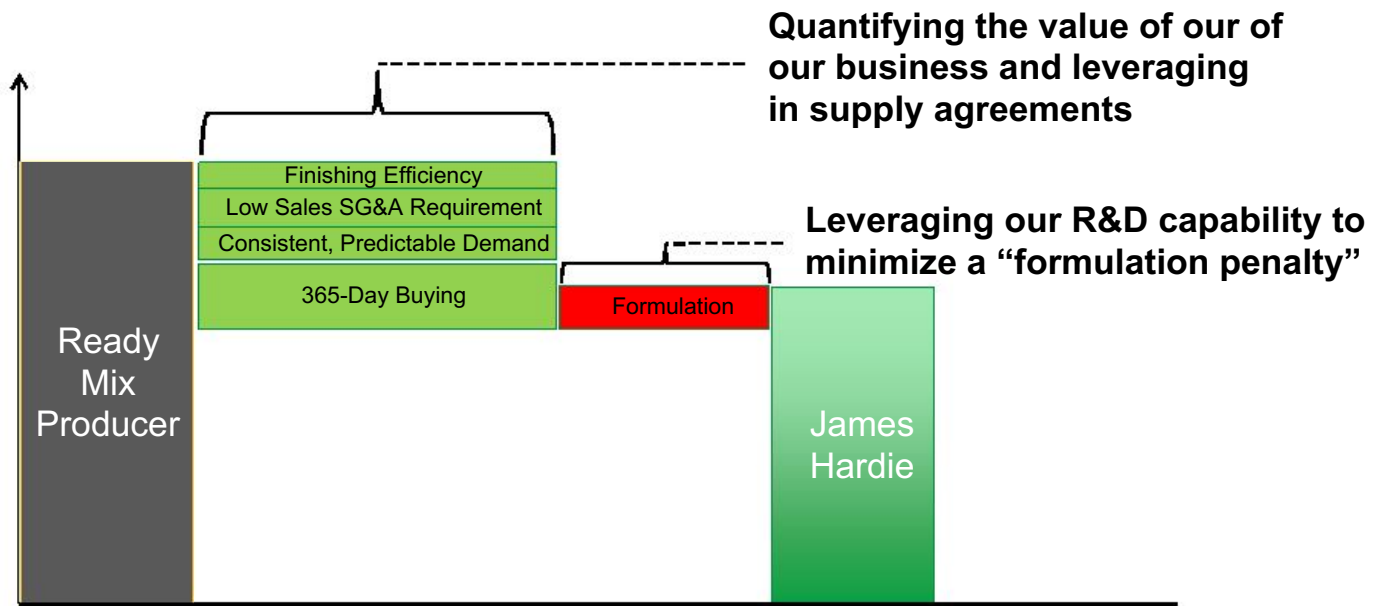
- ➔ Strategic partnerships in select commodity categories
- ➔ Management capability to offset supply risk
- ➔ R&D capability to create alternative sourcing options

Optimize pricing power on scale & JH value proposition

- ➔ Industry analysis to quantify JH value as a customer
- ➔ Leverage spot markets to increase pricing pressure
- ➔ Strategic vertical integration to key commodity categories

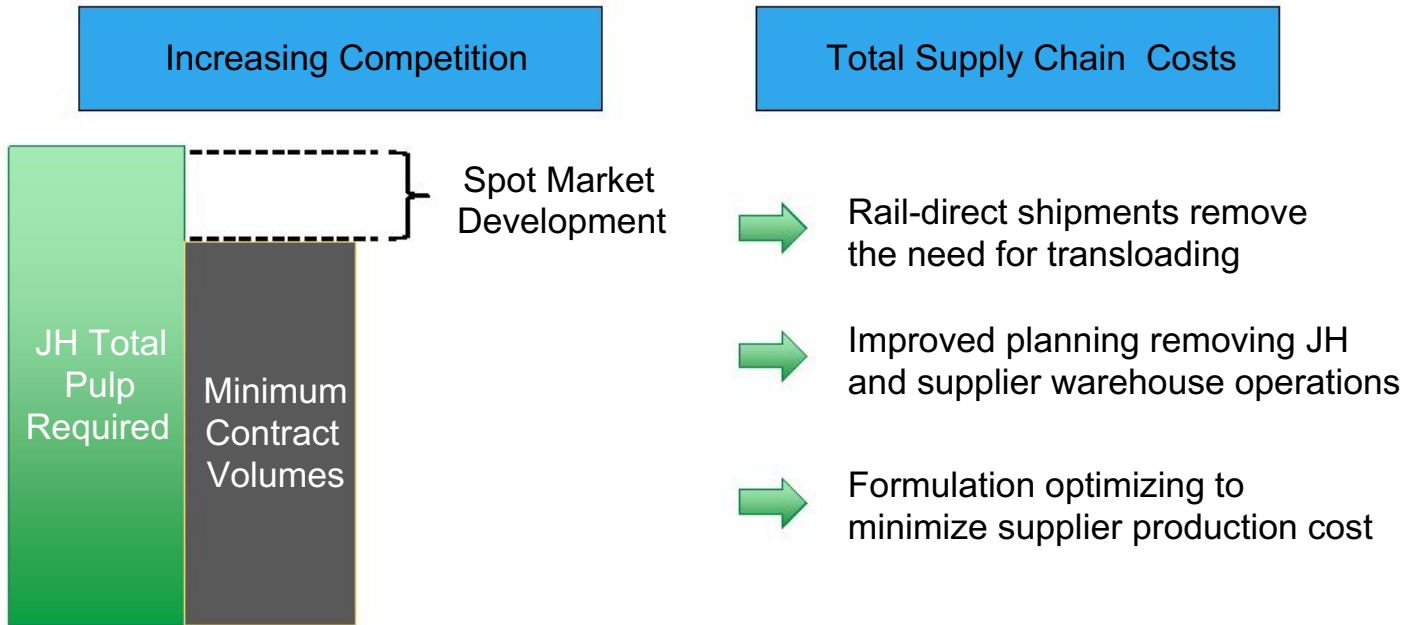
CEMENT: UNDERSTANDING OUR VALUE AS A CUSTOMER

Supply/demand dynamics are driving increased pricing in all regions



PULP: COMPETITIVE PRESSURE & SUPPLY CHAIN EFFICIENCIES

Our long-term pulp supply is secured through contracts with strategic partners. Within those agreements, we are focused on cost optimization



SUPPLY CHAIN SUMMARY

- Supply Chain is a strategic area focused on value creation for our customers
- We have substantial operating capabilities that enable optimized delivered cost through the entire value chain
- We continue to be focus on elevating our controllable performance to market through all market conditions

QUESTIONS



Southern Markets Update

September 2015

DISCLAIMER

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- statements regarding the company's ability to manage legal and regulatory matters (including but not limited to product liability, environmental, intellectual property and competition law matters) and to resolve any such pending legal and regulatory matters within current estimates and in anticipation of certain third-party recoveries; and
- statements about economic conditions, such as changes in the US economic or housing recovery or changes in the market conditions in the Asia Pacific region, the levels of new home construction and home renovations, unemployment levels, changes in consumer income, changes or stability in housing values, the availability of mortgages and other financing, mortgage and other interest rates, housing affordability and supply, the levels of foreclosures and home resales, currency exchange rates, and builder and consumer confidence.

DISCLAIMER (continued)

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- **South Division Review**
- **Growth / PDG Initiatives**
- **Marketing & Customer Experience**
- **Interiors**

SOUTH DIVISION AT A GLANCE

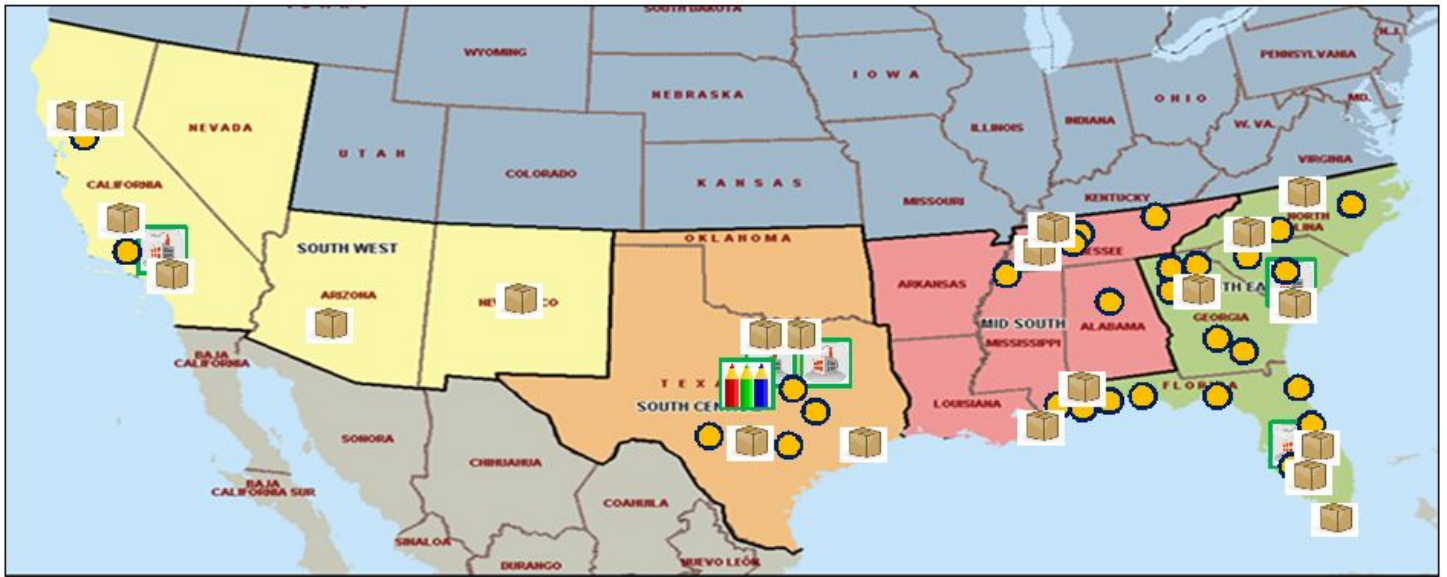


Quick Facts

Manufacturing Employees: ~640
Sales Employees: ~100
FY15 Volume: ~970 mmsf
FY15 Revenue: \$754M
~60% of North American Volume
~80% Exteriors vs Interiors
~85% Single Family vs Multi Family



SOUTH MANUFACTURING & RELOAD NETWORK



-  HZ10 Manufacturing Facility
-  ColorPlus® Products Facility
-  VMI Distribution Center
-  Big Box Distribution Center

SOUTH DIVISION MANUFACTURING

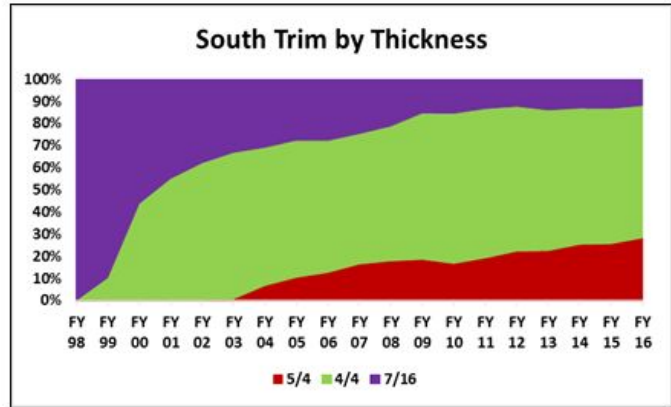
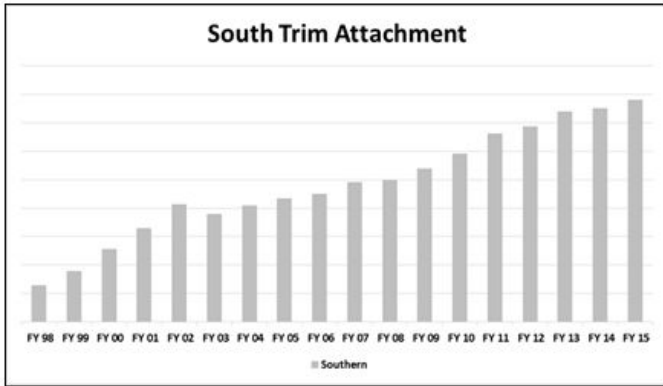
KEYS TO OPERATIONAL STRATEGY

- Safety
- Customer service delivery
- Capacity ahead of demand
- Network redundancy
- Labor efficiency and operational excellence

PLANT	KEY CAPABILITIES
Fontana, CA	Sheet Machines: 4' wide, 5' wide Low Density Production Primary products: Panel, Backer Key Imports: Trim, Heritage®, Artisan® and ColorPlus® Products
Plant City, FL	Sheet Machines: 4' wide, 5' wide Primary Products: Panel, Plank, Trim Key Imports: Backer, Heritage®, Artisan®, Vented Soffit and ColorPlus® Products
Cleburne, TX	Sheet Machines: 5' wide Low Density Production Single Sourced Capacity: HLD Trim Primary products: Trim, Backer, Plank Key Imports: Heritage® & Artisan®
Waxahachie, TX	Sheet Machines: 4' wide and 5' wide Primary products: Panel, Plank, Soffit Key Imports: Backer, Heritage®, Artisan®

GROWTH AGAINST WOOD - TRIM

TRIM ATTACHMENT TO SIDING CONTINUES TO BE A CORE FOCUS AND GROWTH DRIVER FOR THE SOUTH DIVISION



GROWTH AGAINST WOOD – NEW TRIM PRODUCTS

We have expanded our new trim technologies across numerous markets to increase the size of the addressable market for trim.

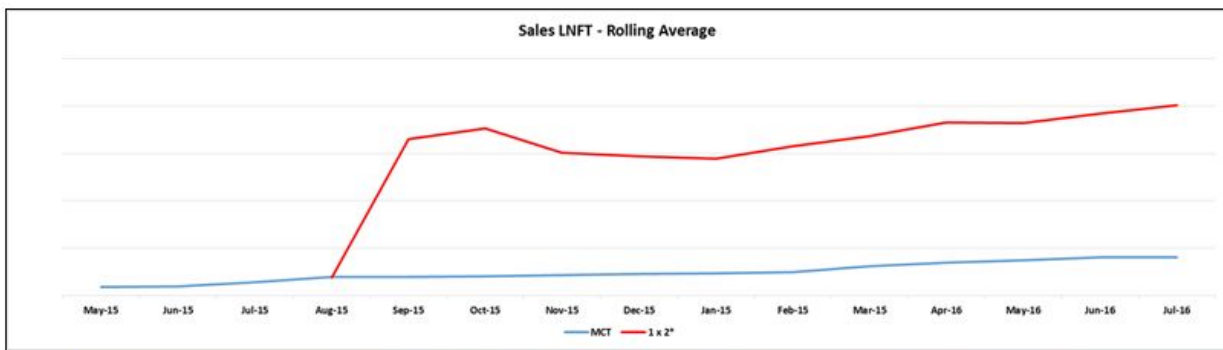
Mouldings



1x2



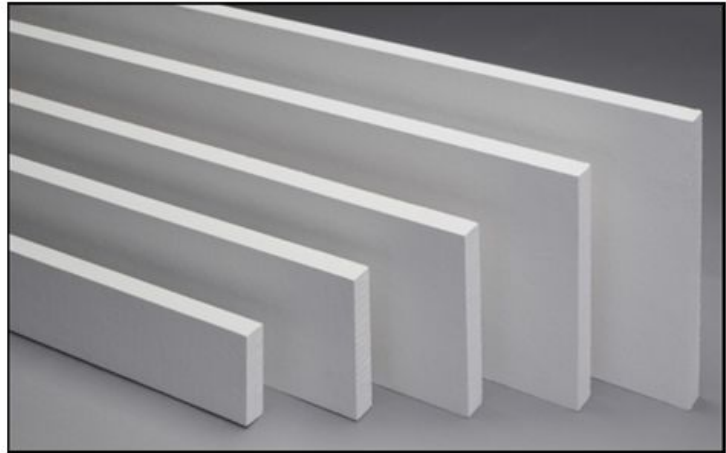
Foam-Back Trim



GROWTH AGAINST WOOD - CAROLINAS TRIM TRANSITION

In Q3 FY16 the Carolinas market will transition to a new technology trim finished in our Plant City, FL facility, which enables:

- Better Product
 - No Back-Grooves
 - Installs Easier
- Improved Service Position
- Better Capacity Utilization



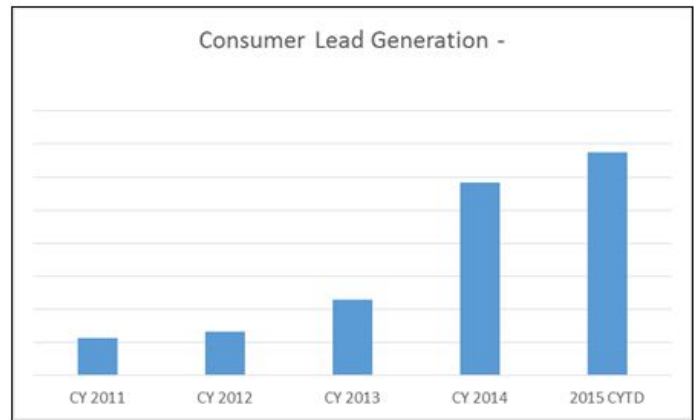
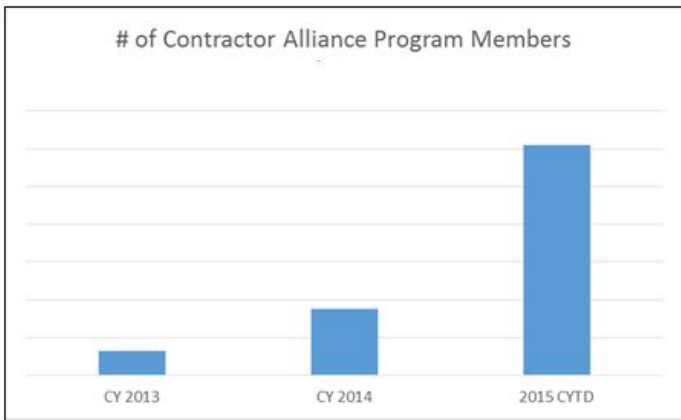
GROWTH AGAINST WOOD – ARTISAN V RUSTIC

Artisan V Rustic was launched into the California market in 2014, providing key learning & development in manufacturing and in how to market to fragmented “Top of Market” customers.



CONTRACTOR ALLIANCE PROGRAM

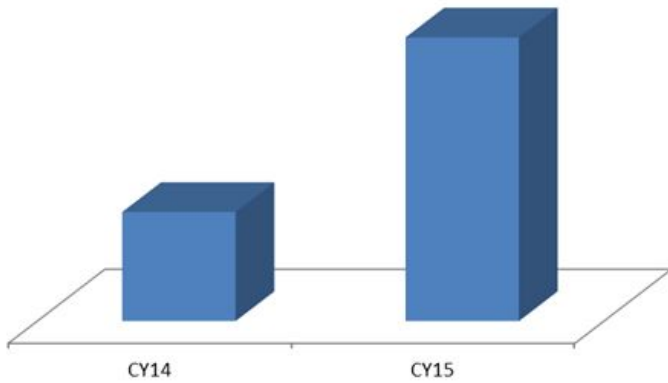
A successful launch of the RR Contractor Alliance Program has resulted in more contractors, more sold jobs, and higher engagement in the program.



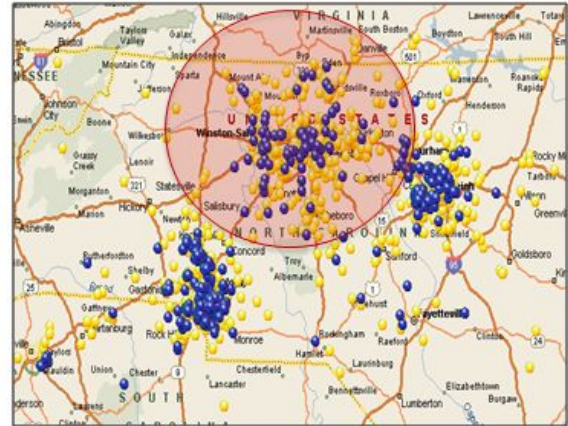
GROWTH AGAINST VINYL – AMBASSADOR PROGRAM

The Ambassador Program has expanded into new geographies and we have leveraged our leads to acquire new contractor partners.

Participating Contractors

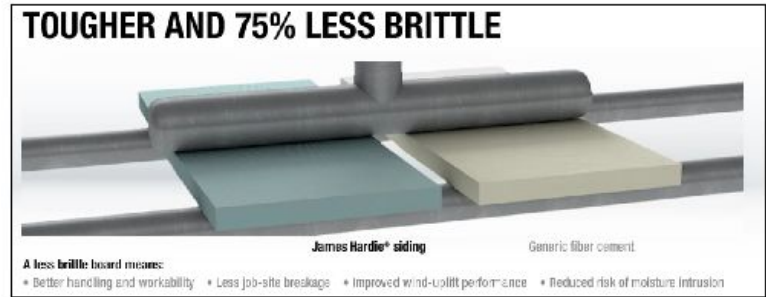
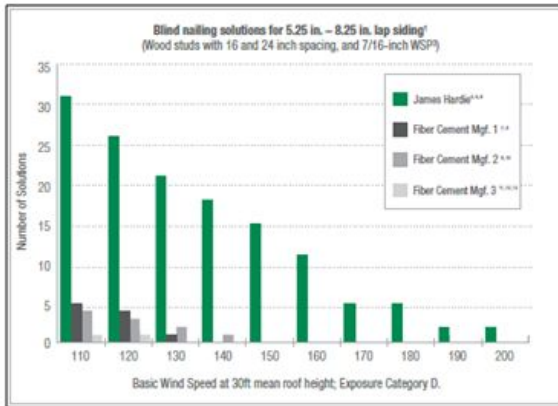


Ambassador Generated Leads



Growth Against Fiber Cement and Chip Board

Our multi-brand strategy remains key to providing the right products to the right customers.



In FY15 we increased investments in promoting our product performance advantages over generic fiber cement and chip board.

FRAGMENTED CUSTOMER MARKETING

Investments in inside sales and customer aggregation events (mobile tours) have yielded:

- Increased lead generation in fragmented markets
- Improved customer experiences
- Increased sales / conversions



100% HARDIE

The 100% Hardie Program offers concierge-style marketing services to builders who utilize a full-wrap product solution.

Services include:

- Welcome kits
- Co-branded model home marketing tools
- PR Announcements
- Advertising – Web / Print / Billboard
- Parade of Homes support
- Video Production
- Customized Offerings



CUSTOMER EXPERIENCE

Our annual survey of customer experience across our distribution channel showed strong progress in almost all areas, especially in areas weighted most important by customers.

Distributor

	FY14	FY15	YOY
Product Quality	4.3	4.6	0.3
Financial Return	2.8	3.3	0.5
Trust-Based Relationship	3.2	3.6	0.4
On Time & Complete Delivery	3.2	3.8	0.7
Product Availability	3.2	4.1	0.9
Responsiveness	3.3	3.7	0.4
Ease of Doing Business	2.8	3.5	0.7
Cost of Doing Business	2.8	3.4	0.6
Growth	3.8	3.9	0.1

Dealer

	FY14	FY15	YOY
On Time & Complete Delivery	3.7	4.1	0.4
Product Quality	4.1	4.4	0.3
Product Availability	3.5	4.1	0.7
Responsiveness	3.6	3.9	0.4
Trust-Based Relationship	3.4	3.7	0.4
Ease of Doing Business	3.3	3.8	0.5
Financial Return	3.1	3.5	0.5
Lead Times	3.5	4.0	0.5
Cost of Doing Business	3.3	3.6	0.3

MARKETING

Our new website (launched Nov 2014) and more aggressive digital marketing has driven improvement in our digital presence.



DISPLAY ADVERTISING

Average Monthly Increase in Sessions

78% ↑



HOMEPAGE TRAFFIC

Increase in Homepage Traffic since Site Launch

114% ↑



LEAD COLLECTION

Increase in Lead Acquisition in Q2 vs Q1

30% ↑

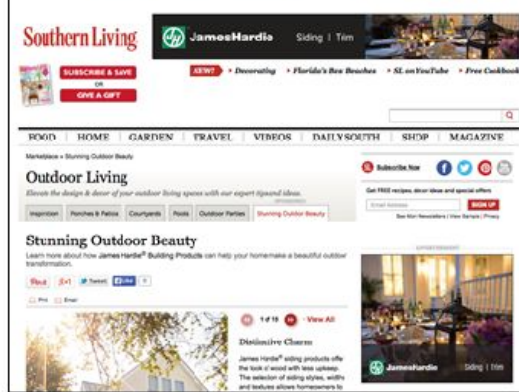
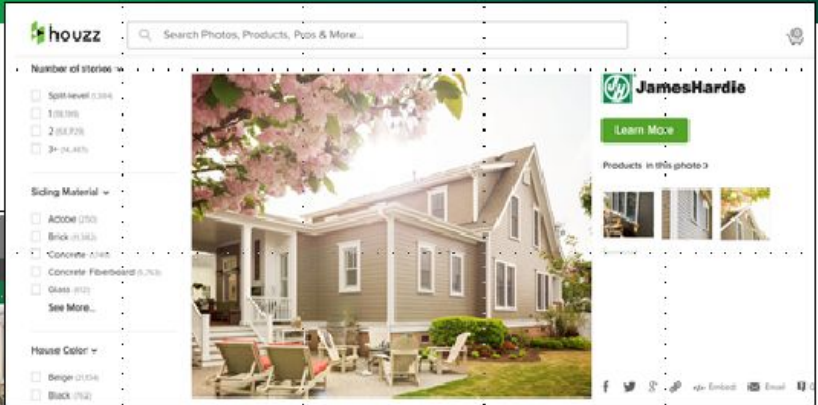


SITE ENGAGEMENT

Increase in Avg. Session Duration, New Site vs Old Site

135% ↑

MARKETING



MARKETING – CAMPAIGN EXAMPLE

To raise awareness of James Hardie's performance advantage in high-wind markets, a multi-media marketing campaign was launched.

Tactics

- Direct Sales Education & Promotion
- TV – Ads & Consumer Interest Stories
- Customer E-Communication
- 3rd Party Sponsorships
- PR
- Digital Advertising
- Print Advertising



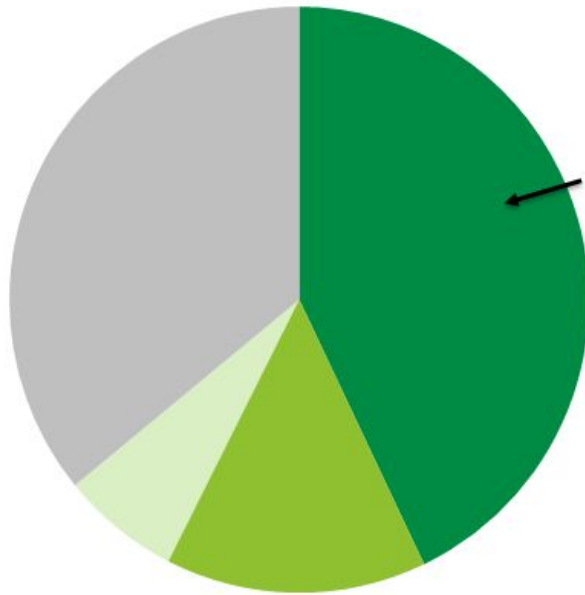
Total Campaign Impressions
7,399,790



- Market Overview
- JH Value Proposition and Market Position
- Execution and Results

MARKET OVERVIEW

Total Tile Sales = 2,400 mmsf



Total Performance Underlayment Opportunity

Opportunity = Tile volume less applications that do not require an underlayment:

- Direct to concrete
- Greenboard/non-wet area walls
- Mortar

■ Addressable Underlayment Market ■ Mortar ■ Greenboard/NWA ■ Direct to Concrete



MESSAGING STRATEGY: THE THREE PILLARS

Made Better

Installs Better

Performs Better

VS.

Lighter

Easier

Faster

Made Better



Formulation

How It's Made

Benefits

INSTALLS BETTER



Cutting

Nails and Screws

Floor vs. Wall

PERFORMS BETTER



**Moisture
resistance**



**Mold
resistance**



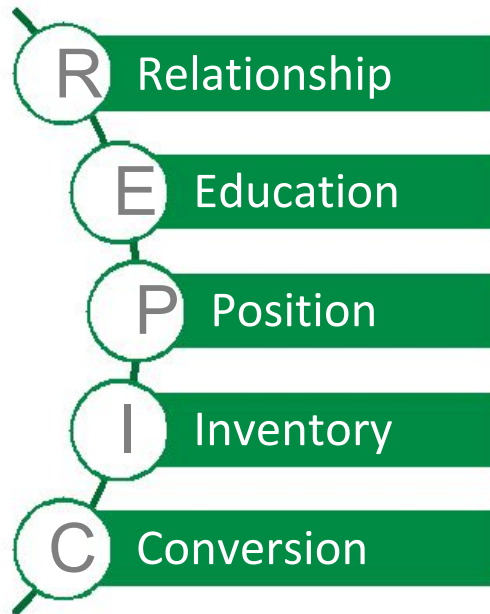
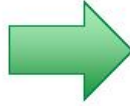
**Tile
adhesion**



**Protects the tile
and the work**

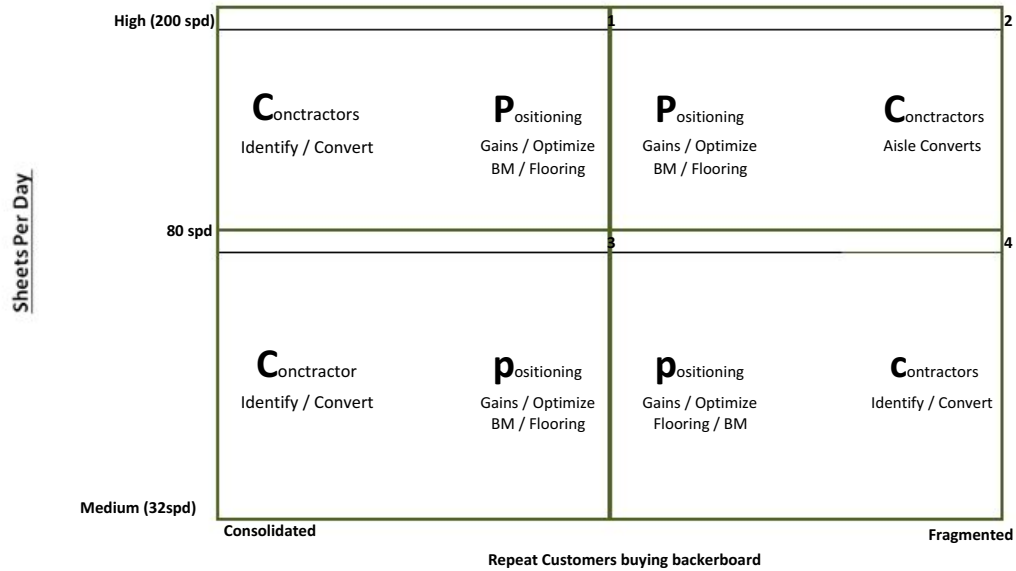
IMPROVED ORGANIZATIONAL EXECUTION

The organization has been designed and staffed to deliver on our retail selling approach



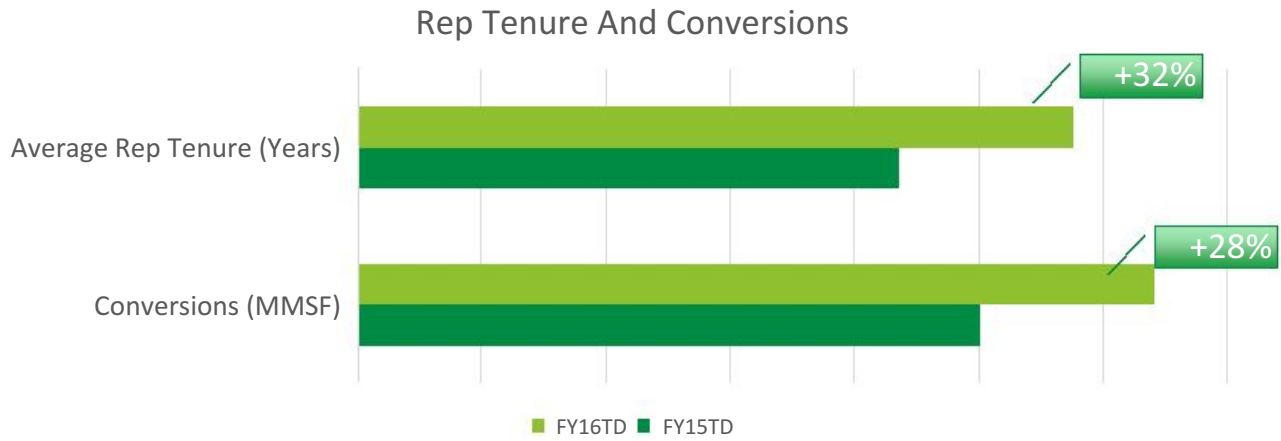
RETAIL STORE SEGMENTATION

- Enhanced segmentation for rep direction “Where to go, What to do”
- Focus on:
 - Conversions in “Contractor” stores
 - Retail fundamentals in “Retail” stores

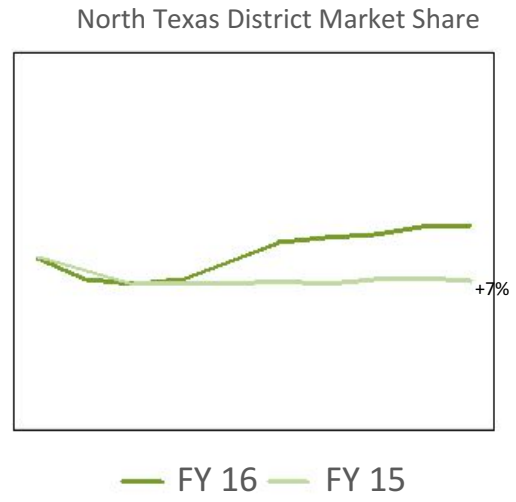
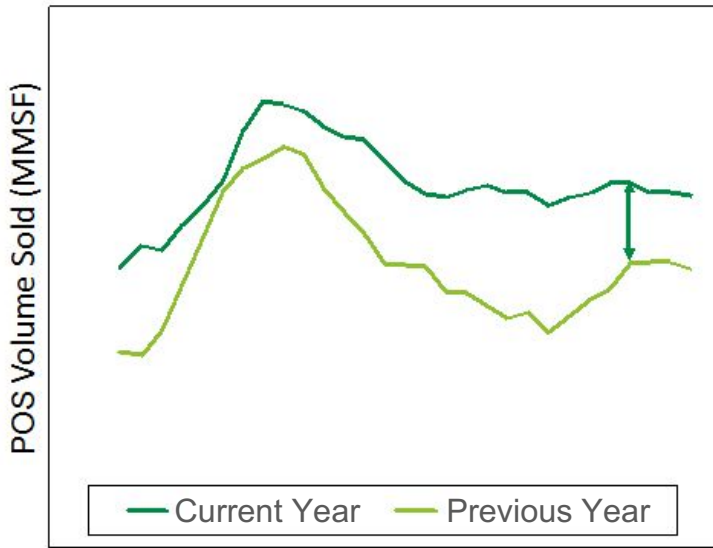


SALES ORGANIZATION

- Creation of dedicated interiors career path driving tenure
- Higher tenured reps delivering more conversions



NATIONAL BACKER RETAIL POS RESULTS



SUMMARY

- Manufacturing performing well and new capital investments starting to return value
- Continue to invest in growth initiatives
 - Product line extensions to increase available market
 - Funding PDG projects and programs
 - Improvements in customer outreach and experience
- Interiors positioning and performance improving

QUESTIONS



MANUFACTURING EFFICIENCIES

September 2015

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DISCLAIMER (continued)

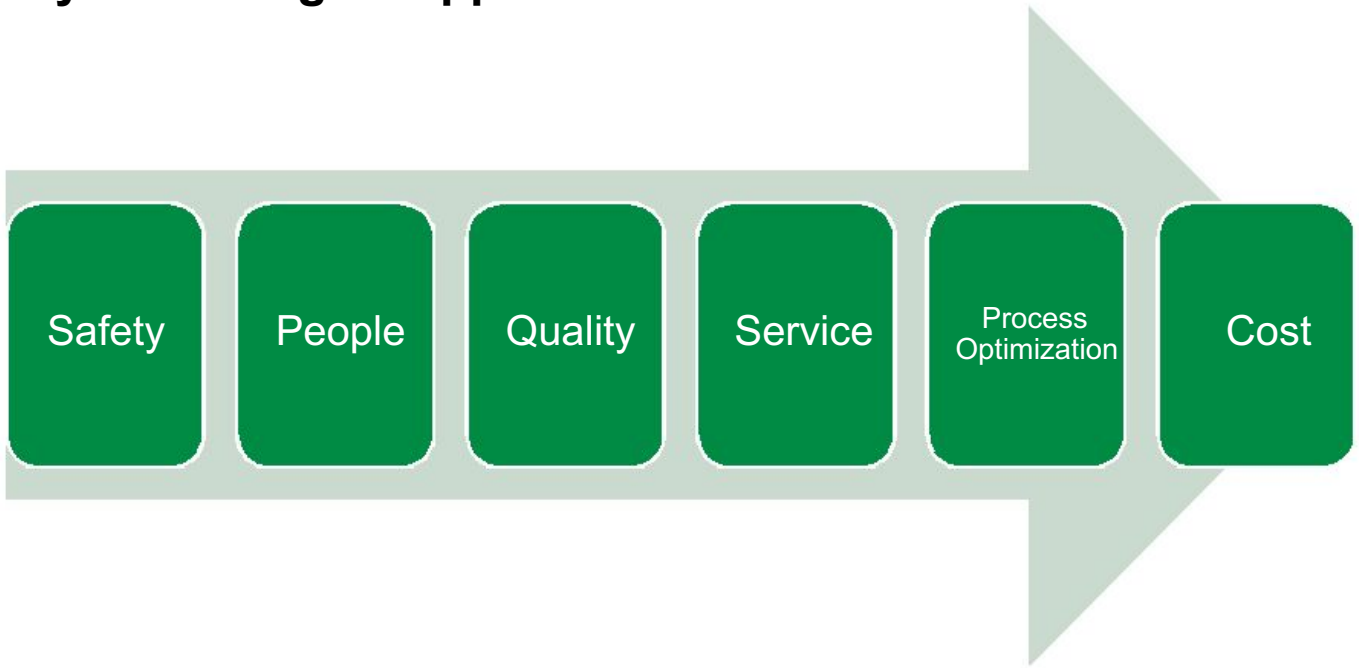
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MANUFACTURING STRATEGY

- Provides a safe environment and good workplace for all employees, and complies with environmental regulations
- Enables JH's Product Leadership
- Ensures capacity is available during periods of peak demand
- Allows delivered unit cash costs to remain relatively flat during periods of lower utilization

Systematic gate approach



MANUFACTURING OPTIMIZATION

Pre-Autoclave

Continuous Process

Eliminating stops and unplanned downtime

- Planned stops / planned work
- Correcting issues faster
- Understanding process control

- Statistical Process Control
- Root Cause Analysis

Post-Autoclave

Workstations

Not to restrict sheet machines at design

- Reliable machines
- Re-design of work
- Elimination of non-value-added work

- Some LEAN Principles
- Root Cause Analysis

James Hardie's Management System

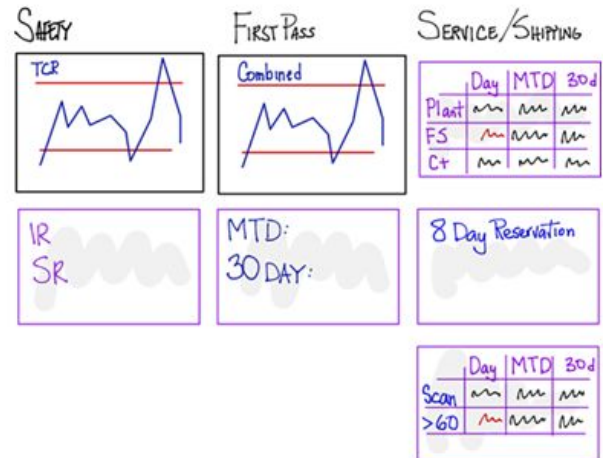
Operators operate, managers manage and engineers support / enable



JAMES HARDIE'S MANAGEMENT SYSTEM

METRICS

- A performance band established for all “gates” in the plant
- Basic division of day-to-day responsibilities:
 - General Foremen: Explains any variations outside the band and formulating a plan of attack to prevent recurrence
 - Managers: Formulate the strategy to shift or shrink the band



REVIEWING THE METRICS

- Management review across all departments:
- Daily
 - Metrics review
 - Any “out of the band” issues without a clear plan are reviewed later in the day
- Weekly
 - Employee engagement review
 - Cost review
 - Band improvement review

SAFETY



2 & 20

Zero Harm

- “Brother’s Keeper” Culture
- Behavioral focus
- Focus on leading indicators



PEOPLE



- Operator proficiency in current role
- Operator flexibility to manage seasonal demand
- Driving down accountability and decision making
- Developing capabilities internally and partnering with local schools

US PLANT PERFORMANCE DRIVERS

Safety

People

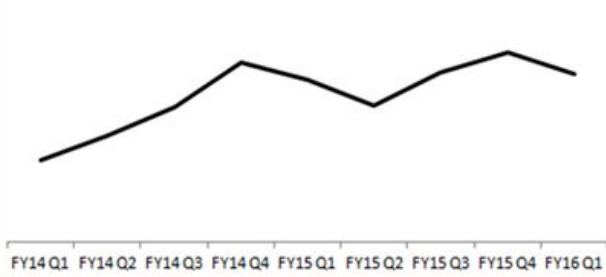
Quality

Service

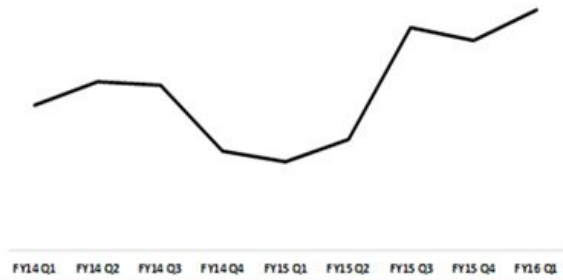
Process Optimization

Cost

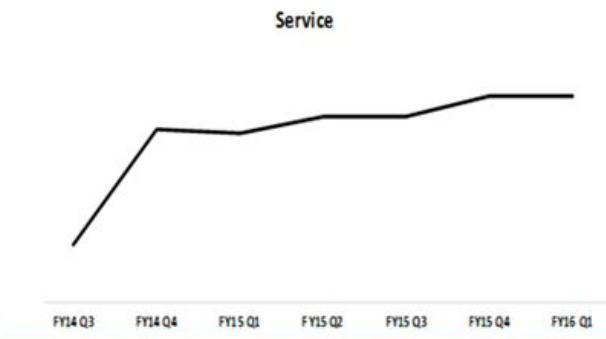
First Pass



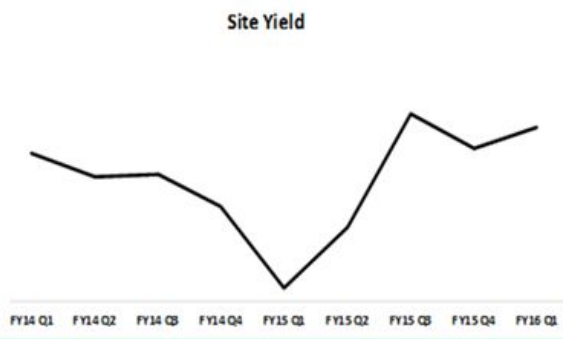
PCI/PDI



Service



Site Yield



QUESTIONS